

## CORRECTIONAL INSTITUTION INSPECTION COMMITTEE REPORT ON THE INSPECTION AND EVALUATION OF CORRECTIONAL RECEPTION CENTER

**Dates of Inspection**: February 10, 2014

February 11, 2014 February 12, 2014

Type of Inspection: Unannounced

**Legislators/CIIC Staff Present**: State Representative Kevin Boyce

State Representative Gary Scherer

Joanna E. Saul, Director

Gregory Geisler, Corrections Analyst II Adam Jackson, Corrections Analyst II Carol Robison, Corrections Analyst II Darin Furderer, Corrections Analyst I Jamie Hooks, Corrections Analyst I

Katelyn Gibbons, CIIC Intern Todd Righter, CIIC Intern Chelsea Taber, CIIC Intern

Facility Staff Present: Warden Mick Oppy

CIIC spoke with many additional staff throughout the course of the inspection.

#### Institution Overview

The Correctional Reception Center (CRC) is the Ohio Department of Rehabilitation and Correction's (DRC) reception center for the southern region of Ohio. The facility houses inmates of all security classifications including a small work cadre population that are assigned to specific areas of the prison. CRC opened in September 1987 on 50 acres in Orient, Ohio. The institution's FY 2013 budget was \$43,129,498.

The rated capacity for CRC is 1,562. As of February 10, 2014, the institution housed 1,891 inmates (121.1 percent of capacity).

Demographically, 64.0 percent of the inmates are classified as white, 34.1 percent as black, and 1.9 percent as of another race. The average inmate age was 35.0 years. Verage in the control of the inmates are classified as white, 34.1 percent as black, and 1.9 percent as of another race.

<sup>&</sup>lt;sup>1</sup>1.2 percent were classified as "Other," 0.4 percent were classified as American Native, and 0.3 percent <sup>2</sup> The youngest inmate was listed as 18.3 years of age and the oldest inmate was listed as 95.0 years of age.

The average length of stay is 31 days. The institution employs 476 total staff, of which 289 are security staff. Sviii

The institution scored 100 percent compliance on the most recent ACA audit for mandatory standards, and 99.5 percent compliance on non-mandatory standards. In its most recent full internal management audit, CRC was 96.7 percent compliant on mandatory standards, and 98.4 percent compliant on non-mandatory standards. Of the Ohio Standards, the facility was found to only be compliant with 86.7 percent of the standards. The institution of the standards of the standards of the standards.

#### **Executive Director Overview**

Overall, the inspection was positive, although with mixed concerns. Violence outcome measures have predominately decreased and the institution is very strictly controlled in its movement, resulting in a high level of inmate reports of safety. Unit conditions were overall good. Rehabilitation and reentry provisions were rated as good, with good access to purposeful activities for most inmates, a strong release planning accountability system, and the highest academic enrollment in the DRC. Under the new administration, staff morale has improved.

Areas in need of improvement include use of force, including multiple inmate reports of excessive use of force, and data indicates that force is disproportionately used against black inmates. Staff/inmate interactions were rated as in need of improvement, particularly due to these reports of excessive force. Healthcare – both medical and mental health services – were also rated in need of improvement due to backlogs for inmate assessments and recent suicides. The segregation unit raised concerns regarding cleanliness, failure to follow policy in regard to log sheets and offering privileges, and the overrepresentation of black and mental health caseload inmates in the disciplinary population. The library was wanting. Fiscal responsibility could also be improved, given negative fiscal audit findings and an increase of 21.5% in utility expenditures.

Although these are concerns that certainly need to be addressed, CIIC staff's sense is that the new administration provides a fresh start for the institution. Even prior to the administration change, staff had been working to address several of the above concerns, and there has been improvement. The administration appears cohesive, well supported by line staff, and eager to tackle the challenges that the institution presents.

<sup>&</sup>lt;sup>3</sup> The composition of staff are 41 Administrative Support, 9 program staff, 344 security staff, and 205 other staff who are predominantly medical professionals.

<sup>&</sup>lt;sup>4</sup> The most recent audit by the Commission on Accreditation for Corrections was conducted on May 23-25, 2012.

<sup>&</sup>lt;sup>5</sup> CRC was non-compliant on two non-mandatory standards related to the institution rated capacity, inmate population, and insufficient unencumbered space to accommodate the inmate segregation population.

The full internal management audit was conducted on May 14-16, 2013.

#### I. INSPECTION SUMMARY

#### SAFETY AND SECURITY: GOOD<sup>7</sup>

INDICATORS	RATING	FINDINGS
Violence Outcome Measures	Acceptable	<ul> <li>Total inmate-on-inmate assaults in the first six months of 2013 remained the same, but total inmate-on-staff assaults decreased 37.5 in comparison to the same period in 2012.</li> <li>The rate of inmate disciplinary convictions for assaults decreased by 26.4 percent during the first six months of 2013 in comparison to the first six months of 2012. The rate of inmate disciplinary convictions for assaults for the first six months of 2013 at CRC was slightly higher than the comparator prison, but lower than the DRC average.</li> <li>The rate of rule 19 convictions for the first six months of 2013 decreased 33.2 percent compared to the first six months of 2012.</li> <li>The rate of rule 19 convictions for the first six months of 2013 at CRC was significantly lower than the comparator prison and slightly lower than the DRC average.</li> <li>There has been one homicide during the period evaluated by CIIC.</li> </ul>
Disturbances	Exceptional	During the first six months of 2013, CRC reported zero disturbances.
Use of Force	In Need of Improvement	<ul> <li>Compared to the first six months of 2012, in which 172 uses of force were reported, total uses of force decreased by 40.7 percent. The rate of use of force incidents also decreased by 43.2 percent.</li> <li>The use of force rate for the first six months of 2013 was slightly</li> </ul>

<sup>&</sup>lt;sup>7</sup> CIIC ratings are based on a four point scale: Exceptional, Good, Acceptable, and In Need of Improvement. Ratings for the overall area are based on the balance of the indicator ratings for that area. A rating of "Exceptional" for an indicator means that there is no room for improvement and, generally, that the facility performs above other prisons. A rating of "Good" for an indicator means that the prison more than meets the standard, but is not significantly better than other prisons or there is still room for improvement. A rating of "Acceptable" for an indicator means that the prison just meets the standard or meets the standard with minor exceptions. A rating of "In Need of Improvement" for an indicator means that the prison does not meet standards, is significantly different from other prisons in a negative manner, or that CIIC staff had serious concerns.

		<ul> <li>higher than the comparator prison and higher than the DRC average.</li> <li>A review of use of force incidents indicated the majority of responses to incidents appeared to be appropriate. However, there were multiple incidents were the staff member and inmate ended up on the ground. Two incidents raised concern.</li> <li>Inmates relayed concerns regarding excessive force, and force is disproportionately used on black inmates.</li> </ul>
Control of Illegal Substances	Good	<ul> <li>During the first six months of 2013, 5.2 percent of the inmates tested positive for the presence of an illegal substance, which is a significant increase in comparison to the first six months of 2012. However, in the latter six months of 2013, the percent of inmates testing positive dropped to 1.6 percent, which indicates positive progress.</li> </ul>
Inmate Perception of Safety	Good	<ul> <li>84.4 percent of inmate survey respondents reported they are very safe, safe, or neutral (in terms of safety).</li> <li>Overall, the majority of focus group participants rated their personal safety as safe.</li> <li>The institution had one inmate in segregation for refusal to lock on the day of the inspection.</li> </ul>
Unit Security Management	Good	<ul> <li>Officers documented rounds in the requisite 30 minute intervals. However, there were a few shifts were officers did not stagger rounds per policy.</li> <li>Officers were conducting the required number of shakedowns with some inconsistencies.</li> <li>CIIC's review of cells indicated some concerns with towels on the floor, but there did not appear to be issues of inmates hanging items in bunk areas.</li> </ul>
Institutional Security Management	Acceptable	<ul> <li>Some executive staff members are inconsistently making rounds in all units based on a review of employee sign-in logs.</li> <li>Staff demonstrated a tracking system for violent incidents; however,</li> </ul>

		<ul> <li>the system could be improved to provide more detailed analysis. Staff demonstrated that they have taken administrative actions in response to the data tracking to improve institutional security.</li> <li>The number of STG-affiliated inmates dropped between July 2012 and 2013, which may indicate a need for greater identification. Staff relayed that a new STG committee has been created.</li> <li>There have been zero escapes or attempted escapes during the period evaluated by CIIC.</li> </ul>
Prison Rape Elimination Act (PREA)	Deferred	<ul> <li>CRC has not yet had an official PREA audit conducted.</li> <li>Staff reported 12 allegations of sexual assault in 2013, one of which was substantiated.</li> <li>PREA posters, with information for inmates on reporting of sexual assaults, were posted in all the housing units.</li> <li>Survey responses indicated that two of the surveyed inmates had sexual contact with another inmate at the institution. Four inmates reported sexual contact with a staff member at the facility.</li> </ul>

#### **HEALTH AND WELLBEING: ACCEPTABLE**

INDICATORS	RATING	FINDINGS
Unit Conditions	Good	<ul> <li>All of the dayrooms were rated as good or exceptional based on the cleanliness of the floors.</li> <li>The cell conditions were rated as good on most units and most appeared to be clean.</li> <li>The shower conditions of most units were rated as acceptable with some rated as in need of improvement due to peeling and chipped paint, soap scum, and an unidentified black substance on the shower base and walls.</li> </ul>
<b>Medical Services</b>	In Need of	The doctor sick call "no-show" percentage increased to one of the

	Improvement	<ul> <li>highest in the DRC in the fourth quarter.</li> <li>There is a backlog of inmates waiting to be seen in chronic care clinics.</li> <li>The institution lacks a Chief Medical Officer.</li> <li>Positively, the number of inmates on the chronic care caseload who were documented as No-Shows for the past 90 days was calculated to be approximately 1.9 percent.</li> </ul>
Mental Health Services	In Need of Improvement	<ul> <li>There are backlogs of inmates waiting to be seen by psychiatry, mental health evaluations, and general mental health requests.</li> <li>A lower percentage of inmates that participated in the survey reported adequate access to mental health services.</li> <li>Staffing levels were only recently filled to meet minimum standards, and there are six vacancies.</li> <li>There were two suicides in the time period evaluated by CIIC.</li> </ul>
Recovery Services	Acceptable	<ul> <li>The inmates who are in chronic need of recovery services were prioritized for programming.</li> <li>A high number of inmates participate in supplementary groups.</li> <li>A lower percentage of inmates reported adequate access to recovery services programming.</li> <li>Negatively, the percentage of early terminations for Intensive Outpatient Programs was higher than the DRC average and other male reception centers.</li> </ul>
Food Services	Good	<ul> <li>Survey responses were more positive than average inmate responses from previous inspections during the biennium.</li> <li>The most recent evaluation by the DRC Food Service Contract Monitor found the institution to be 91 percent in-compliance.</li> <li>The institution passed its most recent health inspection with four minor violations.</li> <li>Meals sampled by CIIC was rated as acceptable.</li> </ul>

Recreation	Acceptable	<ul> <li>Positively, the largest number of survey respondents reported that the recreation schedule is usually or always followed.</li> <li>Physical facilities appeared clean and no maintenance concerns were relayed.</li> <li>Negatively, inmates reported fairly low satisfaction levels with access to recreation and focus group participants relayed concerns regarding</li> </ul>
		a lack of activities available during on-unit recreation periods.

#### FAIR TREATMENT: ACCEPTABLE

INDICATORS	RATING	FINDINGS
Staff/Inmate Interactions	In Need of Improvement	<ul> <li>Inmates in several focus groups raised concerns regarding derogatory and unprofessional language used by some relief officers.</li> <li>Inmate survey responses were predominately negative and the primary concern of many inmates was excessive use of force by officers.</li> </ul>
Inmate Grievance Procedure	Acceptable	<ul> <li>Untimely and non-response rates to informal complaints were very low.</li> <li>The majority of responses to both complaints and grievances were responsive to inmate concerns.</li> <li>However, CIIC's review of the informal complaint responses raised a concern regarding a handful of the responses. A very high percentage of grievances were extended beyond 14 days. A higher percentage of inmates than at the comparator prison reported feeling prevented from using the grievance procedure at some point.</li> </ul>
Inmate Discipline	Good	<ul> <li>Hearing procedures appear to be followed. CRC staff do an excellent job of attaching evidence to support charges. The RIB Chair was also thorough in her review of documentation.</li> <li>The review of closed RIB cases revealed no issues or errors.</li> </ul>

Segregation In Need of Improvement	<ul> <li>Cell cleanliness was an issue, with inmates able to demonstrate a high level of dirt build-up underneath their bunks and the observed showers were concerning in the level of mold/mildew.</li> <li>Inmates indicated that they were not offered cell cleaning materials or recreation in line with policy; the log sheets reflected this, which is a further concern regarding completion of the log sheets.</li> <li>There were several observed issues that raised concerns regarding security management, including cuffports not being secured.</li> <li>Black and mental health inmates were overrepresented in the disciplinary population in comparison to the institutional population.</li> </ul>
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#### REHABILITATION AND REENTRY: GOOD

INDICATORS	RATING	FINDINGS
Access to Purposeful Activities	Good	<ul> <li>Academic enrollment increased 34.2 percent from FY 2012 to FY 2013; and the academic waitlist decreased 4.5 percent; academic enrollment is the highest in the DRC.</li> <li>Almost all inmates are housed in a unit with a specific purpose or mission (cadre, reception, RTU, SORRC, etc).</li> <li>CRC offers a variety of recovery service, mental health, and religious service programs.</li> <li>Apprenticeship enrollment increased by 47.6 percent from FY 2012 to FY 2013.</li> </ul>
Quality of Educational Programming	Good	<ul> <li>Classroom instructional strategies observably included numerous examples of best practices in instruction.</li> <li>CRC has the highest academic enrollment of any DRC institution.</li> <li>Number of GED tests taken in FY 2013 was significantly higher than the comparator prison and the DRC average; however, the number of GED tests passed decreased 42.4 percent from FY 2012 to FY 2013.</li> <li>Rate of academic certificates earned for FY 2013 was significantly</li> </ul>

		higher than the comparator prison, but somewhat lower than the DRC average; and, the CRC rate of earned academic certificates slightly decreased from FY 2012 to FY 2013.
Library	In Need of Improvement	<ul> <li>Per capita number of materials for inmates is half the DRC average, although still greater than the comparator prison.</li> <li>Cadre inmates have good access to the library; however, reception inmates have extremely limited access.</li> <li>Access to titles associated with jobs, employment search and skills, careers, and companies is extremely limited to only eight books.</li> <li>The mandated Reentry Resource Center with two dedicated reentry computers has not yet been implemented.</li> </ul>
Ohio Penal Industries	N/A	CRC does not have an OPI shop.
Reentry Planning	Good	<ul> <li>Staff relayed an accountability system to ensure that RPLANS are completed timely and comprehensively.</li> <li>Case Manager's use of a CRC-created form requires inmates to complete specified information and submit it to the Case Manager within specified timeframes (i.e. within one week or within two days).</li> <li>However, the mandated Reentry Resource Center has not yet been implemented.</li> </ul>
Security Classification and Privilege Levels	Exceptional	There were zero unaccounted oversights in the classification reviews.

#### FISCAL ACCOUNTABILITY: GOOD

INDICATORS	RATINGS	FINDINGS
Staff Management	Good	<ul> <li>In FY 2013, the turnover ratio was 5.9 percent and was better than the DRC average.</li> <li>In CY 2013, CRC staff completed 91.6 percent of their required performance evaluations on time, which was significantly better than the DRC average.</li> <li>The FY 2013 mandated training completion rates ranged from 99.3 percent to 100.0 percent.</li> <li>Most of the officers rated morale as "average," with the belief that morale continues to improve under the leadership of the current administration.</li> </ul>
Fiscal Responsibility and Needs	In Need of Improvement	<ul> <li>CRC failed its most recent internal fiscal audit, although it passed the most recent external fiscal audit.</li> <li>In CY 2013, CRC increased its energy utility costs by 21.5 percent.</li> <li>Recycling revenue was less than the DRC average in FY 2013 and appears on track to decrease in FY 2014.</li> <li>Positively, the cost savings ranked among the highest of the institutions inspected by CIIC during the current biennium.</li> </ul>
Property	Exceptional	<ul> <li>In CY 2013, CRC paid \$385.07 in property loss payouts, which was a decrease of 7.4 percent from the \$415.75 paid in CY 2012. The total amount of payouts is significantly lower than the DRC average.</li> </ul>

#### **RECOMMENDATIONS SUMMARY**

- Conduct after action reviews on any use of force where an officer and inmate end up on the ground to ensure that there were no opportunities to use lesser alternatives such as use of chemical agents.
- Ensure that staff complete use of force incident reports separate from one another.
- Ensure that cell extraction team members do not wear helmets during the video introductions.
- Evaluate the disproportionate use of force on black inmates.
- Ensure that officers are staggering rounds per policy.
- Ensure that executive staff conduct weekly rounds through housing units, in line with DRC policy.
- Reduce the number of inmates overdue in chronic care clinics, and waiting to see the Doctor beyond five days.
- Reduce the backlog of mental health assessments, and respond timelier to requests for services.
- Develop strategies to improve the level of sanitation that currently exists in the showers in the Residential Treatment Unit.
- Develop strategies to increase the number of essential staff working in the mental health and medical departments.
- Ensure that inmates are receiving appropriate food portions, including SORRC inmates.
- Ensure inmate food service workers and porters maintain a clean work area in the food preparation area of the kitchen.
- Evaluate the negative inmate perceptions of staff, including the reports of excessive use of force.
- Ensure that grievances are responded to in a timely manner.
- Ensure that segregation inmates are offered appropriate privileges, including cell cleaning and recreation, and that segregation log sheets are appropriately filled out.
- Evaluate the higher proportion of black and mentally ill inmates in the disciplinary population.

#### **RECOMMENDATIONS CONTINUED**

- Evaluate the security management concerns in segregation and consider developing strategies to address.
- Develop strategies to increase the total number of GEDs and academic certificates earned.
- Develop Student Goal Agreements in line with DRC policy.
- Evaluate and develop additional strategies to continue reducing staff overtime.
- Fill staff vacancies for positions that are eligible to be filled.
- Ensure that all Ohio fiscal standards are met for the next audit.
- Develop additional energy conservation strategies to reduce costs and usage.

#### **ADDITIONAL SUGGESTIONS**

- Consider further improvements to the violent/critical incident tracking mechanism, including a breakdown by unit.
- Consider strategies to reduce early terminations in their recovery services programming.
- Consider developing strategies to incorporate family members into recovery services programming.
- Consider implementing an incentive program for inmate food service workers.
- Consider strategies to expand the number of recreational activities available to inmates during on-unit recreational periods, which may increase inmate levels of satisfaction with access to recreation.
- Consider addressing with staff some of the problems identified in the responses
  to inmate complaints, including ensuring that medical staff meet with the inmate
  regarding medical-related complaints, that all areas of an inmate's complaint are
  fully addressed, and that complaints are appropriately forwarded to the
  Investigator when warranted.
- Consider reviewing the higher level rule violations and ensuring that the rule violation is appropriate.
- Consider allowing inmates who are in segregation for more than a month to use the telephone if they have demonstrated good behavior.
- Consider improving the quality and amount of reading material available on the segregation unit.
- Consider strategies to increase inmate awareness and direct involvement in the preparation and implementation of their reentry plan.
- Consider ways to improve library deficiencies as the total number of materials, career/employment materials, access to time/hours in the library and law library for reception inmates, and installation of the required Reentry Resource Center.
- Consider providing additional access to reading materials for reception inmates, which could include a book cart on the units.
- Consider developing strategies to address inmate concerns regarding phone service in the housing units.
- Consider developing additional strategies to improve recycling revenue.

#### **DRC RESPONSE**

Issue	Problem noted by CIIC- Use of Force (UOF)
	• Compared to the first six months of 2012, in which 172 uses of force were reported, total uses of force decreased by 40.7 percent.
	The rate of use of force incidents also decreased by 43.2 percent.
	The use of force rate for the first six months of 2013 was slightly higher than the comparator prison and higher than the DRC
	average.
	A review of use of force incidents indicated the majority of responses to incidents appeared to be appropriate. However, there were
	multiple incidents were the staff member and inmate ended up on the ground. Two incidents raised concerns.
	The Correctional Reception Center (CRC) has developed the below listed action plan to address the Person Responsible
	CIIC identified problem area of Use of Force:  1. Warden
	<ol> <li>CRC will utilize the Back-to-Basics approach, with the assistance of the Violence Oversight</li> <li>DWO</li> </ol>
	Committee, to evaluate all indicators to try and identify causes and patterns dealing with 3. Major
	assaults. This approach will include Staff Awareness, Staff Education, and Increased  4. Unit Managers
	Logistical Support. 5. Custody Supervisors
	2. A high number of UOF at CRC occurred during mass movement and at the Chow Hall. CRC 6. UMC
	has implemented the following strategies in an attempt to decrease UOF incidents:
	a. Communicate to staff the heightened probability of a physical event in and around
	the dining area during mass movement and the need to utilize clear and concise
	IPC skills to deescalate negative inmate behavior. This information will be
	disseminated through in-service training, roll call, and daily summary sheet.
	b. Increase executive staff presence during meal times.
	c. ADO present in chow hall during evening meal
	d. DWO presence during evening meal twice a week unannounced
	e. Shift Commander on the yard during meal times
	Conduct a comprehensive class through in-service training highlighting the potential for harm
	to staff and offenders with UOF incidents that occur in areas with a high numbers of offenders
	i.e. Chow, mass movement. This class will be facilitated by Warden and Deputy Wardens.
	Emphasize and initiate protocol that instructs security staff not to stop individual inmates
	during mass movement unless it's a significant safety or security concern.
	Strategically place additional cameras in designated areas to provide complete surveillance
	coverage of the dining area inside and out.
	6. Ensure above camera footage is retrieved and achieved after all significant events in the area.
	7. Conduct AAR after each UOF around dining room area and when staff and offenders end up
	on the ground.*
	8. Evaluate the disproportionate use of force on black inmate*
	9. Ensure that cell extraction team members do not wear helmets during video introductions*
	Comments: * Indicate Recommendations from CIIC report (pg 12-14)

#### Issue | Problem noted by CIIC – Medical Services

- The doctor sick call "no-show" percentage increased to one of the highest in the DRC in the fourth quarter.
- There is a backlog of inmates waiting to be seen in chronic care clinics.
- The institution lacks a Chief Medical Officer.
- Positively, the number of inmates on the chronic care caseload who were documented as No-Shows for the past 90 days was calculated to be approximately 1.9 percent.
- Reduce the number of inmates overdue in chronic care clinics and waiting to see the Doctor beyond 5 days.
- Develop strategies to increase the number of essential staff working in the mental health and medical departments\*

The Correctional Reception Center has developed the below listed action plan to address the CIIC concern with Medical Services:

- 1) Implemented no-show process to be followed in DSC; same as effective process utilized in CCC
- 2) Added one (1) FT contractor NP on 3/4/14 (to replace NP on disability)
- Continue to utilize PRN contractors on weekends as available to assist with any CCC backlog in medical services.
- 4) The majority of the CCC backlog is for RTU inmates. ALP schedules have been revised to allow providers to increase time spent Tuesday and Thursday in the RTU from 8:30AM-4PM to facilitate CCC clinics.
- 5) Collaborate with BOMS to continue recruiting for Chief Medical Officer and increasing essential staff in medical services.

#### Person Responsible

- 1. Deputy Warden Special Services
- 2. Health Care Administrator
- 3. Assistant Health Care Administrator

#### Comments: Comments:

DSC is current without backlog for the past two (2) months. This was reported wrong and corrected in the CQI

meeting on 2/20/2014. At the present time, medical service providers are seeing inmates in DSC prior to scheduled date.

CCC backlog was reduced from 38.3% in December 2013 to 12.6% in January 2014.

\*Indicate Recommendations from CIIC report (pg 12-14)

#### Issue

#### Problem noted by CIIC - Mental Health Services

- There are backlogs of inmates waiting to be seen by psychiatry, mental health evaluations, and general mental health requests.
- A lower percentage of inmates that participated in the survey reported adequate access to mental health services.
- Staffing levels were only recently filled to meet minimum standards, and there are six vacancies.
- There were two suicides in the time period evaluated by CIIC.
- Develop strategies to improve the level if sanitation that currently exists in the showers in the Residential Treatment Unit\*
- Develop strategies to increase the number of essential staff working in the mental health and medical departments\*
- Reduce the backlog of mental health assessments, and respond timelier to request for services\*
- Develop strategies to increase the number of essential staff working in the mental health department\*

The Correctional Reception Center has developed the below listed action plan to address the CIIC concern with Mental Health Services:

# 1. A new data base has been initiated that will closely monitor the evaluations process. This new database will help improve efficiency and track staff accountability of completing the evaluations outlined within policy. The data base will be monitored daily by Mental Health Nursing Supervisor and MHA. Inmates waiting to see psychiatry have been made a priority. These Offenders will be made a priority to be sent through the Assessment Process. Mental Health Nursing Supervisor will provide training to Mental Health staff on the database.

- 2. The Outpatient staff will increase programming and groups that will be offered to offenders. At the time of Detailed Screen, Mental Health staff will make a referral on a Referral form and it will be sent directly to the Group Facilitator. .
- 3. Nursing Supervisor has been assigned to Reception area to oversee the database and service accessibility.
- 4. Mental Health staff is reporting productivity schedule directly to MHA which is being tracked daily by the MHA and weekly by the DWSS. Staff that do not meet the established expectation shall be offered coaching, training, (as needed), and if necessary, Standards of Employee Conduct.
- 5. Collaborate with BOMHS to continue recruiting for Prescribing Providers and increasing essential staff in mental health services. Mental Health Services currently using Contractors from designated contractor services.

#### Person Responsible

- 1. DWSS
- 2. Mental Health Administrator
- 3. Mental Health Nurse Supervisor
- 4. UMC/ D unit Manager

Comments: \* Indicate Recommendations from CIIC report (pg 12-14)

#### Problem noted by CIIC - Staff/ Inmate Interactions Issue Inmates in several focus groups raised concerns regarding derogatory and unprofessional language used by some relief officers Inmate surveys responses were predominately negative and the primary concern was excessive use of force by officers. The Correctional Reception Center has developed the below listed action plan to address the CIIC Person Responsible concern of Staff /Inmate Interactions: 1. Warden 1. The Warden and executive staff has been and will continue to instruct during In-Service training 2. DWO concerning the importance of open lines of communication, and the need for inmate interaction, Inter 3. DWSS Personal Communication Skills, as well as the benefits that result from good communications. 4. UMC 2. Executive staff as well as supervisors and the Inspector's Office following up on complaints involving 5. Major alleged inappropriate or unprofessional communications and/or actions involving staff. 6. IIS 3. Evaluate the negative inmate perceptions of staff, including the reports of excessive force\* 4. Ensure grievances are responded to in a timely manner.\* Comments: \*Indicate Recommendations from CIIC report (pg 12-14)

#### Issue | Problem noted by CIIC – Segregation

- Cell cleanliness was an issue, with inmates able to demonstrate a high level of dirt build-up underneath their bunks and the observed showers were concerning in the level of mold/mildew
- Inmates indicated that they were not offered cell cleaning materials or recreation in line with policy; the log sheets reflected this, which is a further concern regarding completion of the log sheets.
- There were several observed issues that raised concerns regarding security management, including cuff ports not being secured.
- Black and mental health inmates were overrepresented in the disciplinary population in comparison to the institutional population
- Evaluate the security management concerns in segregation and consider developing strategies to address\*
- Ensure that segregation inmates are offered appropriate privileges, including cell cleaning and recreation, and that segregation log sheets are appropriately filled out\*
- Evaluate the higher proportion of black and mentally ill inmates in segregation\*
- Consider reviewing the higher level rule violations and ensuring that the rule violation is appropriate\*
- Consider allowing inmates who are in segregation for more than a month to use the telephone if they have demonstrated good behavior\*

The Correctional Reception Center has developed the below listed action plan to address the CIIC concern with Segregation:

• Back 2 Basics Committee was formed as a result of a recommendation made by the Castro AAR team. Effective February 24, 2014 the below cell cleaning schedule went into effect.

Monday 2<sup>nd</sup> shift-SC Wednesday 2<sup>nd</sup> shift- DC1 Friday 1<sup>st</sup> shift- DCII

- This will be logged into the log book and marked appropriately on the DRC 4118
- A sergeant will be assigned in segregation one of the job duties of that sergeant will be the
  cleanliness of segregation and the cells. To ensure the cells are being cleaned according to the
  above cell cleaning schedule the sergeant will randomly pick 3 cells weekly for inspection to check
  for cleanliness. If the cells have not been cleaned the sergeant will endure cleaning supplies are
  given to that cell. The officers who were responsible for cell cleaning for the cell will be counseled.
- Each time an offender is placed in segregation a DRC 4046 (Cell Inspection form) will be completed and place on the wall next to the cell.
- Every month the Deputy Warden of Operations and the Segregation supervisor will conduct sanitation evaluations reviewing the cleanliness of the cells, floors and cell walls.

A memo will be put out in roll call as a reminder that "cuff ports are not to be left unsecured", and anytime a visitor comes to segregation and needs to be on the ranges they are to be escorted at all times.

- We will monitor the mental health and racial breakdown on a regular basis
- Back 2 Basics Committee was formed as a result of a recommendation made by the Castro AAR team. Effective February 24, 2014 the below recreation schedule went into effect. Sunday through Saturday:

1<sup>st</sup> shift shall be responsible for the cells on the lower range in SC, DC1 and DCII 2<sup>nd shift</sup> shall be responsible for the cells on the upper range in SC, DC1 and DCII

No more than two inmates shall be placed in the same recreation cage (indoor or outdoor) and they **shall be** cell mates

This will be logged into the log book and marked appropriately on the DRC 4118

- All RIB cases are reviewed for reduced charges if warranted.
- Inmates that are on Local Control or Security Control Investigation who have been in segregation longer than 30 days with good behavior will be able to use the phone as long as they have not been placed on phone restriction. Phone calls will be logged in the RAP6 screen on DOTS-Portal and on the DRC2640 Inmate Segregation Phone Log.

Comments: \*Indicate Recommendations from CIIC report (pg 12-14)

#### Person Responsible

- 1. DWO
- 2. Major
- 3. Admin Capt
- 4. Segregation Supervisor

#### Problem noted by CIIC –Library

- Per capita number of materials for inmates is half the DRC average, although still greater than the comparator prison.
- Cadre inmates have good access to the library; however, reception inmates have extremely limited access.
- Access to titles associated with jobs, employment search and skills, careers, and companies is extremely limited to only eight books.
- The mandated Reentry Resource Center with two dedicated reentry computers has not yet been implemented
- Improving the quality and amount of reading materials available on the segregation unit\*
- Consider ways to improve library deficiencies as the total number of materials, career/employment materials, access to time/hours in the library and law library for reception inmates and installation of reentry plan.\*
- Consider providing additional access to reading materials for reception inmates which would include a book cart on the units\*

• The Correctional Reception Center has developed the below listed action plan to address the CIIC concern Library Services

#### After running a report to get a list of the actual number of materials in our library catalog the number is 13,014. The number of materials CIIC used was from monthly reports and that number is erroneous. The new, correct number will be used in future library reports and calculations.

- An order has been placed for 30 new books for the reentry section as well as processing others into that section. Currently there are 24 books in the reentry section with the 30 ordered to be added when they arrive. This section will have new books ordered and added as they become available.
- A work order has been put in for the computers to be installed.
- As funds become available paperback books will be purchased for use in the segregation housing area. A rotating collection, rather than a stagnant collection that is added to randomly will be established. Librarian will place donated books into circulation into Segregation.
- All issues addressed except access to law library. It was not made clear during the CIIC inspection that reception inmates have access to the law library by the pass system and the time they have while on pass is 2 2.5 hours at a time and re-passing is done as needed for reception inmates.
- Warden will assign a Back to Basic committee to address library deficiencies

#### Person Responsible

- 1. DWSS
- 2. Liberian
- 3. Back 2 Basic Committee

Comments: \*Indicate Recommendations from CIIC report (pg 12-14)

#### Issue

#### Problem noted by CIIC –Fiscal Responsibility and Needs

- CRC failed its most recent internal fiscal audits, although it passed the most recent external audit.
- In CY 2013, CRC increased its energy utility costs by 21.5 percent.
- Recycling revenue was less than the DRC average in FY 2013 and appears on track to decrease in FY 2014.
- Positively, the cost savings ranked among the highest of the institutions inspected by CIIC during the current biennium.
- Develop additional energy conservations strategies to reduce cost and usage\*
- Ensure that all Ohio fiscal standards are met for the next audit\*
- Develop additional energy conservation strategies to reduce costs and usage\*
- Developing additional strategies to improve recycling revenue\*

The Correctional Reception Center has developed the below listed action plan to address the CIIC concern with Fiscal Responsibility and Needs: The 87.5 percent on the most recent Fiscal Audit was over the 80.0 percent failing grade. Therefore, we did not fail this audit. We did fail on one of the eight standards, i.e., the actual Petty Cash on Hand did not match the amount shown in our CACTAS Cashier Accounting System by a small amount. Actions have been taken to prevent this from happening in the future. The Business Administrator counts all cash on a regular basis and verifies deposited cash amounts weekly. Whenever our Petty Cash Fund or Inmate Personal Cash Fund is reimbursed, the Business Administrator immediately counts the funds as soon as the bank run has been completed and ensures that it matches the amounts shown in CACTAS.

The IMA Fiscal Standards Audit was conducted during our regular IMA Audit in May of 2013. We were one of the first institutions audited after the Fiscal Standards were added to this Audit. We actually failed four of the eight standards, but some of these evidently were weighted heavily.

The Correctional Reception Center has developed the below listed action plan to address the CIIC concern with Fiscal Responsibility and Needs:

The following actions have been taken to correct these deficiencies:

- a. An original Form DRC1362 is being used for all Employee Activity Fund Purchases.
- b. Sub-Accounts have been created under the Employee Activity Fund for Combined Charitable Campaigns and other mandated OSC collections such as Operation Feed, etc.
- c. We are very diligent to ensure that all appropriate documentation is being collected before any invoice payments are made.
- d. BA3 reiterated to the staff the importance of all invoices being paid within the 30 day timeline. BA3 monitors the work list as the vouchers appear and ensures that the approval process occurs as quickly as possible.
- e. We are sending out cell phone bills to users for verification and repayment of personal calls on a monthly basis.
- f. We have corrected some internal reporting problems and are now current on our internal desk phone auditing process.
- g. Arrangements were made for Fleet Ohio Training for our two Account Clerks. One has subsequently moved to another position within DRC and the other was just recently trained due to some training date issues. The garage employee who generates these reports was out for some time, but we are working to catch up this project as quickly as possible.

Person Responsible

1. BA3

Comments: \*Indicate Recommendations from CIIC report (pg 12-14)

The Correctional Reception Center has developed the below listed action plan to address the CIIC concern with Fiscal Responsibility and Needs:

#### In CY2013, CRC increased its energy utility costs by 21.5 percent.

We have "de-lamped" all areas within the institution that were eligible for de-lamping. We did not delamp our housing units or areas where we had security concerns. We are currently working on a project to eliminate the need to have the garage/warehouse lights on all night long, and estimate a \$10,000 per annum cost savings when this occurs. As a result of our most recent Energy Conservation Audit, we have also identified other areas that could provide savings including: LED lighting, occupancy sensors in offices, office equipment unplugged or turned off during non-use hours, energy efficient windows/doors. etc.

### Recycling revenue was less than the DRC average in FY2013 and appears on-track to decrease in FY2014. It is

CRC is making a concentrated effort to increase revenue through recycling. We just received a pulper in Food Service which should provide a significant increase in savings due to food waste being cut two-thirds. We removed individual trash cans and liners and went to centralized recycling bins within the entire institution.

We continue to recycle scrap metal; however, with the majority of scrap metal already being recycled, this revenue is not as great as in the past.

We continue to look at other Recycling and "Green Energy" possibilities

Comments: \*Indicate Recommendations from CIIC report (pg 12-14)

#### Person Responsible

1. BA3

Tasks The Correctional Reception Center has developed the below listed action plan to address the CIIC concern of Staff Accountability:	Person Responsible 1. Warden 2. DWO 3. DWSS
<ol> <li>The Warden and executive staff has been and will continue to instruct during In-Service training concerning the importance of open lines of communication, and the need for inmate interaction, Inter Personal Communication Skills, as well as the benefits that result from good communications.</li> <li>Executive staff as well as supervisors and the Inspector's Office following up on complaints involving alleged inappropriate or unprofessional communications and/or actions involving staff.</li> <li>Ensure that executive staff conduct weekly rounds through housing unit in complaint with DRC policy*</li> </ol>	4. UMC 5. Major 6. IIS 7. Executive Staff
Ensure that officers are staggering rounds per policy*	

7	<ul> <li>Further improvements to the violent/critical incident tracking mechanism, including a breakdown by unit*</li> <li>CRC developed a tracking mechanism to track violent and critical incident within institution.         CRC has modified tracking mechanism to include shift and location of incident for more accurate tracking.</li> </ul>	Person Responsible 1. DWO
С	Comments: *Indicate Recommendations from CIIC report (pg 12-14)	

Tasks •	Develop strategies to increase the total number of GEDS and academic certificates earned*  Develop Student Goal Agreements in line with DRC policy*  Increase inmate awareness and direct involvement in preparation and implementation of reentry plans*	Person Responsible 1.DWSS 2.Asst Principal 3.Unit Management Chief
and o short 2. E p 3. C	RC will review enrollment and schedule and see if there is anything we can do to increase GED certificates. However due to the mission of CRC with reception, offenders are normally at CRC at portion of their prison sentence. Education Superintendent is planning an upcoming site visit and will be assisting in getting CRC in colicy compliance according setting goals. CRC unit staff will be meeting with APA and all staff involved in the Release Preparation Program to assure all inmates receives information before leaving. Being at CRC we frequently have same day eleases where an inmate receives County Time and enters to get a number and is released. These mates need to receive information before leaving.	

		Person Responsible
•	Evaluate and develop additional strategies to continue reducing staff overtime	1. Human
•	Fill staff vacancies for positions that are eligible to be filled	Resources
	<ol> <li>CRC was outside the 4% vacancy rate at time CIIC reviewed. Since then this has been addressed and CRC is currently at 4% vacancy rate.</li> </ol>	
Comm	nents: *Indicate Recommendations from CIIC report (pg 12-14)	

#### Recommendation noted by CIIC -Strategies to expand Unit Functions.

#### Tasks

- Expand the number if recreational activities available to inmates during on unit recreational periods, which may increase inmate levels of satisfaction with access to recreation\*
- Address inmate concern regarding phone service in housing units\*
- Consider implementing an incentive programs for food services workers\*
- 1. Units notified that we need to increase Pro Social Activities during Recreation. Monthly Meaningful Activity Schedules posted in the pods and submitted for review. February was Black History Month where there were a number of activities and programs offered to all inmates. The Warden will be assigning a Back to Basic committee to review recreational activities in the housing units.
- 2. There is no more space in the units to add additional phones. UMC reiterated to Unit Staff the importance of reporting all out of service phones immediately to the institutional investigator which will make proper notification to GTL.
- 3. Back to Basic committee will review Food Service operation to determine if Incentive Pay would improve the operation.

#### Person Responsible

- 1.Unit Management Chief 2. Back to Basic
- 2. Back to Basic Committee

## Issue Suggestion noted by CIIC – Consider surveying inmates regarding the food quality and determine whether there are options to improve the quality of the meals without increasing costs.

#### Tasks

- The Correctional Reception Center follows the Policy in regards to food service and follows proper scheduling.
- Monitor to ensure inmates are receiving appropriate food portions, including SORRC inmates\*
- Monitor food service sanitation workers and works areas, to include food preparation area\*.
  - 1. CRC Food Service follows DRC menu cycle in compliance to 60-FSM-02. Shift Supervisors and ADO are required to sample meals daily.
  - 2. Food Service Managers are required by policy to evaluate portion size. On Site Aramark staff supervises the serving of all meals. During the serving of each meal Shift Supervisors are also present in dining room to regulate inmate movement and to resolve any issues.
  - 3. Food Service Managers are trained and required to conduct documented inspections of Food Service. Health and Safety Officer is also responsible for documenting in section of Food Service. Aramark Staff supervise the sanitation of the preparation and serving areas.

Comments: \*Indicate Recommendations from CIIC report (pg 12-14)

#### Person Responsible

- 1. BA3
- 2. Aramark Supervisor Starcher

#### I. SAFETY AND SECURITY

CIIC EXPECTATION: Prisons will provide a safe and secure environment for all inmates.

#### A. VIOLENCE OUTCOME MEASURES

CIIC's evaluation of violence focuses on the number and rate of assaults, fights, and homicides at the institution during a six month time period in comparison to the same six month time period of the previous year; the comparator prison rate; and the DRC average. Overall, the CIIC inspection team rated violence outcome measures as **ACCEPTABLE**.

#### **Assaults**

- During the first six months of 2013, there were 21 reported inmate-on-inmate assaults.<sup>xi</sup> Of the assaults 85.7 percent were physical assaults, 9.5 percent were harassment assaults, and 4.8 percent were sexual assaults.<sup>xii</sup> Total inmate-on-inmate assaults in the first six months of 2013 remained the same in comparison to the same period in 2012.<sup>8xiii</sup>
- The institution reported 15 inmate-on-staff assaults during the first six months of 2013.xiv Of the total, 46.7 were harassment assaults, 40.0 percent were physical assaults, and 13.3 percent were inappropriate physical contacts.xv Total inmate-on-staff assaults in the first six months of 2013 decreased by 37.5 percent in comparison to the same period in 2012.9xvi
- The rate of inmate disciplinary convictions for assaults decreased by 26.4 percent during the first six months of 2013 in comparison to the first six months of 2012. The rate of inmate disciplinary convictions for assaults for the first six months of 2013 at CRC was slightly higher than the comparator prison, but lower than the DRC average. The rate of inmate disciplinary convictions for assaults for the first six months of 2013 at CRC was slightly higher than the comparator prison, but lower than the DRC average.
- Negatively, the total number of inmate-on-inmate assaults doubled from 2011 to 2013.

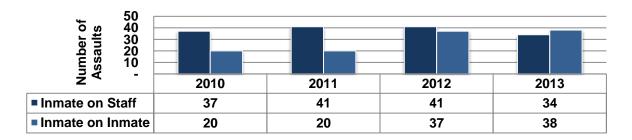
<sup>&</sup>lt;sup>8</sup> During the first six months of 2012, there were 21 inmate-on-inmate assaults.

<sup>&</sup>lt;sup>9</sup> During the first six months of 2012, there were 24 inmate-on-staff assaults.

<sup>&</sup>lt;sup>10</sup> The rate of inmate disciplinary convictions for assaults during the first six months of 2012 was 27.3. The rate during the first six months of 2013 was 20.1.

The rate of inmate disciplinary convictions for assaults during the first six months of 2013 was 20.1 per 1,000 inmates. The rate of the comparator prison was 18.1 and the DRC average rate was 27.4.

Chart 1 **Total Assaults** CY 2010 - 2013

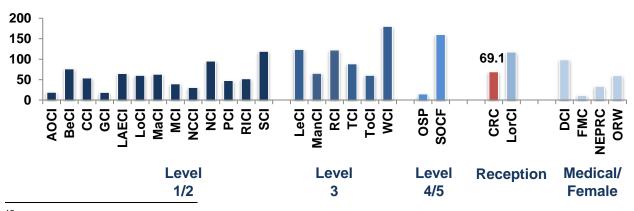


#### **Fights**

- Fights<sup>12</sup> are documented via RIB convictions for rule 19 (fight) violations. The rate<sup>13</sup> of rule 19 convictions for the first six months of 2013 decreased 33.2 percent compared to the first six months of 2012. 14xix
- The rate of rule 19 convictions for the first six months of 2013 at CRC was significantly lower than the comparator prison and slightly lower than the DRC average. 15xx

The following provides a comparison of the rate of documented rule 19 violations per 1,000 inmates across the DRC.

Chart 2 Rule 19 Violation (Fights) Rates<sup>16</sup> January - June 2013



<sup>&</sup>lt;sup>12</sup> The total number of RIB convictions for rule 19 violations does not correlate to a total number of fights. For example, seven inmates might have been involved in one fight – all seven inmates would have been found guilty by the RIB for a rule 19 violation and would therefore be included in the total number.

<sup>13</sup> The rate was obtained by dividing the total number of rule 19 violations for the six month time period by the average monthly institutional population for that same time period.

<sup>&</sup>lt;sup>14</sup> In the first six months of 2012, the facility reported 178 (103.5 per 1,000 inmates) rule 19 convictions; during the first six months of 2013, the facility reported 124 (69.1 per 1,000 inmates) rule 19 violations.

15 The rate for the comparator prison was 117.2 and the DRC average was 72.9.

<sup>&</sup>lt;sup>16</sup> Rate is per 1,000 inmates.

## • There has been one homicide during the period evaluated by CIIC (2012 to date).<sup>17</sup>

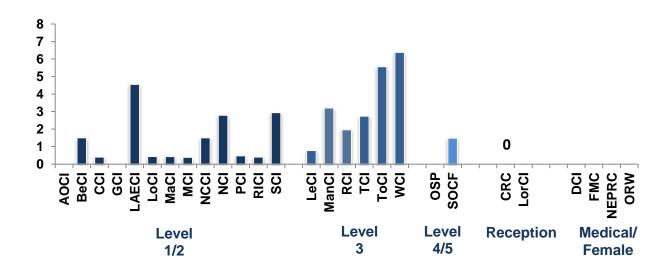
#### B. DISTURBANCES<sup>18</sup>

CIIC's evaluation of disturbances focuses on the number of disturbances at the institution during a six month time period in comparison to the same six month period of the previous year, the comparator prison rate, and the DRC average. Overall, the CIIC inspection team rated disturbances as **EXCEPTIONAL**.

- During the first six months of 2013, CRC reported zero disturbances. The rate of disturbances remained the same in comparison to the first six months of 2012. 19xxi
- The rate of disturbances for the first six months of 2013 was the same as the comparator prison, but lower than the DRC average.<sup>20xxii</sup>

The following provides a comparison of the rate of disturbances across the DRC per 1,000 inmates.

Chart 3
Rate of Disturbances by Institution
January – June 2013



<sup>&</sup>lt;sup>17</sup> The homicide occurred in September 2012 when an inmate assaulted his cellmate.

<sup>&</sup>lt;sup>18</sup> Disturbances are defined as any event caused by four or more inmates that disrupts the routine and orderly operation of the prison.

<sup>&</sup>lt;sup>19</sup> The rate of disturbances at the institution during the first six months of 2012 and 2013 was zero.

<sup>&</sup>lt;sup>20</sup> The rate of disturbances for the comparator prison was zero and the average for DRC system-wide was 1.4.

#### C. USE OF FORCE

CIIC's evaluation of use of force focuses on the number of uses of force at the institution during a six month time period in comparison to the same six month period of the previous year, the comparator prison rate, and the DRC average. evaluation is conducted by reviewing a random sample of 20 use of force reports. Overall, the CIIC inspection team rated use of force as IN NEED OF IMPROVEMENT.

- During the first six months of 2013, the facility reported 102 use of force<sup>21</sup> incidents.xxiii Compared to the first six months of 2012, in which 172 uses of force were reported, total uses of force decreased by 40.7 percent. The rate of use of force incidents also decreased by 43.2 percent.<sup>22</sup>
- During the first six months of 2013, 60.9 percent of use of force incidents involved black inmates, 37.4 percent involved white inmates, and 1.7 percent involved inmates of another race. 23xxiv In comparison to the racial breakdown of the institution, force was disproportionately used on black inmates.
- The use of force rate for the first six months of 2013 was slightly higher than the comparator prison and higher than the DRC average. 24xxv
- During the first six months of 2013, chemical agents (mace) were used 30 times.xxvi This is 63.9 percent less time than chemical agents were used during the same period in 2012, in which chemical agents were used 83 times. xxvii
- CIIC's review of use of force includes a sample of 20 randomly selected use of force reports as well as any available video. Key findings include:
  - o The majority of responses to incidents appeared to be appropriate. However, there were multiple incidents in which the staff member and inmate ended up on the ground, which is potentially problematic.<sup>25</sup> Two incidents raised concern.26
  - One use of force packet contained two incident reports which were verbatim.<sup>27</sup>
  - During the review of one planned use of force incident, team members did not follow proper procedures when introducing themselves.<sup>28</sup>

<sup>22</sup> The rate of use of force incidents during the first six months of 2012 was 100.0 per 1,000 inmates.

comparator prison rate was 52.9 per 1,000 inmates. The DRC average was 40.4.

<sup>25</sup> This does not indicate that force was inappropriate or excessive, but when possible it is recommended to use chemical agents as opposed to taking an inmate to the ground. However, force is often times reactive and sometimes it is not possible to access chemical agents before utilizing a takedown technique.

<sup>26</sup> The Warden relayed that they have removed staff for questionable use of force where inmate injuries were questionable. The Warden also stated that he is immediately notified whenever there is a use of force incident.

<sup>&</sup>lt;sup>21</sup> Further information regarding use of force incidents can be found in the Glossary.

During the first six months of 2013, the rate was 56.8.

23 As of February 20, 2014, 64.0 percent of the total institutional population was classified as white; 34.1 percent was classified as black, and 1.9 as inmates of another race.

24 The use of force rate at CRC for the first six months of 2013 was 56.8 per 1,000 inmates; the

<sup>&</sup>lt;sup>27</sup> This may indicate that staff worked together when filling out their statements.

<sup>&</sup>lt;sup>28</sup> Team members were wearing protective helmets during the introduction. Proper procedure requires the team member to have the helmet in hand with helmet number showing during the video introduction.

- Positively, all but one incident had available video, the majority of inmates provided statements, and there were minimal documentation errors.
- Several survey respondents indicated issues with officers using excessive force. Inmates also relayed concerns about being placed in segregation under investigation when they reported a use of force incident.<sup>29</sup>

#### D. CONTROL OF ILLEGAL SUBSTANCES

CIIC's evaluation of control of illegal substances focuses on the percent of inmates who tested positive of an illegal substance at the institution during a six month time period in comparison to the same six month period of the previous year, the comparator prison rate, and the DRC average. Overall, the CIIC inspection team rated control of illegal substances as GOOD, due to recent improvements.

- During the first six months of 2013, 5.2 percent of the inmates tested positive for the presence of an illegal substance, which is a significant increase in comparison to the first six months of 2012. However, in the latter six months of 2013, the percent of inmates testing positive dropped to 1.6 percent, which indicates positive progress.
- The percentage of inmates who tested positive for the last six months of 2013 at CRC was slightly more than the comparator prison, but less than the DRC average.33xxx
- In response to CIIC's survey question pertaining to prohibited substances, the top substances that inmates reported as available were tobacco (67), marijuana (56), and prescription pills (45).<sup>34</sup> (Please refer to the DRC Inmate Survey results in the Appendix for more information.)
- Staff relayed that they attempt to situate officers and cameras strategically in the visitation room.

#### E. INMATE PERCEPTION OF SAFETY

CIIC's evaluation of inmate perception of safety focuses on three areas: survey responses, focus group participants, and the number of refusal to lock for personal

<sup>&</sup>lt;sup>29</sup> Recent correspondence received from an anonymous inmate at CRC states, "I was informed I was being placed in the hole (segregation unit) because I reported abuse, or unauthorized excessive use of force by a staff member or CO. I was placed under what they called 'investigation' yet in the entire time I was there nobody came and spoke to me, yet I was under 'investigation."

<sup>&</sup>lt;sup>30</sup> Each DRC institution conducts monthly urinalysis tests of a random sample of its population. The urinalysis tests for the presence of a broad range of substances. The institution randomly tested 96 inmates of which five tested positive.

<sup>&</sup>lt;sup>31</sup> Four inmates tested positive for THC (marijuana) and one for benzodiazepine.

<sup>&</sup>lt;sup>32</sup> During the first six months of 2012, 2.6 percent of inmates tested positive for the presence of an illegal substance.

<sup>&</sup>lt;sup>33</sup> The average percent of positive drug test results during the last six months of 2013 for the comparator prison was 1.2 percent. The DRC average was 2.7 percent.

<sup>73</sup> inmates refused to answer and 83 indicated that prohibited substances are not available.

safety reasons. Overall, the CIIC inspection team rated control of illegal substances as GOOD.

- 84.4 percent of inmate survey respondents (n=244) reported they are very safe, safe, or neutral (in terms of safety), which is high.
- Overall, the majority of focus group participants rated their personal safety as
- The institution had only one inmate in segregation for refusal to lock due to safety concerns, and three inmates were under PC investigation on the day of the inspection.

#### F. UNIT SECURITY MANAGEMENT

CIIC's evaluation of unit security management focuses on policy compliance for officer rounds, documented shakedowns, and cell/bunk security. Overall, the CIIC inspection team rated unit security management as GOOD.

#### Officer Rounds

• Officers documented rounds in the requisite 30 minute intervals. However, there were a few shifts in which officers did not stagger rounds per policy.<sup>36</sup>

#### Cell/Bunk Searches (Shakedowns)

• Housing unit officers are required to search inmates' bunks/cells for contraband, including illegal drugs and weapons. Officers were conducting the required number of shakedowns with some inconsistencies.

#### **Cell/Bunk Security Check**

- During the inspection, CIIC staff check a random selection of cells in each unit for common cell security issues such as obstruction of windows, material in locks and cuff ports, inappropriate pictures, clotheslines, and graffiti. CIIC's review of cells indicated only a few concerns, such as towels on the floor.<sup>37</sup>
- CIIC staff also check bunk areas to identify if inmates are hanging items to block officers' direct observation. There did not appear to be issues of inmates hanging items in bunk areas.

<sup>&</sup>lt;sup>35</sup> Inmates felt that most inmates generally got along well with one another at the institution. They felt that their housing units were ran pretty strict, which minimized the opportunities for inmates to be involved in an altercation with another inmate. No inmates reported having any safety concerns during their first nights in the reception center as a new inmate. Focus group participants were also asked if there are any vulnerable areas of the prisons or areas where incidents are more likely to occur. Most participants could not identify any areas that they felt were "hot spots" or that may not be covered by a camera. The one area identified was the entry way of the med-bay.

<sup>&</sup>lt;sup>36</sup> Housing unit officers are required to conduct security check rounds at least every 30 minutes at staggered intervals. <sup>37</sup> There were two units with concerns of inappropriate pictures being posted in the cells.

#### G. INSTITUTIONAL SECURITY MANAGEMENT

CIIC's evaluation of security management focuses on: executive staff rounds, critical incident management, STG management, and escapes. Overall, the CIIC inspection team rated institutional security management as ACCEPTABLE.

#### **Executive Staff Rounds**

• Some executive staff members<sup>38</sup> are inconsistently making rounds in all units based on a review of employee sign-in logs.<sup>39</sup>

#### **Critical Incident Management**

- A discussion was held with the Warden regarding critical incident tracking. Staff demonstrated a tracking system for violent incidents; however, the system could be improved to provide more detailed analysis. Staff demonstrated that they have taken administrative actions in response to the data tracking to improve institutional security.<sup>40</sup>
- Nearly all of the officers interviewed believe they were adequately informed of incidents between shifts.41
- Most officers interviewed relayed that if a critical incident would occur, it would most likely happen in or near the chow hall during the meal periods.<sup>42</sup>
- Due to the overcrowding of the institution, staff have had to place bunk beds on the floors of the reception housing units, which blocks officer visibility and is inherently a security concern.

#### **STG Management**

• As of July 2013, there were 178 STG-affiliated inmates, 43 which was 10.0 percent of the institutional population. The number of STG-affiliated inmates

<sup>&</sup>lt;sup>38</sup> In reference to rounds, executive staff includes the Warden, the Deputy Wardens, the Inspector, and the Unit Management Chief. The Warden and Deputy Wardens are required to conduct rounds per DRC policy 50-PAM-02 (once per week). Visibility of leadership is important in the correctional environment. It indicates they are aware of the conditions within their facility, and it also serves to boost the morale of staff and inmates. <sup>39</sup> CIIC's review of the employee sign-in logs generally covers the one month period prior to the date of

<sup>&</sup>lt;sup>40</sup> Staff relayed that they now separate the reception inmates by security classification level, which has reduced overall violence at the institution. Staff also relayed that outside of the chow hall is an area of concern and that most incidents happen on weekends. However, staff have installed additional cameras and now require the ADO to be present in the food service area.

<sup>&</sup>lt;sup>41</sup> Officers received their communication from the information relayed during roll call, information provided in emails from the Warden's office, or from the officer they relieved from the previous shift.

<sup>&</sup>lt;sup>42</sup> The chow hall becomes a high traffic area as officers are required to manage over 200 inmates that pass each other when their units are called for meals. Inmates are clearly visible to each other which would cause concerns for inmates who need to be separated.

<sup>43 172</sup> were listed as passive, five were listed as active, and one was disruptive.

decreased by 44.9 percent than the number in July 2012,44 which may indicate lesser identification of inmates. However, executive staff relayed that an STG committee has been created to improve the collection of STG information.

- The institutional percentage of STG-affiliated inmates was slightly higher than the comparator prison, but lower than the DRC average. 45xxxiii
- The number of rule 17 (unauthorized group activity) convictions<sup>46</sup> appears to be in line with their STG population. 47xxxiii
- In response to CIIC's survey question pertaining to the type of gang activity at the institution, results were inconclusive to the primary types of activity at the institution. 48 Please refer to the DRC Inmate Survey results in the Appendix for more information.

#### **Escapes**

• There have been zero escapes or attempted escapes during the period evaluated by CIIC (2012 to date).

#### H. PRISON RAPE ELIMINATION ACT (PREA)

CIIC's evaluation of the institution's compliance with the Prison Rape Elimination Act (PREA) focuses on the number of reported sexual assaults, review of the most recent PREA audit report, access to inmate reporting, and inmate responses. Overall, the CIIC inspection team rated PREA compliance as **DEFERRED** until the institution completes a PREA audit.

- Staff reported 12 allegations of sexual assault in 2013, one of which was substantiated.<sup>49</sup> There were also four allegations of sexual harassment, two of which were substantiated, and two of which were unfounded.
- The facility has not yet been audited for PREA compliance.
- PREA posters, with information for inmates on reporting of sexual assaults, were posted in all the housing units.
- Survey responses indicated that two inmates have had sexual contact with another inmate at the institution<sup>50</sup> and two inmates reported sexual abuse from another inmate at the institution. Four inmates reported that they had sexual

<sup>45</sup> The percentage of STG-affiliated inmates for the comparator prison was 9.9 and the DRC average was

<sup>&</sup>lt;sup>44</sup> The institution had an STG population of 323 as of July 23, 2012.

<sup>&</sup>lt;sup>46</sup> RIB convictions for rule 17 (unauthorized group activity) violations do not capture total gang activity in an institution, as gang activity likely occurs that is not captured by staff supervision and/or documented via a conduct report and RIB conviction.

<sup>&</sup>lt;sup>47</sup> During the first six months of 2013 the facility reported a rate of 3.9 (seven) rule 17 violations. The comparator prison rate was 22.8 and the DRC average was 12.7.

<sup>&</sup>lt;sup>48</sup> 65 inmates refused to answer and 105 indicated that gang activity is not frequent at this institution.

<sup>&</sup>lt;sup>49</sup> Staff relayed that of the 12 allegations, one was founded and 11 were unfounded. One of the sexual assault allegations pertained to staff on inmate; however, it was unfounded. <sup>50</sup> Six inmates refused to answer whether or not they had sexual contact with another inmate.

- contact with a staff member at the facility51 and one inmate reported they experienced sexual abuse from a staff member.
- All focus group participants were aware of the means available to report sexual victimization and had recently viewed a video on the subject of PREA. They relayed that they were given pamphlets and were informed during orientation of the various means for reporting, including the phone number programmed into their phone lists.

#### SAFETY AND SECURITY RECOMMENDATIONS

- Conduct after action reviews on any use of force where an officer and inmate end up on the ground to ensure that there were no opportunities to use lesser alternatives such as use of chemical agents.
- Ensure that staff complete use of force incident reports separate from one another.
- Ensure that cell extraction team members do not wear helmets during the video introductions.
- Evaluate the disproportionate use of force on black inmates.
- Ensure that officers are staggering rounds per policy.
- Ensure that executive staff conduct weekly rounds through housing units, in line with DRC policy.
- Consider further improvements to the violent/critical incident tracking mechanism, including a breakdown by unit.

<sup>&</sup>lt;sup>51</sup> 23 inmates refused to answer whether or not they had sexual contact with a staff member.

### II. HEALTH AND WELLBEING

CIIC EXPECTATION: Prisons will provide sanitary conditions and access to adequate healthcare and wellness programming.

#### A. UNIT CONDITIONS

CIIC's evaluation of unit conditions consists of direct observation of unit conditions. Based on its observation, CIIC rated unit conditions as **GOOD.** 

- The layout of the CRC compound consists of ten reception housing units (A1-4, B1-4, R1-2); two general population housing units for work cadre (C1-2); and four Residential Treatment Units (D1-4). In addition to the RTU, reception, and general population housing units, the institution also includes a medical bay and a segregation unit. (Additional information regarding the segregation unit is available in a separate section.)
- Housing units were two-tiered and double-celled with a dayroom, TV room, showers, laundry facilities, drinking fountains, ice machines and microwaves.
   Each of the units appeared to be clean and in good condition with very few maintenance concerns.<sup>52</sup>
- All of the dayrooms were rated as good or exceptional based on the cleanliness
  of the floors which appeared to have recently been cleaned by inmate porters.
- Laundry facilities, drinking fountains, ice machines and microwaves were operational. Although most of the phones were operational, CIIC observed one phone each in R-1 and R-2 that had no dial tone. (A detailed review of the broken items in each unit is available for review in the Cell Block checklists located in the Appendix.)
- The cell conditions were rated as good on most units and most appeared to be clean. Every cell is equipped with a toilet and a sink and each appeared to be operable in all units.
- Several housing units had bunks on the unit floors due to the overcrowding of the facility.
- The shower conditions of most units were rated as acceptable. However several showers were rated as in need of improvement due to peeling and chipped paint, soap scum, and an unidentified black substance on the shower base and walls. CIIC also observed one shower in A-4 that was leaking and one shower in R-2 that was inoperable. CRC submitted a capital improvement request for a shower renovation project.<sup>53</sup>
- Cleaning materials in most units were observed to be stocked and the correct inventory existed in most units. However, CIIC observed detergent packets that were broken and spilled inside the chemical box of some units.

<sup>&</sup>lt;sup>52</sup> 67.8 percent of inmate survey respondents (n=245) believe their unit is "clean" or "very clean."

<sup>&</sup>lt;sup>53</sup> In FY 2013-14, CRC requested \$203,175 to renovate the showers in the several housing units.

First aid boxes were documented to be secure in nearly every unit. Fire extinguishers were present and secured in each unit. Each fire extinguisher had received their monthly inspections.

#### **B. MEDICAL SERVICES**

CIIC's inspection of medical services in a correctional facility focuses on cleanliness of facilities, staffing, access to medical staff, and staff and inmates communication. The inspection includes information collected from interviewing the health care administrator, observations of the facilities and a focus group comprised of staff. CIIC does not independently evaluate the quality of medical care in a facility. Overall, the CIIC inspection team rated medical services as IN NEED OF IMPROVEMENT.

#### **Facilities**

- The facilities for general population and reception were observed to be in good condition.<sup>54</sup>
- The facility has sufficient administrative and clinical space for staff.

### **Staffing**

- The facility has a sufficient number of nurses to ensure inmate's request for services are responded to in a timely manner.55
- The facility has not had consistent advanced level providers over the previous year. Currently the Chief Medical Officer's position is vacant. 56

### Access to Medical Services<sup>57</sup>

Health Service Request forms were available in every housing unit.

<sup>54</sup> The medical facilities at CRC consist of the primary infirmary, where the majority of clinics are conducted. There is also a portion of the reception block dedicated to performing assessments and physicals of inmates as they come into the facility from county jails. Lastly, there are also exam rooms in the Residential Treatment Unit.

<sup>55</sup> The nursing staff consists of 17 RNs, and 6 LPNs. Advanced level providers consist of physicians that provide two FTE hours of service and Nurse Practitioners that provide 3.5 FTE hours of service. There is a Health Care Administrator, and a Quality Improvement Coordinator. Contracted staff consists of two dentists, 2.5 dental assistants, one part-time hygienist, one radiology technician, a part time diet technician, three phlebotomists and six Health Information Technicians.

<sup>56</sup> The facility experienced a vacancy of the medical director in October 2013, which contributed to current backlogs and other administrative issues at the facility. It was relayed that a new part time doctor is starting soon, which should help to address those issues. However, the lack of a Chief Medical Director, who is the ultimate medical authority at the facility, directly impacts the day to day care of offenders at the

57 Access to medical staff is evaluated based on several factors: (1) time period between inmate submission of a health service request form and appointment with medical staff; (2) time period between referral to the doctor and appointment with the doctor; (3) response times to kites and informal complaint forms; and (4) current backlogs for Nurse Health Call, Doctor Health Call, and Chronic Care Clinic.

- Although a backlog for Doctor Sick Call<sup>58</sup> was originally reported on-site, subsequent communication indicated that this was incorrect. However, inmates reported that they may wait over one week to see the doctor.<sup>59</sup>
- Staff reported a backlog for Chronic Care Clinics. 60
- The Doctor Sick Call overall "no-show" percentage for 2013 was 6.2 percent, which is average for most facilities evaluated. However, the fourth guarter noshow percent was 17.6 percent, which was the highest in the DRC.<sup>61</sup>
- Surveys of the inmate population are only performed on an annual basis.
- It was reported that there are no backlogs for Nurse Sick Call, and inmates reported that they wait no more than 48 hours to be seen in nurse sick call from the time the request is logged. 62
- The number of inmates on the chronic care caseload who were documented as No-Shows/ for the past 90 days was calculated to be 1.9 percent, which is lower than other institutions evaluated.<sup>63</sup>
- Inmates that participated in the survey reported moderate satisfaction with healthcare services.<sup>64</sup>

### **Medical Deaths**

There were eight inmate deaths in the time period evaluated by CIIC.<sup>65</sup>

<sup>58</sup> It was reported that there was a small back log of 15 inmates overdue to see the doctor.

<sup>&</sup>lt;sup>59</sup> Inmates in the non-chronic care focus group relayed that it may take longer than one week to see the

<sup>&</sup>lt;sup>60</sup> At the time of the inspection, there were a total of 54 inmates waiting to be seen in chronic care clinics beyond the 15 day window. It was reported that 36 are inmates housed in the D-unit where seriously mentally ill clients are housed, seven are in segregation, and the remainder are out to court or housed at Franklin Medical Center. It was reported that the physician responsible for the reception unit is now going to be assigned the additional responsibility of conducting clinics in the RTU twice a week to reduce the backlog of patients who are housed in D unit. In regard to the inmates housed in segregation, it was reported that the space in segregation is insufficient to provide services due to the structure of the segregation block, and that there are too few officers to transport chronic care patients from segregation to the infirmary for their appointments.

<sup>&</sup>lt;sup>61</sup>A "no-show" is recorded when an inmate fails to show up for his scheduled doctor sick call (DSC) appointment. The DRC prefers that the "no-show" percentage be below 10 percent of the total DSC appointments each month. The fourth quarter DSC "no-show" percentage dramatically increased to 17.6 percent from the previous three quarters. The DSC "no show" percentage for CRC in the first quarter of 2013 was 1.8 percent, 2.0 percent during the second guarter, and 4.0 percent for the third guarter. For the entire DRC, the no show rate for the first quarter was calculated to be 6.5 percent, 5.8 percent for the second guarter, and 7.1 percent for the third guarter and 6.4 percent for the fourth guarter. It is assumed that the increase was due to the loss of the Chief Medical Officer.

<sup>&</sup>lt;sup>62</sup> Of survey respondents in the general population 58 percent (n=179) stated that they are "usually" or "sometimes" seen within two days of submitting a sick call slip.

63 It was reported that in the last 90 days there were 1,153 chronic care appointments and 22 no-shows.

<sup>&</sup>lt;sup>64</sup> Of survey respondents in general population, 73.7 percent (n=194 reported that they were "neutral", "satisfied" or "very satisfied" with the quality of care provided by nurses; 69.1 percent (n=188) reported they were "neutral," "satisfied" or "very satisfied" with the care provided by the doctor; and 75.0 percent

<sup>(</sup>n=168) reported that they were "neutral," "satisfied" or "very satisfied" with their dental care <sup>65</sup> The period of time evaluated by CIIC was from January 2012 to December 2013. It was reported that five of the deaths were medically unexpected, one was medically expected, two were suicides and one was a homicide.

CIIC staff conducted two focus groups of inmates in regard to medical care. One consisted of inmates enrolled in chronic care clinics, and the other consisted of inmates not enrolled in chronic care clinics. The following are key findings:

- Staff is responsive, behaves professionally towards inmates and provides thorough care.
- Inmates relayed no concerns regarding medication refills or administration.<sup>67</sup>
- Inmates reported satisfaction with the dental services they receive.
- Inmates relayed that sick call appointments are generally conducted timely with the exception of Doctor Sick Call.

### **Departmental Internal Audit Findings**

 A full internal management audit was conducted in May 14-16, 2012. The auditors relayed several concerns pertaining to appropriate documentation.<sup>68</sup>

Further information regarding medical services can be found in the inspection checklist in the Appendix.

### C. MENTAL HEALTH SERVICES

CIIC's inspection of mental health services in a correctional facility focuses on cleanliness of facilities, staffing, access to mental health staff, and critical incident data. CIIC does not independently evaluate the quality of care provided. Overall, the CIIC inspection team rated mental health services as **IN NEED OF IMPROVEMENT.** 

#### Caseload

• 16.6 percent of the total inmate population (n=1,891) is on the mental health caseload. 69

<sup>&</sup>lt;sup>66</sup> Two focus groups were conducted of general population inmates. One focus group consisted of inmates on the chronic care caseload, the other focus group consisted of inmates that are not on the chronic care caseload.

for Inmates relayed that they have had no issues regarding having their medications refilled. Reportedly staff will call the housing units to remind inmates if they miss a dose or do not show up for pill call.

<sup>&</sup>lt;sup>68</sup> Among the discrepancies noted in the IMA, it was observed that 1) there was one instance of an untimely chronic care clinic follow-up appointment. 2) It was found that nursing telephone triage was not being followed consistently. 3)Documentation related to the receiving health screening was not being completed in all cases, 4) Documentation showed that only one in five inmates were scheduled for nurse sick call within 48 hours following the receipt of the health services request. 5) In all cases reviewed by auditors, assessments by nurses and doctors were not completed on patients returning from FMC or the hospital.6) Documentation on emergent medical events was incomplete.

<sup>&</sup>lt;sup>69</sup> There are 314 inmates on the mental health caseload, which accounts for 16 percent of the population (n=1,891). On the day of the inspection, there were 190 inmates classified as seriously mentally ill (SMI). There were 18 inmates on the mental health caseload in segregation, eight of which were classified as SMI.

• There were 314 inmates on the mental health caseload, with 190 inmates classified as seriously mentally ill (SMI).

### **Facilities**

- The mental health facilities consist of administrative areas, program space a secure records room, and a Residential Treatment Unit. All were noted to be in overall good condition.<sup>70</sup>
- There are 14 specially designated cells for observation of inmates experiencing mental health crisis between the Residential Treatment Unit, segregation and the infirmary. During the inspection they were observed to be in acceptable or good condition.

#### **Residential Treatment Unit**

- There are four units within the Residential Treatment Unit. The bottom floor houses inmates who are in crisis, or who engage in self-injurious behavior. The remaining units house offenders classified as RTU levels 1-4.
- All of the cells were observed to have an acceptable or good level of cleanliness.
- Crisis cells in the RTU were observed to be in good condition.
- Common areas in units were rated good or excellent for cleanliness.
- The amenities shared by inmates (phones, laundry microwaves, ice machines, drinking fountains, etc) were all noted to be operational. (A detailed review of the broken items in each unit is available for review in the housing unit checklists located in the Appendix.)
- Every cell is equipped with a toilet and a sink. Only a few toilets were inoperable due to the lack of availability of toilets to replace them.
- First aid boxes were secured in all general population units. Fire extinguishers were up to date for inspections in all units.
- Prison Rape Elimination Act (PREA) posters or posters advertising steps to stop and report sexual assault were hung in units, and CIIC contact information was available in all but one of the units inspected.
- The showers overall were in need of improvement. The condition of the showers showed a lack of effort to maintain cleanliness.

# **Staffing**

• Staffing levels have recently been filled to meet the minimum necessary standards to address the mental health needs of the population. 72

<sup>&</sup>lt;sup>70</sup> The showers in the Residential Treatment Unit were observed to only be in acceptable condition. There was soap scum-residue observed in all of the showers, and chipped pain, rust stains, and missing tiles in many others. It was relayed that they are scheduled for refurbishment after the RTU is moved to its new location. However, in the meantime it was recommended that greater efforts be applied to improving the condition of the showers.

71 The cells with inoperable toilets were not being used to house inmates.

There were six vacancies at the time of the inspection.<sup>74</sup>

# **Access to Mental Health**<sup>75</sup>

- Staff reported that it should take no longer than 14 days for an initial psychiatry appointment, with medication referrals given priority. However, at the time of the inspection there was a backlog of inmates waiting to be seen by psychiatry.
- A lower percentage of inmates that participated in the survey reported adequate access to mental health services and programs.<sup>76</sup>
- Staff reported inmates referred to mental health for evaluation are not being seen within 14 davs.77
- All requests to mental health are being responded to, but the timeliness of the requests is still in the process of improving.<sup>78</sup>
- Mental health staff makes weekly rounds in segregation.<sup>79</sup>

<sup>72</sup> Coverage is provided by a psychiatrist and one Nurse Practitioner, there are five psychologists, three Licensed Independent Social Workers, five Licensed Social Workers, one masters-level psychology assistants, 12 RNs, two Licensed Practical Nurses, one Licensed Professional Clinical Counselor, five activity therapists, a Mental Health Administrator, and four Health Information Technicians. Contract staff has been hired to address shortfalls with filling necessary positions in the mental health department.

The institution currently has one psychiatrist position vacant.

<sup>74</sup> The vacancies consist of one nurse, two Licensed Independent Social Workers, one Licensed Social Worker, a Nurse Practitioner, and a Psychiatrist.

Access to mental health staff is evaluated based on several factors: (1) time period between inmate submission of a mental health service request form and appointment with mental health staff; (2) time period between referral and appointment with the psychologist or psychiatrist; (3) response times to kites

and informal complaint forms; and (4) current backlogs.

<sup>76</sup>Of survey respondents in general population, only 54.2 percent (n=153) reported that they had adequate access to mental health services. In regard to the quality of mental health services, 65.8 percent of general population inmates (n=146) reported that they were "neutral", "satisfied" or "very satisfied" with the quality of care provided by mental health staff. In regard to the degree of difficulty with getting into mental health and wellness programs, 57.9 percent of inmates (n=152) reported that it was easy or neutral to get into mental health and wellness programs.

According to staff there was a backlog of four inmates waiting to have Bio-Psychosocial profiles completed, and 148 inmates waiting to have Mental Health Screenings accomplished. Staff relayed that this is down from a backlog in excess of 400 assessments the month prior. It was reported that an action plan was established that assigned clinicians to work in housing units with an expectation that they will complete a certain number of mental health screenings each week in order to eliminate the current backlog and prevent future backlogs from developing. Previously, inmates were passed to come for screenings which led to an excessive number of inmates not showing up for their appointments among other reasons which contributed to the backlog.

<sup>78</sup> The kite log for November and December 2013 was reviewed, and for January 2014. Reportedly, the previous contracted Health Information Technician failed to track the response time for kites submitted to the mental health department seeking services. However, the current HIT was managing to keep track of the response time to kites, and provided to reminders to staff who were delinquent. The majority of kites for January appeared to be responded to within seven calendar days.

<sup>79</sup> Per policy, if an inmate on the caseload is in segregation over 30 days, staff is required to conduct an intensive screening of the inmate to assess him for stressors, and the likelihood for inflicting self harm. Subsequent reviews are conducted at 30 day intervals thereafter.

- There have been 32 transfers to a Residential Treatment Unit (RTU) during the past year and 45 inmates transferred to Intensive Treatment Programs. It was reported that transfers generally occur in a timely manner.
- There were 34 inmates reported to be on mandated medications.
- An estimated 95 percent of programs scheduled were conducted in the past 90 days.
- A variety of mental health services and programming is reportedly provided to inmates at the institution.

### **Critical Incidents**

- There have been two suicides reported at the institution in the time period evaluated by CIIC.80
- There have been seven suicide attempts reported at the facility in the past year. Staff reported that there were only 27 incidents of self-injurious behavior during the past six months.81
- There have been 760 incidents of inmates placed on constant watch, 373 incidents of inmates placed on close watch, and 1,515 inmates placed under mental health observation during the past year.
- The exact number of times restraints have been used in the past year could not be provided.
- Staff is assigned to respond to crisis situations on a rotating monthly basis, and have a coordinated response to assist inmates during these periods.

# **Departmental Internal Audit Findings**

• A full internal management audit was conducted in May 14-16, 2012. There were discrepancies noted regarding CRC mental health services.82

Further information regarding mental health services can be found in the inspection checklist in the Appendix.

<sup>&</sup>lt;sup>80</sup> One suicide occurred in 2012, and the other occurred in 2013. Both incidents reportedly occurred in segregation.

81 The higher number of SIB incidents is due to the presence of the D-1 unit, located in the RTU, which

exclusively houses offenders from for this condition.

<sup>82 1)</sup> Auditors found numerous violations of policy with regard to the application of using restraints. 2) Documentation was found to be inadequate regarding offenders placed on suicide watch. 3) Nine of 25 cases reviewed had incomplete mental health evaluations. 4) In seven of 10 files reviewed, the Warden failed to sign documentation within eight hours of offenders being placed on involuntary medications. 5) Informed consent forms for inmates being given psychotropic medications could not be provided. 6) Out of seven charts available for review, three of seven charts did not indicate psychotherapy as an intervention, five of seven did not identify psychotherapy as goal directed; and five charts did not have progress notes that reflected the intervention.

### D. RECOVERY SERVICES

CIIC's evaluation of recovery services in a correctional environment focuses primarily on access and quality (as determined by DRC staff). Overall, the CIIC inspection team rated recovery services as **ACCEPTABLE**.

### Access<sup>83</sup>

- The inmates who are in chronic need of recovery services were prioritized for programming.
- Barely half of inmates who participated in the survey reported adequate access to recovery services.<sup>84,85</sup>
- There were a high number of inmates reported to be participating in supplementary groups like Alcoholics Anonymous, Narcotics Anonymous or other related programming over the course of the year.
- Volunteers are utilized to maximize the effectiveness of AA/NA programming. Furthermore, one graduate of the programs assists in providing programming.
- Since inmates are housed at the facility for a short period of time, the prison does not have specialized units dedicated to recovery services programming.
- 100 percent of scheduled treatment programs in the last 90 days were held.
- 5.9 percent of the institution's cadre population that are identified as eligible (n=134) were enrolled in formal recovery services programming, with 52 on the
- waiting list. This is average for other institutions evaluated and lower than other reception centers evaluated.
- The staff does not conduct outreach to family members to incorporate them into the offender's recovery at this time.

<sup>&</sup>lt;sup>83</sup> Each inmate is screened using an assessment tool for the need for addiction services, and is assigned a number associated with a recovery services level. This number indicates the degree to which inmates are in need of addiction services. Inmates are scored from zero to three; zero indicating no need of services, to three indicating chronic need for addiction services. This number is determined through completion of a need for services assessment that gives an overall score resulting in the assignment to one of the recovery services levels. Inmates who score either two or three are most in need of treatment; thus, they should be prioritized for programming.

<sup>&</sup>lt;sup>84</sup> Only 50.9 percent of inmates (n=175) housed in general population reported that they had adequate access to recovery services programming. Furthermore, only 67.4 percent of inmates (n=181) in general population reported that it was easy to get into recovery services programs

A variety of incentives are available for inmates if they successfully complete programs. Incentives include earned credit, risk reduction, reentry coupons, and eligibility for 80 percent release under HB 86.

<sup>&</sup>lt;sup>86</sup> Staff reported that for the year there were 5,700 documented attendances of offenders participating in supplementary programming. There could be one inmate counted multiple times.

<sup>&</sup>lt;sup>87</sup> During the previous 90 days, there were 55 programs scheduled and 55 held.

<sup>&</sup>lt;sup>88</sup> Inmates who are eligible for formal recovery services programming are considered recovery services level two or three, preferably with less than two years remaining time to serve. Formal programming consists of the Treatment Readiness Program and the Intensive Outpatient Program (IOP) is facilitated by staff. Other groups like Alcoholics Anonymous and Narcotics Anonymous are often times facilitated by community volunteers, which are open to general population inmates regardless of their assessed recovery services level.

- The institution was audited by DRC administrators on April 24, 2012. DRC auditors documented several concerns. 89xxxiv
- In 2013, the percent of early terminations for CRC's Treatment Readiness Program<sup>90</sup> was 4.5 percent. This percentage was lower than the other male reception center, and lower than the DRC's average. 91
- In 2013, the percentage of early terminations for CRC's Intensive Outpatient Program<sup>92</sup> was 29.6 percent, which is higher than the average for the other male reception center,<sup>93</sup> and higher than the DRC average for all other prisons.
- The percentage of early terminations for CRC's Recovery Maintenance Program<sup>94</sup> was 3.5 percent, which is lower than the other male reception center and the DRC average.95

### E. FOOD SERVICE

CIIC's inspection of food services<sup>96</sup> includes eating the inmate meal, and observation of the dining hall, food preparation area, and loading dock. CIIC also interviews the Food Service Director. Overall, food service was rated as GOOD.

### Meal

• CIIC sampled three inmate meals. 97 Each of the meals were rated as acceptable based on the appropriate serving temperatures. Although the quality of the main

<sup>89</sup> Auditors reported that there were issues regarding charting practices that were in need of improvement, and that staff needed to ensure that up-to-date and accurate treatment information is disseminated through the DOTS portal.

<sup>90</sup> The Treatment Readiness Program is a 60-hour program delivered daily for a minimum of 15 hours a week. A minimum of ten of the hours must be cognitive behavioral treatment specific. The remaining hours shall consist of ancillary services. This program incorporates the stages of change model to focus on participant motivation and readiness that will enhance treatment engagement and retention. This program is offered to Recovery Service level 2 and 3 inmates.

According to information provided the Bureau of Recovery Services, at CRC there were 44 total participants and two early terminations from the Treatment Readiness Program in 2013. The overall DRC average early termination rate was 13.5 percent.

<sup>92</sup> The Intensive Outpatient Program is a 180 hour program that provides treatment services delivered daily for a minimum of 15 hours a week. A minimum of ten of the hours must be cognitive behavioral treatment specific. The remaining hours will consist of ancillary services.

<sup>93</sup> At CRC there were 27 participants in treatment and nine early terminations. The DRC overall average termination was 20.7 percent.

<sup>94</sup>Recovery services provided following the successful completion of the Recovery Services intensive Outpatient Program that consists of two 1-hour, or one 2-hour professionally facilitated group meetings per week for a total of 8 weeks (16 sessions).

95 At CRC there were 28 participants and one early termination from the Recovery Maintenance Program

in 2013. According to information provided by the Bureau of Recovery Services, the average termination percentage for the DRC was 14.6 percent.

96 DRC Food Services changed to Aramark, a private vendor, in September 2013.

<sup>97</sup> The meals were sampled on each day of the inspection. The February 10, 2014 lunch meal consisted of meatloaf patty and gravy, potatoes, broccoli, coleslaw, two slices of wheat bread and fruit. The February 11, 2014 lunch meal consisted of turkey salami, potatoes, vegetable soup, broccoli, fruit, and

entrée served during the second and third meals was acceptable, some CIIC staff found the main entrée of the first day to be tough and hard to consume. The side items served during the second and third meal were good. However, the potatoes served during the first meal were dry and bland. In addition, CIIC staff perceived the meal portions on the first day to be smaller than at other institutions.

- The most recent staff evaluations of the inmate meals were rated as only "fair." 98
- Of the inmates interviewed<sup>99</sup> by CIIC, most rated the meals as in need of improvement and expressed concern regarding the size of the portions.xxxv Focus group participants relayed that they are given insufficient time to eat meals. They relayed that often the food is so hot that they have to pour their cold water on it in order to make it an acceptable temperature and be able to eat it before being quickly moved from the chow hall. Focus group participants also raised concerns that inmate workers serving food in the chow hall regularly use derogatory language towards inmates in the SORRC program and intentionally reduce their food portions.
- Further, a review of the food service kite log<sup>100</sup> found that most inmates relayed concerns regarding the portion sizes of the meals.
- Despite the concerns relayed by inmates, survey responses were more positive 101 than the average 102 inmate responses from previous inspections during the biennium. However, the most common reason for inmate dissatisfaction with the food was in regard to portion sizes.

# **Dining Hall**

The tables and floor of the dining hall were clear of debris as inmate porters cleaned the area in-between meals. There were no signs of debris on the dining hall tables or under the serving line.

# **Food Preparation Area**

• The counters were clear of any debris or food particles. Most of the kitchen floor was clean and organized particularly the areas surrounding the appliances, and

wheat bread. The February 12, 2014 lunch meal consisted of cheeseburger pizza, potatoes, garden salad, Italian dressing, and fruit.

Each DRC institution assigns one staff member, the Administrative Duty Officer (ADO), to taste and evaluate the quality of the inmate meal. The most recent evaluation of CRC lunch meal provided by staff was the lunch meal served on February 10 and 11, 2014.

<sup>&</sup>lt;sup>99</sup> During the inspection of the food service operations, CIIC interviewed several inmates regarding the quality of the meals served at CRC.

Per DRC Policy 50-PAM-02 ("Inmate Communication/Weekly Rounds"), the inmate kite system is a means of two-way communication between all levels of staff and inmates. All kites are required to be answered within seven calendar days and logged on the Kite Log.

<sup>63.8</sup> percent of inmate survey respondents (n=243) indicated that they were either "unsatisfied" or "very unsatisfied" with the quality of the food.

An average of 69.9 percent of the inmates surveyed during previous inspections were "unsatisfied or very unsatisfied" with their meals.

the freezer and coolers. However, CIIC observed an excess amount of spilled water on the floor near two kettles that were being used by the inmate food service workers. The amount of water seemed excessive and needed to also be addressed by an inmate porter.

- During the inspection, staff relayed that an oven and a kettle had been inoperable for nearly two months. Staff relayed that a work order request was placed to address each issue.
- The institution passed its most recent health inspection 103 with four minor violations. 104xxxvi
- The most recent evaluation by the DRC Food Service Contract Monitor to 106 found the institution to be 91.0 percent compliant with only two minor areas of concern. 107xxxvii

#### Inmate Food Service Staff

The CRC inmate food service staff consists of 88 work cadre that work as cooks, food preparation workers, and porters. There are also approximately 20 volunteers from the reception units that work the serving line. Inmate workers currently earn \$18-\$24 per month and there is no incentive program for higher pay.

More information regarding CIIC's inspection of food services can be found in the checklist in the Appendix.

### F. RECREATION

Engagement in recreational activities promotes positive physical and mental health. CIIC's evaluation of recreational facilities is based on three factors: facilities, activities, and access. Overall, recreation was rated as ACCEPTABLE.

### **Facilities**

• Physical facilities<sup>108</sup> appeared clean. Staff relayed that there were no current maintenance concerns.

<sup>&</sup>lt;sup>103</sup> The most recent health inspection was conducted on September 25, 2013.

The Health Department reportedly observed violations related to leaking ice machine; inoperable temperature gauge; hygienic practices-inmate worker did not wear beard guard; and no soap in the soap dispenser to allow inmate workers to wash hands.

Most recent evaluation occurred on January 8, 2014.

The most recent inspection by the Southeast Regional Contract Monitor was conducted on January 6,

<sup>107</sup> The two areas of concern were regarding the need to post the weekly menu in the chow hall and proper documentation with the Quality Control Program.

108 Indoor recreation facilities consist of a gymnasium with basketball hoops, billiards, and volleyball, a

music room, a multipurpose/television room with ping pong tables, and an area for playing darts. Outdoor facilities consist of a softball diamond, horse shoe pits, pull-up/dip bar stations, open field space, two full basketball courts, and courts used for racquetball, handball, and pickle ball.

### **Activities**

- Being a reception center, the recreation department is more limited in the activities that may be offered to inmates.<sup>109</sup> However, the department still provides a satisfactory selection of activities, including three intramural leagues for inmate cadre<sup>110</sup> and a number of various monthly tournaments that are available to reception inmates.<sup>111,112</sup>
- Overall, the recreation department offers a majority of the activities permitted for Level 3 inmates, per policy.

#### **Access**

- Staff reported that recreation is open from approximately 7:30 am to 8:00 pm daily. Each reception housing unit receives two one-hour periods of off-unit recreation per week.<sup>114</sup> Inmates assigned to the RTU receive five periods of recreation per week and cadre inmates receive a recreation period daily.<sup>115</sup>
- Positively, the largest number of survey respondents reported that the recreation schedule is usually or always followed, which is above the average reported at other institutions inspection this biennium.
- Negatively, inmates reported fairly low satisfaction levels with access to recreation.<sup>118</sup> Nearly half of the survey respondents reported that they were either unsatisfied or very unsatisfied with access to recreation, which is lower than the average reported at other institutions inspected during the current biennium.<sup>119</sup>

Intramural sports leagues available to cadre inmates include basketball (indoor and outdoor), flag football, and softball. There are also daily aerobics classes scheduled.

<sup>&</sup>lt;sup>109</sup> This is both due to the transient nature of the population and the range of security levels.

<sup>&</sup>lt;sup>111</sup> Past tournaments included various card/board games, an Iron Man competition, darts, ultimate frisbee, a turkey bowl (football), arm wrestling, volleyball, and basketball, among others. Staff relayed that it is too difficult to coordinate non-cadre intramural teams, so tournament-based activities better accommodate the transient population.

The recreation department facilitates ongoing special events, such as activities for Black History Month, talent shows, and holiday-based productions.

<sup>&</sup>lt;sup>113</sup> Of those activities not provided most were due to a lack of interest by cadre inmates.

<sup>&</sup>lt;sup>114</sup> Reception inmates are also scheduled to receive a period of recreation on their unit daily.

Staff relayed that recreation is rarely shut down due to staffing or an unusual incident. However, it was relayed that weather has impacted recreation more this winter than in the past.

CIIC's survey of inmates (n=244) found that 44.7 percent reported that the recreation schedule is

CIIC's survey of inmates (n=244) found that 44.7 percent reported that the recreation schedule is usually or always followed, 40.2 percent of respondents reported that it is only sometimes followed, and only 15.2 reported that it is rarely or never followed.

For purposes of comparison, an average of 38.7 percent of inmates surveyed at other institutions this biennium reported that their schedule is usually/always followed.

<sup>&</sup>lt;sup>118</sup> CIIC's survey of inmates (n=239) found that 9.6 percent were very satisfied, 18.0 percent were satisfied, 24.7 percent were neutral, 30.1 percent were unsatisfied, and 17.6 percent were very unsatisfied with access to recreation. In addition, 18 inmates specifically requested more recreation time as their response to CIIC's open ended survey question.

For purposes of comparison, an average of 40.2 percent of inmates surveyed at all institutions inspected during the current biennium reported being unsatisfied or very unsatisfied with access to recreation.

 Overall, focus group participants did not relay significant concerns regarding recreation, but would like increased access to off-unit recreation due to the lack of recreational activities available during on-unit recreational periods. 120

### HEALTH AND WELLBEING RECOMMENDATIONS

- Reduce the number of inmates overdue in chronic care clinics, and waiting to see the Doctor beyond five days.
- Reduce the backlog of mental health assessments, and respond timelier to requests for services.
- Develop strategies to improve the level of sanitation that currently exists in the showers in the Residential Treatment Unit.
- Develop strategies to increase the number of essential staff working in the mental health and medical departments.
- Consider strategies to reduce early terminations in their recovery services programming.
- Consider developing strategies to incorporate family members into recovery services programming.
- Ensure that inmates are receiving appropriate portions, including SORRC inmates.
- Ensure inmate food service workers and porters maintain a clean work area in the food preparation area of the kitchen.
- Consider implementing an incentive program for inmate food service workers.
- Consider strategies to expand the number of recreational activities available to inmates during on-unit recreational periods, which may increase inmate levels of satisfaction with access to recreation.

<sup>&</sup>lt;sup>120</sup> Inmates felt that there was very little to do during their daily on-unit recreation. Unless an inmate had cards or a game bought from commissary, there were no other options available. For example, inmates in one focus group relayed that the officer on their unit will not permit them to walk the inside perimeter of the unit during their recreation hour and will only permit them to sit at tables.

### IV. FAIR TREATMENT

CIIC EXPECTATION: Prisons will provide fair and professional treatment of inmates.

#### A. STAFF/INMATE INTERACTIONS

CIIC's evaluation of staff/inmate interactions is based on its survey of inmates, inmate focus groups, and analysis of grievance data. Overall, CIIC rates staff/inmate interactions as **IN NEED OF IMPROVEMENT**.

- Inmates in several focus groups raised concerns regarding derogatory and unprofessional language used by some of the relief officers and officers that are assigned to the chow hall. This language was reportedly directed towards inmates involved in the SORRC program. Inmates felt that the tone and demeanor of these officers is unnecessarily degrading and unwarranted. However, focus group participants relayed that the majority of their regular officers (particularly first shift officers) are professional and respectful in their treatment and communication with inmates.
- Out of 247 completed surveys, at least 90 inmates specifically identified issues
  with staff (most referred to how staff treated inmates and excessive use of force)
  as the one change that they would like to make at the facility. (For more
  information regarding the survey responses, please see the Appendix.)
- Lower percentages of survey respondents reported that housing unit officers are responsive to their needs, professional, and fulfilling job duties. 121
- Less than half of inmate survey respondents indicated that they felt that their Case Manager or Unit Manager was helpful; however, these numbers are in line with the comparator prison.<sup>122</sup>
- A significantly higher percentage of inmates reported that they had been harassed, threatened, or abused by staff than at the comparator prison, 123 with the most common incidents involving feeling threatened or intimidated and insulting remarks.

<sup>&</sup>lt;sup>121</sup> 43.2 percent of total survey respondents (n=234) that housing unit officers are responsive, 39.1 percent (n=235) that they are professional, and 51.1 percent (n=233), that they fulfill job duties. In comparison, responses for LORCI reception inmates were as follows: 53.0 percent of the total (n=181) responded that housing unit officers were generally responsive to their needs; 58.3 percent of the total (n=180), that housing unit officers were professional; and, 64.6 percent of the total (n=181), that officers fulfilled job duties. For cadre inmates: 66.7 percent (n=12), housing unit officers are responsive to their needs; 57.1 percent (n=14), housing unit officers are professional; and 54.5 percent (n=11), housing unit officers fulfill job duties.

<sup>&</sup>lt;sup>122</sup> 48.4 percent of survey respondents (n=184) reported feeling that their Case Manager was helpful and 42.6 percent of survey respondents (n=136) reported feeling that their Unit Manager was helpful. A large number of inmates reported not knowing who these individuals were, which is likely due to the fact that it is a reception institution. In comparison, 48.3 percent and 45.3 percent, respectively, of LORCI survey respondents reported the same.

<sup>&</sup>lt;sup>123</sup> 51.4 percent of survey respondents (n=243). In comparison, only 27.7 percent of survey respondents reported the same at LORCI.

### Positively,

• The Inspector regularly monitors the grievance procedure and provides data to the Warden. She has in the past provided ongoing reports regarding the staff who are most frequently the subject of inmate complaints, which is not required, but is a best practice at some institutions.

# **B. INMATE GRIEVANCE PROCEDURE (IGP)**

CIIC's evaluation of the inmate grievance procedure<sup>124</sup> includes a review of a random sample of informal complaints and grievances, inmate survey responses, and data analysis. Overall, CIIC rates the inmate grievance procedure as **ACCEPTABLE**.

### Access

- Informal complaints, kites and health service request forms were observed to be available on most units.<sup>125</sup> However, some of the forms were missing on several units including A-2, B-3, B-4, and C-2. Several focus group participants relayed concerns that the forms in their unit are frequently out of stock and remain out of stock for several days at a time.
- A higher percentage of inmate respondents reported that they had felt prevented from using the grievance procedure at some point. 126
- For inmates who had not used the grievance procedure, the top two reasons reported were "No problems/reason to use" and "staff retaliation."
- A higher percentage of inmates reported knowing who the Inspector was than at the comparator prison.<sup>127</sup>
- The Inspector posted information regarding how to use the grievance procedure on each housing unit bulletin board.

lnmate survey responses indicated that the large majority of inmates have access to informal complaints. 72.3 percent of inmate respondents (n=235) reported having access to informal complaints. In comparison, 72.0 percent of LORCI survey respondents reported the same.

<sup>&</sup>lt;sup>124</sup> Pursuant to Section 103.73 of the Ohio Revised Code, the CIIC is required to evaluate the inmate grievance procedure at each state correctional institution. The inmate grievance procedure is a three-step process by which inmates can document and report concerns to multiple levels of DRC staff. For more information on the inmate grievance procedure, please see the Glossary at the back of the report.

<sup>&</sup>lt;sup>126</sup> 29.7 percent of inmate respondents (n=239) reported that they had felt prevented from using the grievance procedure at some point. In comparison, only 17.2 percent of LORCI survey respondents reported the same.

<sup>&</sup>lt;sup>127</sup> 30.2 percent of total survey respondents (n=245). In comparison, only 18.3 percent reported the same at LORCI.

# **Informal Complaints**

- In CY 2013, the facility reported receiving 832 informal complaints resolutions (ICRs), a 14.0 percent decrease from CY 2012. 128
- Of the total, only 18 did not have a documented response, which is below the DRC average. 129 Of those that did receive a response, 7.9 percent were outside of the seven day timeframe mandated by DRC administrative rule, which is low. Both the non-response and untimely response rate have decreased since 2012.<sup>130</sup>
- CIIC's review of a random sample of 20 ICR responses indicated that staff are generally responsive to inmate concerns and professional in their responses. However, it was clear that medical staff did not always meet with the inmate when responding to medical-related complaints, as required by DRC policy, two responses did not address the inmate's original complaint, one Unit Manager response had a tone issue, 131 and another Unit Manager response did not appropriately forward information to the Investigator. 132
- An average percentage of inmates in comparison to the comparator prison reported feeling that informal complaints are dealt with fairly at the institution. 133

### **Grievances**

- In CY 2013, there were 80 grievances filed, a 17.5 percent decrease from CY 2012.<sup>134</sup> All grievances were completed during the year.
- The total number of inmates who filed a grievance during the year decreased 29.6 percent from CY 2012 to CY 2013.
- Of the total number of grievances filed in CY 2013, approximately a guarter were filed by one inmate. 135
- Of the total dispositions in 2013, 89.0 percent were denied and 11.0 percent were granted. The top three categories with the most grievances were Personal

<sup>&</sup>lt;sup>128</sup> A decrease in the number of informal complaints received may indicate that inmates are experiencing fewer problems at the institution, which would be positive. However, a decrease could also indicate decreased faith in the grievance procedure, and therefore no straight conclusions can be drawn regarding

<sup>&</sup>lt;sup>129</sup> Although 2013 data is not yet available, the average rate of non-response to ICRs in the DRC was three percent in 2012.

<sup>&</sup>lt;sup>130</sup> In CY 2012, the non-response rate was 3.1 percent and the untimely rate was 11.5 percent.

The inmate's complaint was regarding an institutional aspect. The response from the Unit Manager stated, "If you want to transfer, I can take care of that." This response could legitimately be perceived by the inmate as threatening.

<sup>132</sup> The inmate's complaint was that he had seen an officer putting tobacco chew in his mouth, and that it made him sick because officers are not supposed to be using tobacco on grounds. The response from a Unit Manager was that there was no record that the inmate had reported to sick call for his sickness.

<sup>133 12.4</sup> percent of survey respondents (n=121). In comparison, 15.0 percent of survey respondents at LORCI reported the same.

<sup>&</sup>lt;sup>134</sup> As with the informal complaints, a decrease could be positive or negative. See above footnote.

<sup>135</sup> Staff relayed that this inmate was originally housed in the Residential Treatment Unit, then moved to the compound. Staff relayed that some of his grievances did have merit. The inmate has since transferred to another institution.

Property with 19, Supervision with 15, and both Force and Staff Accountability with 12. The largest decrease was in the number of Force-related grievances, which dropped from 32 in CY 2012.

- Inspectors are expected to dispose of grievances within 14 days to ensure timely response to inmates' concerns. In 2013, 42 grievances were reportedly extended beyond the applicable timeframe, or 52.5 percent of the total.
- CIIC's review of a random sample of ten grievance dispositions indicated that the Inspector always interviewed requisite staff, reviewed appropriate evidence, and cited appropriate policy. There appeared to be more instances of rejecting grievances based on untimeliness than at other institutions; however, it is within DRC policy to reject grievances due to failure to adhere to the timelines.
- A lower percentage of inmates reported that grievances were dealt with fairly at the institution. 136

### C. INMATE DISCIPLINE

CIIC's evaluation of inmate discipline 137 includes observation of Rules Infraction Board (RIB) hearings and a review of a random sample of closed RIB cases. Overall, CIIC rates inmate discipline as GOOD.

- Overall, CIIC staff felt that the inmate disciplinary process was fair.
- Basic RIB hearing procedures appeared to be followed. 138 In particular, CRC staff do an excellent job of attaching evidence to support charges, which the RIB Chair reviewed as part of the hearing. In addition, the RIB Chair reviewed the inmate rights form prior to the hearing and asked the inmate if he was on the mental health caseload. Last, the Chair reviewed the inmate statement with the inmate and informed the inmate of what he was signing. The only area to improve is to ensure that the inmate received a copy of the conduct report prior to the hearing; however, this is presumably done by the hearing officer at an earlier stage of the process.
- CIIC's review of closed cases<sup>139</sup> indicated that staff are diligent in ensuring that appropriate documentation is completed.
- Sanctions appeared appropriate for offenses. However, there is a slight concern that inmates are charged with more serious rule violations than the offense may

<sup>137</sup> Inmates charged with a rule infraction are given a conduct report (also known as a ticket). All conduct reports are first heard by a hearing officer; if the offense is a minor offense, the hearing officer may dispose of it himself. More serious offenses must be referred to the RIB, which is a two-person panel that conducts a formal hearing, including witness testimony and evidence.

<sup>&</sup>lt;sup>136</sup> 7.4 percent of survey respondents (n=108). In comparison, at LORCI, 17.1 percent of inmate respondents reported the same.

<sup>&</sup>lt;sup>138</sup> CIIC found that the RIB panel spoke clearly and communicated professionally with the inmate, read the conduct report, consulted evidence, deliberated regarding both the evidence and the sanctions, and asked the inmate if he would like to appeal.

<sup>&</sup>lt;sup>139</sup> CIIC reviewed 16 closed RIB cases.

have warranted at another institution. 140 In addition, the review of closed cases raised concerns regarding the level of force used in a given situation (addressed separately in the Safety and Security section), which in itself resulted in a more serious charge for the inmate due to the force. 141

### D. SEGREGATION

CIIC's evaluation of segregation consists of an observation of the unit and evaluation of the population. CIIC rates segregation as **IN NEED OF IMPROVEMENT**.

### **Conditions**

- Segregation consists of three two-tiered units (labeled SC, DC, and LC).
- Multiple inmates on all units relayed concerns regarding the cleanliness of the cells themselves, with several inmates relaying that they are not offered cell cleaning materials in line with DRC policy. Inmates were able to demonstrate a high level of dirt build-up underneath their bunks. The observed showers were also concerning in the level of mold/mildew.
- There is a telephone for inmate use; however, segregation staff do not have a set schedule or policy for providing telephone calls to inmates outside of emergencies.
- General cell security issues were minimal. However, CIIC staff noted that although the cuffports appeared to be closed, several (when tested) were not secured and easily opened. Further, cuffports appeared to be left open for an extended period of time following the food service.
- There were several observed issues that raised concerns regarding security management of the unit. 143
- Segregation log sheets had a large number of signatures, indicating that many staff are looking at the sheets, which is positive. However, the sheets on certain

<sup>140</sup> For example, in one case, two inmates were on their racks (bunks). Inmate A said to Inmate B that Inmate B's mouth had gotten them in trouble. Inmate B got off his bunk and knocked a book from Inmate A's hands. Inmate A went to tell the officer. Both inmates were charged with a rule 19 (fight) violation.

<sup>&</sup>lt;sup>141</sup> For example, in one case, an officer went to search a cell and asked both inmates to exit. As they did, the officer noted that an inmate began reaching under his bunk. At that point, the officer reportedly "became fearful" and a high level use of force then occurred. The inmate was then charged with an assault, disobedience of a direct order, and physical resistance, although the situation potentially could have been handled differently.

<sup>142 &</sup>quot;Cell security issues" as used by CIIC include obstruction of windows, towels on floor, clotheslines, inappropriate pictures, material in locks, STG graffiti, and any other issues that indicate a security concern.

Inmate porters serving the meal service were allowed into the unit to collect food trays and mop without officer supervision and with a guest in the unit; inmates under PC investigation were listed on a whiteboard in plain view of other inmates entering and leaving the unit; a Unit Manager took a statement from an inmate in the room next door to the RIB hearing room, which was plainly heard by those in the room, including another inmate.

- ranges were missing the necessary indications that all privileges were being offered. 144
- Staff relayed that there was only one maintenance issue on the day of the inspection; however, inmates relayed that there were more in terms of toilets leaking, lack of cold water, and showers not draining appropriately. Staff relayed that maintenance concerns are handled the same day.
- There is an indoor recreation area on each range that includes a table with chairs and standard sit-up/pull-up equipment. There is also one outdoor recreation area with a basketball hoop. The fact that there is only one outdoor recreation area may become more of an issue in the summer months, but at the time of the inspection, outdoor recreation was not being offered due to inclement weather. Related to the above concern about log sheets, inmates relayed that they were not all offered recreation in line with policy, depending on which shift was responsible for offering recreation.
- Positively, zero cells were triple-bunked on the day of the inspection, and several were single-celled.

# **Segregation Population**

- Staff provided a segregation tracking mechanism (segregation roster) that provided a fair amount of data. 145
- On the day of the inspection, there were 66 total inmates in segregation, or 3.5 percent of the total institutional population, which is very low.
- Of the total, only 24.2 percent had been in segregation for more than one month; only one inmate had been in segregation for more than three months. 146 This is very positive.
- Of the total, 51.5 percent were classified as on Security Control status (including inmates under investigation and PC pending transfer), 147 16.7 percent as Disciplinary Control, and 31.8 percent as on Local Control. This is a good distribution.

<sup>144</sup> For example, inmates on the bottom range of the SC unit had log sheets indicating that they were offered recreation every day, which is more than policy requires. The inmates on the upper range of the SC unit had log sheets that they were only being offered recreation four times a week, which is less than policy requires. The difference is that first shift runs recreation for the bottom range and second shift runs recreation for the top range. In addition, the cell cleanliness issue that inmates identified was supported through the lack of markings on the "cell cleaning" portion of the log sheet.

The roster tracks inmates by disciplinary status, rule violation, date that the inmate came into the segregation unit, the racial breakdown, and whether the inmate is on the mental health caseload. All of this is important information for ensuring the orderly management the population.

<sup>146</sup> One additional inmate relayed that he had been in segregation more than three months; he stated that he was released for one day after an investigation and then placed back into segregation.

Security Control, Disciplinary Control, and Local Control are different designations for inmate placement in segregation. An inmate is placed on Security Control pending an investigation, an RIB hearing, or a transfer. The RIB can assign an inmate Disciplinary Control time based on a guilty finding for a rule violation; Disciplinary Control time cannot be more than 15 days for a single rule violation. Local Control is reserved for more serious rule violations, is assigned by a separate committee from the RIB, and can span up to 180 days, reviewed monthly.

- Of the five inmates identified as being under investigation, only one had been in segregation for over a week, which is very positive.
- Negatively, of the total segregation population, 47.0 percent were classified as black and 51.5 percent were classified as white, and one inmate was classified as "other." This is out of line with the institutional demographics. 148
- Also negatively, of the total segregation population, 30.3 percent were on the mental health caseload. This is out of line with the institutional mental health caseload proportion. 149 This includes 13 inmates who are "seriously mentally ill."

# **Programming/Access to Staff**

- Segregation inmates reportedly have access to library materials upon request. However, although there was a book cart on the segregation unit, it was completely empty except for a handful of torn copies of old books.
- Staff relayed that educational programming is accessible to inmates in segregation through delivery of assignments by the School Administrator on the day they are assigned, with pick-up the following week. Assistance with assignments is offered as needed.

<sup>&</sup>lt;sup>148</sup> As of February 20, 2014, 64.0 percent of the total institutional population was classified as white; 34.1 percent was classified as black, and 1.9 as inmates of another race.

149 On the day of the inspection, 16.6 percent of the total inmate population was on the mental health

caseload.

### FAIR TREATMENT RECOMMENDATIONS

- · Evaluate the negative inmate perceptions of staff, including the reports of excessive use of force.
- Consider addressing with staff some of the problems identified in the responses to inmate complaints, including ensuring that medical staff meet with the inmate regarding medical-related complaints, that all areas of an inmate's complaint are fully addressed, and that complaints are appropriately forwarded to the Investigator when warranted.
- Ensure that grievances are responded to in a timely manner.
- Consider reviewing the higher level rule violations and ensuring that the rule violation is appropriate.
- Ensure that segregation inmates are offered appropriate privileges, including cell cleaning and recreation, and that segregation log sheets are appropriately filled out.
- Consider allowing inmates who are in segregation for more than a month to use the telephone if they have demonstrated good behavior.
- Evaluate the higher proportions of black and mentally ill inmates in segregation.
- Evaluate the security management concerns in segregation and consider developing strategies to address.
- Consider improving the quality and amount of reading material available on the segregation unit.

### V. REHABILITATION AND REENTRY

CIIC EXPECTATION: Prisons will provide access to quality programming and purposeful activities that will ultimately aid reentry.

### A. ACCESS TO PURPOSEFUL ACTIVITIES

CIIC's evaluation of access to purposeful activities includes a review of data, staff interviews, and inmate surveys. Overall, CIIC rates access to purposeful activities as **GOOD.** 

- CRC currently provides at least 80 different programs.<sup>150</sup>
- Academic enrollment increased from FY 2012 to FY 2013 by 34.3 percent.<sup>151</sup> CRC has the highest rate of academic enrollment of any DRC institution. The rate of academically waitlisted inmates was significantly lower than the other reception center and the DRC average.<sup>152</sup>

<sup>150</sup>CRCI staff provided information regarding programs and activities, revealing the following categories and approximate number of options:

- Orientation Program (1): All reception inmates, approximately 120 per week, receive a two-hour orientation program that includes facilitation from first-time offenders from the CRC cadre.
- Academic Education (7): ABLE, Pre-GED, GED, High School, Special Education, Career Scope, and Employability Skills.
- Apprenticeships (12): Animal Trainer, Boiler Operator, Cook, Electrician Maintenance, Heating and Air Conditioning, Janitor, Landscape Management Tech, Maintenance Repairer Building, Material Coordinator, Painter, Recovery Operator Recycling, and Welding Combination.
- Unit Core Programs currently offered (5): Thinking for Change, Inside Out Dads, Roots of Success, Victim Awareness, and CBT.
- Other Unit programs: (5) First Time Offender, Money Smart, Family Ties, Cage Your Rage, and Culture in Corrections,
- Recreation programs (11): softball, basketball, music, handball, paddleball, horseshoes, ping pong, board games, corn hole, flag football, and tournaments.
- Recovery Services (5): Intensive Outpatient Program (IOP), Recovery Services AOD Education, AA, NA, and Twelve Steps.
- Religious Service's programs (24) include the Services for Catholic, Islamic, Jehovah Witness, Protestant, Jewish, Eid-al-Adha, and five special holiday services and programs. Religious Studies and programs include Bible Study, Taleem, Torah, Catechism, Bible College, Catholic Renewal, 17 Principles of Success, Purpose Driven Life, Marriage Seminar, Surviving and Thriving, Evangelism Explosion, Success After Prison, and Pathfinders Services.
- Mental Health Services (4):Depression Group, Cognitive Behavioral Therapy (CBT), Mindfulness Group for Self-Injurious Behavior (SIB), and Jogging for Depression and Anxiety.
- Inmate-led Groups and Organizations (1): Seven-Step
- Individualized One-on-One Services [emphasizing rehabilitation and reentry] (1): Carey Guides provide one-on-one individualized rehabilitation services that target individual needs and are delivered directly to inmates, including those in segregation, by trained staff.
- Community Service programs (4) include Vannie Mats, Dog Program, Craft/Toy Construction, and Reading Room for visitors.

<sup>&</sup>lt;sup>151</sup>Total CRC academic enrollment for FY 2012 was 1,214 inmates, and increased for FY 2013 to 1,631 academically enrolled inmates, for an increase of 417 inmates.

<sup>&</sup>lt;sup>152</sup>Academic waitlist remained virtually unchanged from 198 in FY 2012 to 189 in FY 2013, for a decrease of 9 inmates or 4.5 percent. The rate of academically waitlisted inmates for FY 2013 was 115.9, which

- Nearly all cadre inmates have access to activities and a meaningful amount of work, although reception inmates (with the exception of SORRC inmates) have significantly fewer opportunities.
- 12 apprenticeships currently enroll 53 inmates. The number of inmate apprentices for FY 2012 and FY 2013 were essentially equal. The FY 2013 number of CRC apprenticeships was significantly higher than both the comparator prison and the DRC average. 154
- On the inspection date, unit programs and inmate enrollments included Thinking for a Change (12), Victim Awareness (20), Computer Lab for typing (14), Aunt Mary's Reading Club (4), SORRC programming (34), Recovery Services programming (12), and Cognitive Behavioral Therapy – CBT (12). There were 96 inmates enrolled and zero inmates on waitlists.
- CRC's rate of community service hours for CY 2013 was greater, at 405.0 percent, than the comparator prison, but 37.5 percent lower than the DRC average. 155
- Seven Step is the single inmate-led group. 156
- CRC offers a variety of recovery service programs. 157
- Mental Health provides individual counseling and also evidence-based programs. which include Depression Group, Cognitive Behavioral Therapy (CBT), Mindfulness Group for Self-Injurious Behavior (SIB), and Jogging for Depression and Anxiety.
- CRC provides the reception center for sex offenders. 158
- Religious Services program options for the second quarter of FY 2014 were supported by 215 volunteers, who served inmates at a rate of 115.2 per 1,000 inmates. 159 Inmates participated 4,475 times in the religious services programs for the quarter.

was significantly lower than the other reception center, which had a rate of 253.2, and significantly lower than the DRC average of 412.3 inmates waitlisted per 1,000 inmates enrolled

<sup>153</sup>CRC engaged a total of 117 inmates as apprentices in FY 2013, remaining virtually unchanged from the 116 total inmate apprentices in FY 2012.

<sup>154</sup>The FY 2013 number of inmates in CRC apprenticeships was 117, which was significantly higher than the other reception center, which enrolled 26 inmates for FY 2013 and significantly higher than the DRC average of 55.3 inmates for FY 2013.

<sup>155</sup>CRC community service hours per inmate for CY 2013 were 58.8 hours, which was 86.6 percent higher than the comparator prison average of 16.3 hours per inmate, but 42.0 percent lower than the DRC average of 91.7 hours per inmate. CRC total community service hours YTD December 2013 were 107,424 hours, which is 86,154 hours (405.0 percent) greater than the comparator prison total of 21,270 hours; but 64,565 hours (37.5 percent) lower than the DRC average of 171,989 hours per institution for the period.

<sup>156</sup>Inmate-led groups offer advantages of being short-term programs allowing more inmates to participate, are facilitated by other inmates, relieve some program burdens from staff, enable inmates to receive Certificates of Completion, and offer opportunities for inmates to mentor each other in rehabilitation. Seven Step offers opportunities for inmates to interactively assist each other in their transformation process and acquire a new attitude toward their life and their self perception.

157 CRC provides AOD Education classes/groups /meetings to the reception inmates from all the reception

units to engage them in initial programming and encourage them to contact/sign-up/enter Recovery Services Programming once at parent institution.

<sup>158</sup>Sex offender programming for the female population is provided at Ohio Reformatory for Women.

<sup>159</sup>CRC second quarter FY 2014 inmate population was recorded at 1,867 and the religious volunteer number was reported at 215, for a rate of 115.2 volunteers per 1,000 inmates in the population.

- Although inmates relayed that the recreation scheduled is usually followed, they reported a fairly low level of satisfaction with access. 160
- Every housing unit of CRC has a specific mission: reception, Residential Treatment Unit (RTU), Sex Offender Risk Reduction Center (SORRC), or work cadre. 161
- Inmate Survey Results: 6.5 percent of inmate survey respondents (n=247) identified program or program-related issues as the one positive aspect of the institution; and 4.5 percent of inmate survey respondents (n=247) identified programs or programrelated issues as the one change that they would most like to see at CRC. 162

### **B. EDUCATIONAL PROGRAMMING**

CIIC's evaluation of the quality of educational programming in a correctional institution focuses on data analysis, a document review, direct observation of at least one program, and inmate survey responses. CIIC rates the overall quality of educational programming as GOOD.

#### Access

- CRC had the highest total academic enrollment for FY 2013. 163 CRC's academic enrollment increased from FY 2012 to FY 2013 by 34.3 percent. 164
- GED enrollment for FY 2013 was 37.2 percent higher than the institution's enrollment for FY 2012. 165 The rate of enrollment was significantly higher than both the comparator prison and the DRC average. 166
- The waitlist for academic programs was very small, particularly in comparison to the comparator prison and the DRC average. 167
- Apprenticeship enrollment for FY 2013 was 117, which was 350.0 percent higher than the comparator prison, and 103.8 percent higher than the DRC average per institution. 168, 169

<sup>&</sup>lt;sup>160</sup>Being a reception center, reception inmates only receive two periods of off-unit recreation each week, which likely contributes to their low level of satisfaction with access.

<sup>&</sup>lt;sup>161</sup>CRC units with specified purposes include Reception, Cadre, Medical, Residential Treatment Unit (RTU), and SORRC, which is the Sex Offender Risk Reduction Center.

<sup>162 16</sup> or 6.5 percent of survey respondents (n=247) indicated program or program-related issues as the best aspect of CRC and 11 or 4.5 percent of survey respondents (n=247) relayed that programs or program-related issues were the one thing that needed to be changed. <sup>163</sup> In FY 2013, 1,631 inmates were enrolled in academic programs.

<sup>&</sup>lt;sup>164</sup> Total CRC academic enrollment for FY 2012 was 1,214 inmates, and increased for FY 2013 to 1,631 academically enrolled inmates, an increase of 417 inmates or 34.3 percent.

<sup>&</sup>lt;sup>165</sup> CRC's FY 2013 GED enrollment was 390, which was an increase from the FY 2012 GED enrollment of 284, an increase of 106 or 37.2 percent.

<sup>&</sup>lt;sup>166</sup>The CRC rate for FY 2013 GED enrollment was 221.1 per 1.000 inmates, while the rate of GED enrollment in the single comparator prison was 169.9 and the DRC average GED enrollment rate was 116.3.

The FY2013 CRC rate of academic waitlisted inmates was 115.9, which was 54.2 percent lower than the single comparator prison rate of 253.2 and significantly lower, at 71.9 percent, than the DRC average, which was 412.3 per 1,000 inmates.

Apprenticeship enrollment increased by one inmate, from 116 in FY 2012 to 117 in FY 2013. The single comparator prisons apprenticeship enrollment increased by three inmates, from 23 in FY 2012 to

- Advanced Job Training (AJT), which is college-level programming, is not provided currently at CRC due to its reception mission. 170
- CRC inmate respondents to the 2014 education needs assessment indicated that they appreciate educational programs; however, they also desire vocational or career-technology programs. <sup>171</sup> It is not clear, however, whether this is possible to provide at CRC, given its missions.

#### **Outcome Measures**

- Negatively, the total number of GEDs earned at CRC decreased 42.4 percent from FY 2012 to FY 2013. Tr2,173 CRC rate of GED achievement for FY 2013 was third lowest among all DRC institutions, 174 despite the fact that the number of GED tests given in FY 2013 was significantly higher than both the single comparator prison and the DRC average. 175
- The rate of academic certificates earned was significantly higher by 110.6 percent than the comparator prison rate; however, the rate was 34.9 percent lower than the DRC average, and negatively, the CRC rate of academic certificates earned decreased from FY 2012 to FY 2013. 176

26 in FY 2013, and the DRC average increase per institution was 19.5 new apprenticeship enrollees per institution, an increase from 1023 to 1549 inmates enrolled in apprenticeships.

<sup>169</sup>CRC reported 53 inmates enrolled in 12 apprenticeships on February 13, 2014. There were 25 or 47.2 of the apprenticeship inmates enrolled in the janitor apprenticeship and eight or 15.1 percent enrolled as animal trainers. The remaining 37.7 percent were distributed over Boiler Operator (2), Cook (2), Electrician, Maintenance (2), Heating and Air Conditioning (1), Landscape Management Tech (4), Building Maintenance and Repairer (2), Material Coordinator (4), Painter (1), Recovery Operator -Recycling (1), and Welding-Combination (1).

<sup>170</sup> There were three AJT students in FY 2012 and one AJT student in FY 2013.

171 CRC inmate respondents to the 2014 Education Needs Assessment indicated their high regard for the educational programs provided at CRC, and 60.0 percent of respondents rated education programs as good and excellent. The value of educational programming, as identified by inmate respondents, is to increase employability skills prior to release. The assessment results showed that 56 percent of the respondents had participated in some form of educational programming, more than 60.0 percent of respondents would like additional participation in GED classes, and a significant number of inmates want to enroll in Career-Technology programs or a college program. In addition, 63.5 percent of the CIIC inmate survey respondents (n=167) indicated that it was difficult to get placement into vocational training <sup>172</sup>From FY 2012 to FY 2013, the total number of GEDs earned at CRC decreased from 59 in FY 2012 to 34 in FY 2013, for a 42.4 percent decrease. <sup>173</sup>CRC percentage of GEDs passed in FY 2013 was 44.7 percent or a rate of 447.4 per 1,000, which was

a decrease from FY 2012, which posted 62.1 percent passage and a passage rate of 621.1 per 1,000. The FY 2013 rate of GED passage was significantly lower than the single comparator prison rate of 814.8, and lower than the DRC average rate of 584.3. <sup>174</sup>The number of GEDs achieved in institutions includes those awarded to students in the GED program

and also to students who sit for the test and pass the test without GED student status at the institution. <sup>175</sup> In FY 2013, CRC gave 76 GED tests, while the comparator prison gave 27 GED tests and the DRC

average GED tests given per institution was 62.3 tests.

<sup>176</sup>CRC rate of academic certificates earned for FY 2013 was 198 per 1,000 enrollees or 19.8 percent of enrollees, which represents a decrease from FY 2012 with 348 per 1,000 enrollees or 34.8 percent of enrollees earning an academic certificate, a decrease of 15.0 percentage points. The FY 2013 CRC rate of academic certificates earned was 198 per 1,000 enrollees, which was 110.6 percent higher than the comparator prison rate of 94 per 1,000 enrollees and 34.9 percent lower than the DRC average rate of 304 per 1,000 enrollees.

#### **On-Site Observation**

- Observations of a CRC academic classroom revealed students actively engaged in the instructional period. 177
- One inmate tutor was observed assisting students. CRC currently engages nine trained and certified inmate tutors.xxxviii
- Lesson plans were written to include materials, performance objectives with references to cognitive goals, activities, and references to common core state standards by subject (but not by number). 178
- CRC teachers do not currently create Student Goal Agreements, as required by DRC policy. However, staff provided thorough "Student Tracking Sheets," and staff indicated that the Student Goal Agreements would be reinstituted. 179

### C. LIBRARY

CIIC's evaluation of the library includes an observation of the physical facility, an evaluation of data, and inmate survey responses. CIIC rates the library as IN NEED OF IMPROVEMENT.

### **Facilities**

The CRC library was very clean, but sparse, and was somewhat small among the DRC libraries in square footage.

CRC's library consists of a main library area and an adjoining law room. There is a separate librarian office, which does not have visibility of the main library area or the law library, which is a small room.

There currently is no functioning Reentry Resource Center as required in policy. A table is in place in the law library, but the two required reentry computers 180,181 have not yet been installed.

<sup>177</sup>Students were using workbooks and paper-based materials. Instruction was delivered using a multitude of best instructional strategies that included profuse references to vocabulary, rich contextual cues, engaging question and dialogue style, reflection and other higher-order thinking processes, thinkaloud and read-aloud, and paraphrasing details and concepts.

178 Lesson plans could be enriched by including specific benchmarks and indicators of successful

quantitative levels of achievement and additional details associated with the activities that will be used during instructional periods. Lesson plans may include specific tasks that students will complete, and written as observable performance tasks with measurable achievement indicators, such as 'Student will complete exercise ABC with a minimum of 80 percent accuracy.'

<sup>179</sup>The tracking sheets provided explicit and quantitatively defined student goals, which were exceptional examples of defined goals. Signatures and achievement dates for the goals were lacking on the tracking sheets, however the sheets were dated with the date of its creation.

<sup>180</sup>The Reentry Resource Center is to be functional, with the Ohio Career Information System (OCIS) software and Ohio Means Jobs website accessible to inmates, who may use the information in searching for employment.

<sup>181</sup>In addition to software applications loaded on the two required reentry computers, M.U.S.C.L.E. sheets with necessary county information are provided through the Reentry Resource Center. CRC staff indicated that the M.U.S.C.L.E. sheets must be printed from online sources when requested by inmates

### Access

- Approximately 21 inmates, with an equal number of chairs, may use the library at one time.
- Access to local community and Ohio county news is available through 11 newspaper subscriptions.
- CRC library maintains subscriptions to approximately 34 magazines and journals.
- Access to the main library includes two evenings each week, and Sunday afternoons each week; however, the total hours of operation are less than the comparator prison and less than the DRC average. 182
- Access to the CRC library is limited almost exclusively to the cadre inmates. Reception inmates may access the library for approximately ten minutes once each week on a strict and limited unit-by-unit schedule. 183
- The total number and rate of materials per inmate is half the DRC average, although significantly larger than the comparator prison. 184,185
- CRC library does not maintain a viable collection of titles related to job and career types and searches, employment skills, business, reentry topics, and companies. There were only eight books found in the stacks. 186,187
- There is no proactive system or budget for new book acquisition.

### D. OHIO PENAL INDUSTRIES

Penal industries are found within state and federal correctional institutions across the United States as opportunities for inmates to acquire job-related skills that will give them meaningful activity, increase their marketability for employment at release, and provide a product or service that may be used or needed by the prison system, other state agencies or governmental entities, or by firms within the private sector. There are no OPI shops at CRC.

<sup>&</sup>lt;sup>182</sup>CRC library hours of 108.8 average per month for the July through December 2012 period were significantly fewer than the 148.8 average hours of the comparator prison, and significantly less than the DRC average of 180.6 hours per month. CRC posted 108.8 as the library's monthly average hours for the period, which was 26.8 percent less than Lorain Correctional Institution and 71.8 percent less than the DRC average.

<sup>&</sup>lt;sup>183</sup>In order for reception inmates to acquire library materials, they must kite the librarian to locate materials or request materials through the interlibrary loan system.

<sup>&</sup>lt;sup>184</sup> For the six-month period of July through December 2012, the average number of materials in the single comparator prison, Lorain Correctional Institution, was 5,111 and the DRC average was 14,267 materials, while the CRC six-month average was 7,602 materials.

<sup>&</sup>lt;sup>185</sup>CRC provides materials at a rate of 4.4 per capita (inmate), and Lorain Correctional Institution provides library materials at a rate of 3.4, while the DRC average is 9.5 materials per capita or inmate.

<sup>&</sup>lt;sup>186</sup>Titles shelved in the 645.0 through 649.0 DDS range are counted for an approximate number of titles, which does not reflect the number of books that might be checked out to inmates.

<sup>&</sup>lt;sup>187</sup>Employment and career materials are predominantly provided in response to inmate requests, placing the library's operation continuously in a reactive mode regarding this genre.

### E. REENTRY PLANNING

CIIC's evaluation of reentry planning<sup>188</sup> includes interviews of staff,<sup>189</sup> focus groups of inmates,<sup>190</sup> a document review, and inmate survey responses. Overall, CIIC rates the reentry provisions as **GOOD**.

# Reentry Planning<sup>191</sup>

- CRC has an accountability system to ensure that all inmates' RPLANs are completed prior to release.<sup>192</sup>
- CRC maintains a broad one-year superstructure schedule to prepare inmates for a successful release, which is modeled after the Pickaway Correctional Institution concept for the O.N.E. Stop reintegration model.<sup>193</sup>

<sup>188</sup>Reentry planning requires pervasive attention to specific details from the first day of incarceration through the post-release period. Effective reentry planning is crucial for a successful reintegration into society. The inspection includes considerations of the degree and types of inmate access to unit programs, purposeful activities, inmate contact with community, and staff accountability related to reentry processes and unit life.

processes and unit life.

189 CIIC inspection process related to reentry preparations includes interviews of the Reentry Coordinator (RC), the Unit Management Chief (UMC), and available Case Managers (CM). In numerous institutions, the duties of the RC are assigned to the UMC or other Unit Manager, prompting a combined interview.

<sup>190</sup>CIIC conducts four focus groups of inmates representing various populations within the institution, including a group of inmates who are within approximately 30 days or less of their release date.

<sup>191</sup>Reentry operations at all DRC institutions include the use of the DRC RPLAN (Offender Transitional Release Plan.)

<sup>192</sup> Monthly, a designated Case Manager, serving much as a Unit Manager, runs a release list for the succeeding month, to become aware of the 30 days or less inmates. CM divides the list into two groups, those leaving within three to four weeks, and those leaving within one to two weeks. CM works first with those on the one-to-two week list.

- Case Manager meets individually with inmates from the list, and gives them a (1) CRC-created 'form', asking inmates to complete specific housing and transportation information in writing, and return the form within one week to the CM, (2) Ohio Benefit Bank<sup>192</sup> packet, requesting that they complete specified OBB information and return it to CM within two days, and (3) a Bureau of Motor Vehicle (BMV) Reinstatement form and guidelines.
- The CM's self-created form, once completed by the inmate, is forwarded to the assigned Case Managers, who complete all necessary cells in the RPLAN from the form at that time.
- Once all paperwork is completed, inmate's reentry file is given to a second designated Case Manager, also serving much as a Unit Manager.
- Second coordinating Case Manager provides the inmate with their (1) Reentry Resource Guide information (the M.U.S.C.L.E. sheets) and (2) specific county information that is different than the M.U.S.C.L.E. information.
- Completed documents and information continue to be forwarded to the assigned Case Managers, who maintain hardcopies within inmates' release files.
- Daily, a Unit Manager pulls a list of inmates who are within 30 days of release date; names on list are prioritized and relayed to Case Managers.
- Case Managers hold date-driven individual meetings with inmates in Case Managers' offices, where inmate RPLAN screen is viewed together to identify the remaining incomplete details and information. Questions are answered regarding transportation and housing. All tasks associated with the incomplete information are completed that same day.
  - Case Managers give each inmate, at the meeting, a Pre-Release Packet with additional information as applicable (lists of county names and contact information.)

- Core unit reentry programs currently include Thinking for a Change, Victim Awareness, Inside Out Dads, and Cage Your Rage, and Money Smart, with a total current enrollment of approximately 96 inmates. 194
- Remarkably positive, there are no current waitlisted inmates for the unit programs.195
- Ohio Benefit Bank (OBB) information is coordinated by the Chaplain, who provides a regularly scheduled presentation and packet of materials for every inmate during the reentry phase.
- The Adult Parole Authority (APA) provides information and reentry workshops to CRC inmates at multiple scheduled meetings at six months, three months, and one month prior to release dates.
- Job fairs are provided twice a year under coordination of the Unit Management Chief, who identifies and engages community partners.

# Negatively,

 Shortage of space on the living units reportedly makes it difficult to offer unit programs simultaneously. 196

• CRC inmates in the 30-days-to-release focus group relayed they feel they are inadequately prepared for their release and that information is not adequately communicated to them. 197

Inmate survey responses were predominately negative regarding reentry planning. 198

<sup>193</sup> The O.N.E. Stop model is based on a one-year-to-out timeframe, and brings the inmate into contact with programs, information, and individuals over the period of one year in order to address reentry requirements and needs through four channels: Self-Service, Individual Counseling, Group Sessions, and Regular/On-going Sessions.

194 In addition to the core reentry unit programs, CRC provides Computer Lab training for keyboarding

skills, the Sex Offender programming, Recovery Services programming, and Cognitive Behavioral Therapy (CBT) on the living units.

<sup>195</sup>It is not uncommon throughout DRC to find high ratios of waitlisted inmates for the core unit programs; however, at CRC, there have been no inmates posted to waitlists for the unit programs within the month

preceding the inspection through the inspection date.

196 Access to Case Managers regarding programs and reentry information can be challenged across the DRC, as space is at a premium in overcrowded prisons, and most Case Managers typically have many tasks assigned to them, which increases the potential that the time allocated for individual assistance or program facilitation may be heavily reduce. Further, Case Managers' work load is heavy due to large numbers of inmates, a time-consuming, tedious (not seamless), and redundant system to create and update Case Plans and inmate files, and ever increasing tasks that include a high volume of data entry. One new responsibility delegated to Case Managers is the recent addition of tasks and requirements to meet the federal Prison Rape Elimination Act (PREA) statutes.

<sup>197</sup> The 30-days-to-release inmates in focus group indicated that they need more contact with county and community representatives, more contact time with their Case Managers, they are unaware of any 'reentry process,' and they have not received all information needed to find housing or employment prior

<sup>198</sup> 74.4 percent of inmate survey respondents (n=242) indicated that staff had not discussed what programs they should be taking while incarcerated, which was slightly higher than the DRC average of 70.0 percent. 88.4 percent of inmate survey respondents (n=241) indicated that staff had not discussed a reentry plan with them, which was essentially equal to the DRC average of 89.1 percent. 80.0 percent of

- The Library Reentry Resource Center at CRC has not yet been established or installed.<sup>200</sup>
- Inmates in the 30-days-to-release focus group indicated they had no knowledge of the Reentry Resource Center in the main library and had not used it.<sup>201</sup>

# **Community Connections**

- Survey respondents were almost evenly divided regarding whether they have experienced problems sending or receiving mail within the past six months, 202 which is average in comparison to other institutions inspected during the current biennium.<sup>203</sup>
- A small majority of survey respondents indicated that they have not experienced problems with visits within the past six months, 204 which is slightly below the average of other institutions inspected during the current biennium. 205,206
- A slight majority of survey respondents indicated that they have experienced problems accessing the telephone within the past six months, 207 which is worse than the average of other institutions inspected during the current biennium.<sup>208</sup>

inmate survey respondents (n=240) indicated that they did not know where they might locate reentry resources, which was 14.3 percentage points higher than the DRC average of 74.3 percent.

<sup>199</sup>Each DRC institution is required to have a reentry resource center in the institutional library, per DRC 78-REL-05.

<sup>200</sup>The two computers dedicated solely for reentry preparation, are to be installed with the Ohio Career Information System (OCIS) and Ohio Means Jobs references and website to support and guide inmates in preparation of employment and additional education. OCIS and Ohio Reentry Connections software system allows inmates to create individualized job search accounts. OCIS is a career and college search tool that can be used for the following purposes: learn about the different options for postsecondary education, research the most up-to-date career information available, find out what careers are in demand nationally and in Ohio, research colleges, universities and scholarship opportunities, read realworld interviews given by someone in a career of interest, and find out how to prepare for a chosen career. On the last day of incarceration, the inmate's account 'goes live' so the inmate can access it from a computer outside the gate and send previously created job applications and cover letters to potential employers.

201 Inmate comments are validated because the Reentry Resource Center does not yet exist.

<sup>202</sup> CIIC's survey of inmates found that 48.6 percent of total respondents (n=212) indicated that they have

experienced problems with sending or receiving mail within the past six months. <sup>203</sup> An average of 49.3 percent of survey respondents from all institutions inspected during the current biennium indicated that they had experienced a problem sending or receiving mail within the past six

<sup>204</sup> CIIC's survey of inmates found that 52.5 percent of total respondents (n=198) indicated that they have not had any problems receiving visits within the past six months. Of those inmates who indicated problems with visitation, the most frequently cited reason was the distance for visitors (75 inmates).

205 An average of 56.7 percent of survey respondents from all institutions inspected during the current

biennium indicated that they have not had any problems receiving visits within the past six months.

<sup>206</sup> Inmates relayed a concern that coats are frequently stolen while an inmate is in the visiting room. As a result, focus group participants relayed that they were told not to wear a coat to visitation to prevent it from being taken, which is of concern due to the very cold temperatures during winter months.

<sup>207</sup> CIIC's survey of inmates found that 52.4 percent of total respondents (n=212) indicated that they had experienced problems accessing the telephone within the past six months. Of those inmates who Several inmates raised concerns that there are regular interruptions in phone service that result in calls being dropped.<sup>209</sup> Positively, most focus group participants relayed that the process of setting up their phone lists was very efficient, taking less than one week and, in many cases, only 24 hours.

### F. SECURITY CLASSIFICATION AND PRIVILEGE LEVELS

The inspection revealed a total of zero unaccounted oversights in the classification reviews that were more than one month overdue. CIIC rates the classification reviews as **EXCEPTIONAL**.

#### REENTRY AND REHABILITATION RECOMMENDATIONS

- Develop strategies to increase the total number of GEDs and academic certificates earned.
- Develop Student Goal Agreements in line with DRC policy.
- Consider strategies to increase inmate awareness and direct involvement in the preparation and implementation of their reentry plan.
- Consider ways to improve library deficiencies as the total number of materials, career/employment materials, access to time/hours in the library and law library for reception inmates, and installation of the required Reentry Resource Center.
- Consider providing additional access to reading materials for reception inmates, which could include a book cart on the units.
- Consider developing strategies to address inmate concerns regarding phone service in the housing units.

indicated problems accessing the telephone, the most frequently cited reason was that there are not enough telephones (88 inmates).

<sup>&</sup>lt;sup>208</sup> An average of 45.1 percent of survey respondents from all institutions inspected during the current biennium indicated that they had experienced problems accessing the telephone within the six months to

<sup>&</sup>lt;sup>209</sup> CIIC noted during the inspection that, with the exception of two housing units, there were either six or eight phones installed in each unit. Of those phones, inmates indicated that three were inoperable and CIIC staff were unable to hear a dial tone with two additional phones. All units are equipped with at least one JPAY kiosk that can be used for video visitation and writing correspondence.

### VI. FISCAL ACCOUNTABILITY

CIIC EXPECTATION: Prisons will responsibly utilize taxpayer funds and implement cost savings initiatives where possible.

#### A. STAFF MANAGEMENT

CIIC's evaluation of staffing includes a data review and staff interviews regarding overtime management, turnover ratio, morale, training, and evaluations. CIIC rates staffing as GOOD.

# **Overtime Management**

- In FY 2013, CRC paid \$2,649,701<sup>xxxix</sup> in total staff overtime hours which was a 13.4 percent increase from FY 2012.<sup>210xl</sup> The amount of paid overtime was more than the DRC average<sup>211</sup> for each fiscal year.
- In FY 2013, CRC paid \$2,053,112xii in correctional officer overtime hours which was higher than the DRC average<sup>212</sup> and a 11.4 percent increase from FY
- As of December 2013, CRC had paid \$1,410,004.21<sup>214</sup> in total overtime hours and was on pace to increase their overtime payouts for FY 2014.<sup>215</sup>

### **Vacancies**

• On the day of the inspection, CRC reported 48 total vacancies<sup>216</sup> including 30 correctional officer positions (9.8 percent of total correctional officer positions). xiiii

### **Turnover Ratio**

- In FY 2013, CRC had a 5.9<sup>217</sup> percent turnover ratio, which was a decrease from FY 2012<sup>218</sup> and significantly better than the DRC average.<sup>219</sup>
- In FY 2013, CRC had a correctional officer turnover rate of 7.1 percent, which was an increase from FY 2012, 220 but still better than the DRC average. 221 xliv

<sup>&</sup>lt;sup>210</sup> In FY 2012, CRC paid \$2,336,385 in total overtime.

<sup>&</sup>lt;sup>211</sup> The average DRC total overtime paid in FY 2013 was \$2,410,652. The average DRC total overtime

paid in \$2,245,764 was FY 2012.

The average DRC correctional officer overtime was \$1,847,222 in FY 2013. The average DRC correctional officer overtime paid in FY 2012 was \$1,861,693.

<sup>&</sup>lt;sup>213</sup> In FY 2012, CRC paid \$1,842,200 in correctional officer overtime.

The total amount includes \$1,072,437.23 in correctional officer overtime for FY 2014 year-to-date.

<sup>&</sup>lt;sup>215</sup> DRC fiscal year ends on June 30, 2014.

<sup>&</sup>lt;sup>216</sup> According to their February 10, 2014 vacancy report, CRC had eight vacancies in mental health services; five vacancies listed in miscellaneous or "other" category; three vacancies in medical services; and two vacancies in educational services.

<sup>&</sup>lt;sup>217</sup> The majority of the turnover was due to resignations by staff.

<sup>&</sup>lt;sup>218</sup> In FY 2012, CRC reported a 6.3 percent turnover ratio.

<sup>&</sup>lt;sup>219</sup> In FY 2013, the average DRC turnover rate was 7.4 percent.

• As of December 2013, CRC had a 4.8 percent turnover ratio for FY 2014 year-todate.xlv

# Training<sup>222</sup>

The FY 2013 CRC mandated training completion rates consisted of the followina:xlvi

100.0 percent<sup>223</sup> CPR/First-Aid: 100.0 percent<sup>224</sup> Unarmed Self-Defense: 99.8 percent<sup>225</sup> In-Service Training: 99.4 percent<sup>226</sup> Firearms Training:

# Evaluations<sup>227</sup>

- In CY 2013, CRC staff completed 489 (91.6 percent) of 534 required performance evaluations on time which was one of the highest completion percentages in the DRC and significantly better than the DRC average. 228xlvii Further, CRC supervisors completed 522 (97.8 percent) of their required evaluations, which is also significantly better than most institutions during FY 2013.
- The number of completed evaluations in CY 2013 was slightly better than evaluations completed in CY 2012. 229xlviii

# **Workplace Environment**

• Positively, all of the officers interviewed (n=16) felt supported by the administration. Also, most officers believe that staff gets along well at the institution. Further, most staff believe they are adequately trained for their job.

<sup>&</sup>lt;sup>220</sup> In FY 2012, CRC reported a 5.3 percent turnover ratio.

<sup>&</sup>lt;sup>221</sup> In FY 2013, the average DRC correctional officer turnover rate was 8.3 percent.

In FY 2012, DRC required 40 hours of in-service training for custody staff (all non-clerical/support designated staff) and 16 hours in-service training for non-custody (clerical/support staff). According to DRC policy, 39-TRN-02 ("In-Service Training"), the prisons are mandated by the CTA to ensure custody staff receives annual re-certification training on the following topics: firearms, unarmed self-defense, CPR/First Aid, and in-service training. These topics are derived from Administrative Regulations, Legislative/Judicial Requirements, ACA Standards, DRC policies, and/or other Department Training Advisory Council recommendations. The goal of each institution is for all required staff to complete 100 percent of their required training by the end of each fiscal year. <sup>223</sup> 496 of 496 staff successfully completed their CPR/First-Aid training.

<sup>496</sup> of 496 staff successfully completed their unarmed self-defense training.

<sup>495</sup> of 496 staff successfully complete their in-service training. One staff did not complete their

<sup>&</sup>lt;sup>226</sup> 323 of 325 staff successfully completed their firearms training. Two staff failed the firearms training.

<sup>&</sup>lt;sup>227</sup> CIIC's review of evaluations consists of a document review and staff interviews.

<sup>&</sup>lt;sup>228</sup> The average completion rate for CY 2013 performance evaluations was 71.2 percent. The percentage is based on 8,223 of 11,557 evaluations completed within the required time period during CY 2013.

<sup>&</sup>lt;sup>229</sup> In CY 2012, CRC staff completed 482 (98.8 percent) of 488 required performance evaluations. Also, 417 (85.5 percent) of the 488 required evaluations were completed on time.

- Most of the officers rated morale as "average," with the belief that it continues to improve under the leadership of the current administration.<sup>230</sup>
- The Warden relayed that he personally addressed every in-service training class (regarding effective communication with inmates).
- A review of the CRC Cultural Assessment from November 2012 found similar concerns to those relayed during CIIC interviews. Some of the concerns raised by staff included the request that staff work more as a team; that officers receive more support from the administrative staff and their direct supervisors; and tension among staff due to racial and cultural differences. Executive staff relayed several initiatives to address the concerns from the cultural assessment.

### **B. FISCAL RESPONSIBILITY AND NEEDS**

CIIC's evaluation of fiscal responsibility and needs includes a document review of the fiscal audits<sup>231</sup> and an interview of staff regarding the implementation of cost saving initiatives, both those required by policy<sup>232</sup> and those independently developed by staff. CIIC rates their fiscal responsibility as IN NEED OF IMPROVEMENT.

### **Fiscal Audits**

• In their most recent internal management audit, 233 CRC was compliant in only three of their eight applicable mandatory standards for an overall score of 42.9 percent.234xlix

In their most recent external fiscal audit, 235 CRC passed seven of their eight applicable standards for an overall score of 87.5 percent. The one standard in which CRC was not compliant was in regard to inaccuracies related to the cashier office petty cash fund.

The DRC fiscal audit evaluation is a two-phase process which includes an Internal Management Audit (IMA) and a full audit from the Bureau of Fiscal Audits. According to the Ohio Standards of each audit, institutions are required to score 90 percent or above to pass each applicable Ohio Standard and the fiscal audit.

The four standards in which CRC was not compliant were in reference to Ohio Standard 14-01 ("Employee Activity Fund"); 14-02 ("General Vouchers"); 14-05 ("Telephone Charges"); and 14-08

<sup>&</sup>lt;sup>230</sup> Under the previous administration, morale was considerably low due to poor communication between staff; tension among correctional officers; lack of support by officers from the administration; and a perception that the previous administration did not fully support the officers in their efforts to maintain a safe environment. However, officers believe their workplace environment has improved since the arrival of the new administration.

According to DRC policy 22-BUS-17, "Energy Conservation and Waste Reduction," each institution is required to establish green initiatives that include recycling, energy conservation, and waste reduction. Institutions that earn money through recycling initiatives deposit the money into a centralized fund, from which they receive 50 percent back that must be reinvested into the institution. Institutions may request additional funds from fund 5AF0 for the purpose of recycling or energy conservation related program initiation or enhancement.

<sup>&</sup>lt;sup>233</sup> Internal Management Audit review was conducted on May 14-16, 2013.

<sup>(&</sup>quot;Fleet"). 235 Full fiscal audit conducted by the external auditor during the following period: December 1, 2011 through December 22, 2011.

 CRC developed an action plan with the external auditor to address the concern relayed by the external auditor. 236lii

### **Cost Savings**

 CRC provided the following cost savings information during the inspection. Some of the cost savings provided by CRC are based on estimates that were implemented in 2013

0	Natural Gas cost savings measures	\$88,700.01
0	Review of purchase orders/reduction of quantities	\$25,000.00
0	De-Lamping Projects	\$16,107.57
0	Reduction of waste removal	\$9,895.00
		\$139,702.58

# **Energy Conservation**<sup>237</sup>

• In CY 2013, CRC increased its energy utility costs by \$131,005.80 (21.5 percent) from FY 2012. The most significant increase was in regard to their gas costs which decreased by 27.2 percent. The 2012-2013 utility costs comparison 238 is illustrated in the following chart:

Energy Type	CY 2012	CY 2013	Percentage of Change
Electric	\$421,869.99	\$501,481.32	18.9%
Gas	\$188,699.92	\$240,094.39	27.2%
Water <sup>239</sup>	N/A	N/A	N/A
Total	\$610,569.91	\$741,575.71	21.5%

• The CRC energy audit found several energy conservation initiatives<sup>240</sup> to help reduce costs in 2013-14. liii

<sup>&</sup>lt;sup>236</sup> The concern related to cashier's records was corrected on-site with the external auditor present.

The DRC established a goal for each institution to reduce its annual utility costs by five percent. Natural gas, water and electricity are the primary utilities targeted for reduction of use.

<sup>&</sup>lt;sup>238</sup> Comparison reflects the invoices received during the following periods: January - December 2012 and January – December 2013.

239 According to staff, nearby Pickaway Correctional Institution produces the water for the Correctional

Reception Center. As a result. PCI does not have any water costs.

<sup>&</sup>lt;sup>240</sup> CRC began a de-lamping project in an effort to reduce energy; will change the perimeter flood lights to LED flood lights; will consider installing occupancy sensors in all offices; new project will reduce the need to have garage lights stay on 24/7; office equipment has been unplugged when not in use; insulation was installed on the lines for all HVAC equipment; will install new energy efficient windows; HVAC units need

- In FY 2013, the recycling program produced \$8,165.11 of revenue,<sup>241</sup> which was a significant increase from the \$2,524.94 of revenue earned in FY 2012. However, the FY 2013 recycling revenue was significantly less than the DRC average.<sup>242liv</sup> As of December 2013, the recycling program produced \$1,959.54 of revenue for FY 2014 year-to-date.
- CRC recycling projects conducted during CY 2013 resulted in \$18,367.90<sup>243</sup> of revenue.
- The CRC waste audit<sup>244</sup> developed several initiatives<sup>245</sup> to divert additional waste in 2013-14.

# **Capital Projects**

• From FY 2013 to FY 2018, vi funding was requested for the following capital improvement requests: 246

•	HVAC Project	\$5,270,700
•	Window replacement project	\$3,948,000
•	Food service drains upgrades/repairs	\$2,510,000
•	Heat loop replacement	\$1,322,500
•	Control room upgrade	\$994,875
•	HVAC duct system cleaning	\$635,000
•	Water valve replacement project	\$404,250
•	Shower renovation project	\$203,175
•	Emergency power loop upgrade	\$150,000

to be replaced; air filters are changed quarterly; Staff and inmates are aware of the institution's efforts to recycle.

<sup>241</sup> Institutions that earn money through recycling initiatives deposit the money into a centralized fund, from which they receive 50 percent back that must be reinvested into the institution. CRC purchased recycling containers with their revenue.

<sup>242</sup> DRC average recycling revenue for FY 2013 was \$12,289.78. Some or all data for some institutions. Some or all data was not provided in the 2013 DRC "Recycling Scorecard" from the following institutions: Allen Oakwood Correctional Institution, Dayton Correctional Institution, Franklin Medical Center, Mansfield Correctional Institution, and Richland Correctional Institution.

<sup>243</sup> CRC recycled scrap metal; metal cans; and batteries for \$13,459.90 in revenue. CRC also received \$4,908 in revenue for paybacks for cardboard recycling from a local company. The total revenue received equaled \$18,367.90.

<sup>244</sup> The CRC waste audit was conducted on March 28, 2013.

The waste audit developed the following initiatives: CRC implemented it's full recycling program in 2013; Considering methods to remove food waste; works with nearby Pickaway Correctional Institution to help each institution decrease their waste; Business office maintains accurate records in the required institution database system; Contacts various scrap yards for the best possible price in regard to their recyclable items.

Some of the projects were in the process of being completed while others had not been approved. Many of the projects were initially requested in previous fiscal years while other capital improvements will be requested by the end of FY 2020.

Segregation sinks and Toilets project

Replace building/unit doors

\$120,000 \$80,000 \$15,638,500

## C. PROPERTY

CIIC's evaluation of property includes a review of financial data for property payouts. CIIC rates property loss payouts as **EXCEPTIONAL**.

• In CY 2013, CRC paid \$385.07 in property loss payouts, which was a decrease of 7.4 percent from the \$415.75 paid in CY 2012. The CY 2013 property payouts were significantly less than the DRC average. <sup>247</sup>

### FISCAL ACCOUNTABILITY RECOMMENDATIONS

- Evaluate and develop additional strategies to continue reducing staff overtime.
- Fill staff vacancies for positions that are eligible to be filled.
- Ensure that all Ohio fiscal standards are met for the next audit.
- Consider developing additional strategies to improve recycling revenue.
- Develop additional energy conservation strategies to reduce costs and usage.

 $<sup>^{\</sup>rm 247}$  In CY 2013, the average DRC property payout was \$972.85.

#### VII. APPENDIX

#### A. INMATE SURVEY

A voluntary, confidential and anonymous survey of a representative proportion of the prisoner population was carried out for this inspection. The results of this survey formed part of the evidence base for the inspection. CIIC's inmate survey attempts to capture a significant sample of the inmate population across a wide range of issues.

At CRC, CIIC staff gave or attempted to give surveys to 312 inmates. Inmates were selected using a stratified systematic sampling method: at the start of the inspection, institutional staff provided a printout of inmates by housing unit and every fifth inmate was selected. CIIC staff provided an explanation of the survey to each selected inmate. CIIC staff later conducted sweeps of the housing units to collect the surveys. CIIC received 247 completed surveys, representing 13.1 percent of the total CRC population.

The questions and the total response counts for all inmates are replicated on the following pages, as well as the open-ended responses to the two questions at the end of the survey.

# **DRC Inmate Survery**

### DO NOT WRITE YOUR NAME OR NUMBER ON THIS FORM

The Correctional Institution Inspection Committee is a legislative committee that inspects the prisons of Ohio and evaluates programs, operations, conditions, and the grievance procedure. We ask you to complete this survey to help us evaluate the prison. Your participation in this survey is completely voluntary. Your answers to these questions will remain anonymous. Should you choose to participate, please complete the survey **TODAY**. Upon completion, please hand it to your Case Manager or housing unit officer. Thank you for your time and assistance.

Please mark within the boxes. Do not select more than one option unless otherwise instructed.

**Wrong Way** 

**Right Way** 

							X					
	DEN	/IOG	RAI	PHIC	cs					Q4	How long have you been incarcerated on th number?	is
Q1	What is your rac	e?									Less than 1 year	161
	White								140		1-2 years	. 27
	Black								83		2-5 years	. 31
	Hispanic								16		5-10 years	. 13
	Other								6		10-15 years	. 7
											15-20 years	. 3
Q2	How old are you	?									Over 20 years	. 3
	Under 21								9			
	21-25								34	Q5	Are you within one month of release?	
	26-30				•••••				44		Yes	
	31-35	******							55		No	.226
	36-40	•••••							50			
	41-45								18	Q6	What types of offense(s) have you been convicted of? (Check all that apply)	
	46-50	•••••							16		Crime against person excluding sex offense	07
	51-55										(i.e. murder, manslaughter, assault, robbery, etc.)	
	Over 55								12		Sex offense	
											Property offense (i.e. burglary, theft, etc.)	
Q3	What is your sec	urit	y cla	assif	icati	ion/ <sub>[</sub>	priv	ilege	•		Drug offense	
	164611	1	2	3A	3B	4A	4B	5A	5B		Fraud	
	Level	68	85	57	7	0	1	0	1		Other	. 57

Q11 If you are on the chronic care caseload, are you

					genera	ily rec	eiving t	imely i	ollow-l	ips?	
Q7	Please answer the following reg	arding y	our							••••	
	unit.	Yes	No								
	Do you normally have enough clean clothes for the week?	129	114		N/A	•••••			***********	••••••	155
	Are you normally able to shower five (5) days a week?	205	38	Q12	Overall of heal		satisfie provid				ality
	Do you normally have the opportunity to exchange for clean sheets every week?	180	60			Very Satisfied 24	Satisfied	Neutral 67	Unsatisfied	Very Unsatisfied 26	<i>∾</i> ⁄₄ 45
	Do you normally have the				Nurses				25		
	opportunity to request and receive cleaning chemicals every week?	167	71		Doctor Dentist	14 16	54 48	62 62	31 25	27 17	54 65
Q8	How clean do you feel that your is?	unit gei	nerally		Mental Health	9	34	53	17	33	91
	Very Clean		20	Q13	Do you	have	anv em	otional	or me	ntal hea	lth
	Clean				proble		,				
	Unclean				Yes						76
	Very Unclean				No						167
Q9	How satisfied are you with the q	uality o	f the	Q14	Are you	u on th	ie ment	al heal	th case	load?	
	food here?	•									
	Very Satisfied		3		No						174
	Satisfied		27								
	Neutral		58	Q15	Do you mental				uate ac	cess to	
	Unsatisfied										83
	Very Unsatisfied		74								
	If unsatisified why?				N/A						91
	Portion sizes		152					_	_		
	Taste		103	Q16	Did you			e drugs	s or alc	ohol pri	ior to
	Preparation of the meal		39								140
	Temperature		53								
	Lack of variety				, 10						
	Inadequate substitute		41	Q17	Do you	feel y	ou have	adequ	ıate ac	cess to	
	Other		34		recover	ry serv	ices pr	ogram	s?		
	N/A		16		Yes						89
					No	•••••					86
Q10	Are health service request forms slips) responded to within two d		ck call		N/A						70
	Usually		41	Q18	ls the ir			creatio	n sche	dule	
	Sometimes		63		general	-					
	Rarely		75								
	Never filed		60		Some	times					
					Μονοι	r / rareh	,				37

**HEALTH AND WELLBEING** 

Q30	If you have been harassed, threatened, or abused by staff, did you report it?	
	Yes	16
	No	123
	N/A	
	If yes, are you satisfied with how it handled?	was
	Yes	2
	No	
	N/A	
Q31	Have you ever had sexual contact with a st member at this institution?	aff
	Yes	4
	No	
	Refuse to answer	
Q32	Where do staff/inmate sexual acts occur?	
Q33	Do you know how to report sexual contact staff?	with
	Yes	154
	No	86
Q34	Do you feel that your Case Manager is help	ful?
	Yes	89
	No	95
	Do not know who this is	59
Q35	Do you feel that your Unit Manager is helpf	ul?
	Yes	58
	No	78
	Do not know who this is	108
	SAFETY	
Q36	How safe are inmates at this institution from other inmates (violence, extortion, etc.)?	m
	Very Safe	19
	Safe	74
	Neutral	113
	Unsafe	
	Very Unsafe	

Q41	Do you know how to report sexual contact wanother inmate?	/ith
	Yes	182
	No	
Q42	What type of prohibited substances are available within this institution? (Choose all that apply)	
	Prohibited substances are not available	83
	Tobacco	67
	Marijuana	56
	Heroin	31
	Cocaine	20
	Methamphetamine (Meth)	10
	Prescription pills	45
	Alcohol / hooch	
	Other	
	Refuse to answer	
Q43	What type of gang activity frequently occurs this institution? (Choose all that apply)	at
	Gang activity is not frequent at this institution	105
	Assaults	26
	Theft	29
	Extortion	
	Gambling	
	Sex Trade	10
	Drug Trade	25
	Other	
	Refuse to answer	
	REHABILITATION AND REENTRY	
<b>Q44</b>	Do you know how to reduce your security / privilege level?	
	Yes	103
	No	138

apply)

institution?

apply)

#### DO NOT WRITE YOUR NAME OR NUMBER ON THIS FORM

# **CRC Open-Ended Survey Question Responses**

# What is the ONE positive aspect of this prison?

- 1. No comments
- 2. N/A
- 3. Distance to the city of Columbus
- 4. Leaving to ride out go to parent institution
- 5. It's not dorms!
- 6. –
- 7. It will teach you not to ever come back
- 8. More phone time and recreation time
- 9. Nothing
- 10. The programs available
- 11.-
- 12. It has a out door
- 13. I get visits so I can see my girlfriend and family
- 14. Every day counts toward my sentence
- 15. N/A
- 16. N/A
- 17. Thinking time
- 18. None
- 19. None whatsoever!
- 20. Religious services
- 21. Care
- 22. Safe
- 23. The heat work
- 24. All day visits
- 25. Makes me not want to return!
- 26. There are none
- 27. I'm leaving it soon
- 28.-
- 29. It's short term shipping
- 30. Cleanliness
- 31. Clean uniforms
- 32. The buildings need to be assigned #s. You are turned out door and told to find building #s and there are no numbers on buildings. If you are going to be told building numbers, then numbers should be assigned.
- 33. You do get to leave here eventually. Otherwise this place is a living hell. The guards treat you like they are the victims of your crime.
- 34. They keep you safe
- 35. -
- 36. You think of what you did wrong.
- 37. Commissary
- 38. To sit you down and think about where your life is going.
- 39. Showers seven days a week.

- 41. Recreation
- 42.-
- 43. It's not really a bad place, but "is" prison
- 44. None
- 45.-
- 46. Updates on new senate bills and new laws. I like the legal workers here.
- 47. It's a relaxed environment for the most part.
- 48.-
- 49. None
- 50. Sanitation
- 51. They are good for keeping you on your rack.
- 52. N/A
- 53. It's clean
- 54.-
- 55. Education. Religious Services. Food is better, just a little too hot.
- 56. It's so bad that you never want to return.
- 57. It has recreation every day and it is clean. The regular housing unit staff do a good job of taking care of your needs.
- 58.-
- 59. Level 3 parent prison honor camp
- 60. Being locked up is inspire me reevaluate my life
- 61. None
- 62. Quiet at night
- 63. Nothing
- 64. I've personally seen some good changes since new Warden and Deputy Warden have started.
- 65. The COs are not as bad as they used to be.
- 66. I cannot find any positive aspect about this prison. This prison needs a lot of work.
- 67. It all counts on my time to get home.
- 68. Church
- 69. Safe.
- 70. There are a lot of chiefs here. CO uniforms look nice. U receive new undergarments when u arrive.
- 71. Library
- 72. That you get the appropriate amount of hours of sleep.
- 73. Nothing...
- 74. Jesus and the Word of God
- 75. Meeting people
- 76. They keep you alive!
- 77. N/A
- 78. I can come outside 3 times a day. To go eat!
- 79. Commissary
- 80.-
- 81.-

- 82. Nothing
- 83. The sergeant for A-1
- 84. Teaches you personal awareness
- 85.-
- 86. Plenty of toilet paper for all this shit!
- 87. None
- 88. Nothing
- 89. The security is good. Officers are always going around making sure everything is ok with us.
- 90. Free food. Free rent. Free clothes. Shoes. And not having to think but get told to do stuff.
- 91. Haven't had the choice to explore my environment thoroughly.
- 92. None
- 93. Better staff attitude
- 94.-
- 95. The visiting room
- 96. I finally get to go to commissary
- 97. Don't know
- 98. Can't think of one. They got Grippos.
- 99. Sometime the food.
- 100. Nothing
- 101.
- 102. N/A
- 103. It is a very well disciplined facility. It helps restore order and respect to those who have need of it in their lives.
- 104. Violence has reduced. Shouldn't have to be in reception long, ride out to your classed inst.
- 105. **Nothing**
- 106. Can't think of any honestly
- That I will be leaving it soon! 107.
- It makes you not want to come back 108.
- 109. None
- Time to reflect on my self. 110.
- I like how it is ran and how the COs act. Cause I will not come back to 111. CRC.
- 112.
- 113. You get to leave within a short period or not
- 114. You're only here for a short period of time.
- 115. Programs
- 116. Moving to another prison.
- 117.
- 118. You learn to not talk or you lose your teeth and get broke bones if not killed by staff.
- 119. People/inmates seem to be transferred pretty quickly to parent institution
- 120.
- 121. None

- It's close to Columbus 165.
- 166. None. They need to get some of the COs checked for steroids and mental health problems.
- 167. They put in cameras so the officers no longer physically assault inmates
- 168. Education is great here. The teachers and librarian are helpful people. including the principal.
- 169.
- 170. Church is good
- 171.
- 172. GED, school
- I only have a .58 sentence. Short term. 173.
- 174. Healthcare
- 175. That almost every day we are given some kind of recreation.
- 176. None
- 177. \_
- 178. None
- 179. None
- 180. There is none
- 181. Rehabilitation
- 182. It's fairly clean
- That it's a temporary stay here 183.
- 184. They maintain order but done respectfully
- 185. Ain't been here long enough
- The C/O treat me so so so bad that I'm never!!! coming back 186.
- 187. Well structured
- 188. There is none
- 189. Cells
- 190. N/A
- 191. To never come back here
- 192.
- 193. Drug programs
- 194. None
- 195.
- 196. That it helps me change my life
- 197. Food's good, sleep all day
- 198. None
- 199. Nothing
- 200. Everyone is diff. I took advantage of positive things and still failed and returned to prison
- 201. SORRC class 5 days.
- It is a safe and well kept environment 202.
- 203.
- 204.
- 205. The very few staff that treat inmates like they are human.
- 206. Access to library
- 207.

Thinking...etc.

The chapel

Clean

245.246.

247.

## What is the ONE change you would most like to see here?

- 1. No comments
- 2. N/A
- 3. Access to movement, programs, and jobs when level permits it
- 4. Better treatment of inmates
- 5. More food and quality
- 6. Longer to eat meals
- 7. More rec time and better COs
- 8. Get better and new people no old people
- 9. R unit
- 10. More state blues
- 11.-
- 12. Good medical
- 13. Being able to get visits, commissary, and use the phone while in R1 and R2
- 14. More time out the cells, more rec, better food, and better staff
- 15. I would like to see a change in the process of how we can receive money by only approved or tentatively approved visitor.
- 16. Better quality and timely response for medical/mental health
- 17. Food portions increased
- 18. Rec longer friendlier staff
- 19. Officers beating inmates when no need/excessive force when no need
- 20. Quite taking rec away because CO is having a bad day and never get razors
- 21. Staff/inmate background invest
- 22. More respect from CO
- 23. We in our cells too long. We should at least be able to go to gym 5 days a week
- 24. Merit unit more family ties programs. General pop to have more access to rec.
- 25. A stop put to COs excessive use of force and verbal abuse on inmates
- 26. Someone having to visit before you can get money sent in
- 27. Cash in our accounts receiving money!
- 28.-
- 29. Bigger food portions. More time to eat. Thank you.
- 30. Warmer water for the showers
- 31. Protection from staff violence
- 32. After you are classified why does it take more than a month to get to parent
- 33. The guards be retrained. The guards here have no training whatsoever and if they do they don't apply it and are back to be this way by their superiors.
- 34. Food. Less cursing by COs.
- 35.-
- 36. For inmates to be treated with more respect.
- 37. Bad inmates ratio to good ones, so to speak
- 38. Able to put money on or books without a visit.
- 39. More time to eat a meal.

- 40. That the ones who need to see mental health are seen faster. And that this place start screening for TC and that they remove the visit before you can get money on your account to get hygiene.
- 41. The COs
- 42.-
- 43. Nothing...
- 44. Reduction of staff beating inmates
- 45. The way that it is ran
- 46. I would like for people who are on medication whether it's mental or medical to stay on that medication until your mental or medical evaluation. People are getting cut off and haven't seen anyone, cut off cold turkey.
- 47. How staff interacts with inmates b/c they are very disrespectful
- 49. Different staff
- 50. Threats of violence; violence; excessive use of force; staff only verbally reprimanded for such actions
- 51. More mobility from my rack and less abuse from certain staff members mentally and physically.
- 52. N/A
- 53. Respect from the COs from the way they abuse their power.
- 54. Visiting 5 days per week any number
- 55. COs disrespecting inmates. Physical abuse by officers here. Verbal abuse by officers here. Mutual respect between officers and inmates. And a higher spending limit at commissary
- 56. The excessive force the staff uses after the inmate is restrained
- 57. That the staff stop talking to you any kind of way, just because you are in the sex offense unit. Call you names and saying they hate working this unit. Not regular unit staff.
- 58. You should not have to have an approved visitor visit you to get money on your commissary. Some people work those hours and stay too far away. You also should not have to eat like a dog. Staff should treat you with the respect they want. I hear a lto fo them threatening to punch people just not me so far.
- 59. Celling/religious belief. STG celling. CO respect to inmate.
- 60. Much bigger meal portions
- 61. None
- 62. More time to eat without rushing
- 63. More freedom
- 64. The inmate abuse and prejudice here is out of control. These officers have a click and a code of silence. They also will abuse inmates in yard where there are no cameras.
- 65. To be able to get some kind of state pay for those who don't have money on their account.
- 66. Less violence from staff towards inmates. More time to eat food in chow hall.
- 67. Respect from COs.
- 68. (TC) Therapeutic Community to help inmates who want to change understand more of the law and why we're here. To help follow rules better.

- 69. I would like better food service. They short B-3 food because it's sex offender pod.
- 70. Eating times need to be spaced out more. Too much food wasted. Personal min pocket radios on commissary list. Hot water for showers.
- 71. Money without a visit.
- 72. Receiving money from anyone to receive commissary, etc.
- 73. Inmates not getting abused by officers, better rec schedule, better programs.
- 74. Heat turned on in the cells
- 75. Heat in the cells. It's colder than a welldiggers ass.
- 76. More freedom after classification
- 77. More time out of cell!
- 78.CO stop talking shit. Thank you. Some call us names.
- 79. Attitude of staff and the violence of the staff or let us defend ourselves without getting in trouble
- 80.-
- 81.-
- 82. Everything
- 83. Allow family who live too far to visit to be able put money on commissary
- 84. Allowing funds from people even if they haven't come to a visitation
- 85. Longer recreation time and phone time
- 86. More food and adequate time to eat it
- 87.-
- 88. The beds
- 89. The food in cafeteria. The servings are too small.
- 90. Contact visiting, tobacco, internet to text and talk all the time, like a 2 way or phone text only.
- 91. The all day lock down. More recreation time.
- 92. The staff treats everyone like shit.
- 93. Spring beds
- 94.-
- 95. The food
- 96. Putting smoking back in
- 97. Get outta R unit faster
- 98. I would like to see the food change. It's short and disgusting.
- 99. Get more help program for sex Tx
- 100. TVs for inmates
- 101. Have R1 and R2 inmates allowed to have books and go back to the old visiting approval guidelines.
- New beds/pillow covers/ u can feel the metal under ur mat. 102.
- I would like to see reception inmates have the ability to participate in unit 103. programs as opposed to remaining idle and unproductive.
- Portions of food not be skimped, shorted. Money be able to be sent 104. through money order, etc.
- COs treating us like shit. 105.
- 106. Bedding.

- 107. More JPay machines
- 108. The way you are treated here by the COs
- 109. The CO do not have to be so mad all the time (I mean liten up)
- 110. More food and more programs
- 111. Maybe more time out of the cells
- 112. Longer rec times
- 113. The disrespectful attitude from whiteshirts down to COs
- 114. No harsh treatment and verbal abuse from staff.
- 115. Verbal abuse from COs
- 116. More rec
- 117. More recreation, more food quantity
- 118. The corruption burn
- Staff/COs should treat us like humans instead of another number just 119. passing through
- Tinted windows in the cells used for bed area restrooms 120.
- 121. Everything
- 122. Check
- 123.
- 124. CO talk to you
- 125. My return visits
- Faster turn around times on ride outs after classification and more 126. recreation time for Level 1 and Level 2 classifications
- The disrespect from COs 127.
- 128. I don't know
- 129. The medical staff needs to stop treating people so bad. I would also like to see the overall staff stop treating inmates so rough and mean.
- 130. None
- 131. Everything!!!
- 132. Better attitudes from COs
- 133.
- 134. COs need to talk to us with more respect in general
- 135. Eat more everyday and more time out.
- 136. COs being more respectful if they want to be respected
- 137. Black COs not being racist toward white inmates
- 138. The GTL phone service is like rocket science. MCI was much better.
- 139. Food portions and staff not being so much assholes
- Money issues 140.
- 141. Food, rec, laundry
- 142.
- 143. Stop making us have to get visits before we can get money from our people. I have not had shampoo or lotion in a month.
- 144. The food and jobs
- 145. More recreation time
- 146. A little more time to eat our food.
- 147. More recreation time. To be treated like a human being, not a caged animal.

- More food 148.
- 149. No double bunking
- Inmates not getting hurt by staff 150.
- 151. No fence
- 152. State pay changed to an incentive program. Most inmates only make \$17 a month, working 12, 13, 14, 15 hour days. It's slave labor and wages have remained the same for the past 15 or 20 years.
- 153. Food
- 154. Sufficient time needs to be provided for meals to facilitate proper health and digestion.
- How the CO act toward us. They will dog us cause they know we can win 155. with them. They got the power of the pin and the handcuffs.
- 156. The attitude of the COs
- 157. Time locked in a cell
- 158. Get rid of aforementioned rednecks
- 159. A honor dorm and incentive pay
- 160. Warmer clothes
- 161. Food portions and quality. Staff on inmate assaults.
- 162. Education. Vocational programs. Incentive pay.
- 163. Staff rudeness. Staff threats
- 164. More recreation time. Phones. Better food.
- 165. Better and more food
- 166. Calm down on the he-man shit
- 167. Better access to indigent hygiene items like razors, floss, and deodorant.
- 168. Respect from staff. Officers provoke inmates and harass people. Stupid bitches, dumb ass, and racial names, are the norm around here. Officers want 6 months if they fight an inmate.
- 169.
- 170. Inmates getting beaten by correction officers
- 171.
- Food, processing, case man., ride outs, mouthy disrespecting COs, 172. paperwork, griev
- Respect from 2<sup>nd</sup> shift staff. More time to eat food in order to digest foods 173. properly
- 174. More professionalism from staff
- The blatant disrespect of staff. In 45 days I've never been in trouble, but 175. yet I've been called a clackhead, cocksucker, faggot, stupid motherfucker. The guards provoke violence by encouraging inmates to fight. "Hit me bitch." Then when the guards attack inmates they continue to beat them even after they have been subdued. I watched 6 guards stomp an inmate's face into the concrete for 2-3 minutes after he was subdued.
- 176. More rec
- 177.
- 178. The racism from certain staff. And bullying and intimidating inmates.
- 179. Officers' attitudes, food, clothing
- 180. The correctional officers are too quick to put their hands on inmates.

- 181. Bring tobacco back
- 182. More food
- 183. Better attitudes from the staff
- 184. I think is ran fairly on all aspects
- Ain't been here long enough 185.
- 186. The C/O to treat the inmates like humans instead of animals and criminals.
- 187. Food portions. Not all of us have commissary to eat. Me specifically because I'm too far away to get a visit, so all I have to eat is the little bit from chow. And I've lost a lot of weight.
- 188. COs and be able to be out of the cell more
- 189. Who can put money on inmates' books
- 190. How the COs talk to inmates
- 191. To move people faster to their jail
- 192.
- 193. Medical help. Staff members.
- 194. How they talk to you
- 195.
- 196. COs talk to you better than what they do. Really!!!
- 197. Ping pong table
- More freedom they say you're a level 1 but you're treated like a level 5 198.
- 199. That staff don't disrespect you like they can or beat ur ass the way they do
- 200. Find a program that does help inmates that are stepping out no matter their location
- 201. CO [redacted] fired
- 202. Hot water and painted showers
- The way staff treats inmates. They need more training on how to treat 203. inmates in a respectable manner.
- 204.
- 205. Improved professionalism and systemic efficiency. There is a lot broken here. System wise.
- 206. Racial equality by COs in my dorm. Asians, Hispanics, and Indian (India) not given porter jobs!!!
- Food variety 207.
- 208. The staff's aggressive attitudes. Like everyone here is a bad person because I'm not.
- 209. Electronic cigs
- 210. More outside rec
- 211. Better matts and the way the staff talk to us like we're not human like them.
- 212. The CO
- 213. More time to eat and a lot longer recreation!
- 214. Behavior and don't do any more drugs
- 215. Better training for COs. How can a corrections officer stand in your face, spitting on you while calling you a stupid motherfucker ever expect to receive the respect he so desired in the first place.

- 216. More time to our meals
- 217. Time to eat in the chow hall
- 218. Less time locked in cell
- 219.
- 220. They make their own rules
- 221. RIB convictions
- 222. Replace unit man
- 223. 7 step doing more
- 224. To be able to use phone at rec. so more rec time.
- 225. More commissary options/ cable TV
- 226. Competent personnel hired
- 227. I would like to see a more positive rapport between staff and inmate
- 228. College programs, vocational programs.
- 229. Allowing the dorm officer power to move inmate cells, because they are with us every day, not unit manager
- 230. COs stop talking foul to inmates
- 231. Some COs
- 232. More attentive staff. Less aggressive staff.
- 233.
- 234. Food. Portion size. Quality. Temperature.
- 235.
- 236. Better investigations.
- 237. C/O's not being able to physically assault inmates for no reason, such as I was just assaulted on 2-8-14 by CO [redacted] and CO [redacted] for stealing some pizzas.
- 238. The way staff treat inmates on the discipline. They go the extreme on the abuse.
- 239.
- 240. More programs
- The way inmates that have been transferred from Lorain are treated by 241. inmates and staff. Especially 2<sup>nd</sup> shift CO [redacted].
- 242.
- 243. Respect from the staff. Treat us like people.
- 244. Easier contact plans like phone system and JPay.
- 245. Give us state pay!!!
- 246. Attitude
- 247. I'd like to be moved through quicker to my parent institution.

# B. INSPECTION CHECKLISTS<sup>248</sup>

AREA INSPECTED: CELL BLOCKS/PODS		
HOUSING UNIT: A1	Inmate Count:	134
HOUSING UNIT:	inmate Count:	COMMENTS
1. What is the security classification and	general	CXEXITITIES
privilege level of the unit population?		
	mixed	
2. Is there a specific unit mission/focus?		Sanction ☐ GP ☐ Other_fleeptron ☑
	PACILITIES	omer Pacepilor [
3. How clean are common areas?	Exceptional 🔲	No issues noted
	Good 🗌	NO 1221C2 IMAGE
	Acceptable 🗌	
A Have many of the fall over a great	Needs Improve	
4. How many of the following are inoperative?	Toilets- ♥ Sinks - ♥	
moperative:	Showers -	
5. If any of the above are inoperative,		
have maintenance work orders been	YES NO	
submitted?		
6. How quickly are maintenance work	w/in a w	eare
orders completed? 7. How clean are shower facilities?	Exceptional _	1.04
- Inmate porter asked	Good	- paint peeting
minuto porter donda	Acceptable 🔽	-weat & fear, but not
	Needs Improve 🔲	- paint feeling -wear & tear, but not a lot of building
8. How often are shower facilities	Every shift 🗌	1
cleaned?	Daily 🔽	·
- Inmate porter asked 🗹  9. What is the room temperature?	Weekly ☐ Acceptable 점	
3. What is the room temperature?	Too hot/cold	
10. Are the following all operational?		
- Phones #_( <i>p</i>		* 15sues w/ one is other in us
- Laundry Facilities # <u>ລ ຢຸດເ</u> ໄດ	Y N NA I	
- Drinking Fountains # - Ice machines #\	Y M N N/A N	
- Ice machines # <u>\</u> - Microwave(s) #\	Y N NA N	
	EQURITY CHECK	
11. How clean are cells?	Exceptional	
	Good 🔽	
	Acceptable	
12. How many of the following:	Needs Improve	
- Cell window obstructed Name	Cell door windo	ow obstructed None
- Towel on floor None	Material in lock	Niske
- Inappropriate pictures None	Material in cuff	port NIA
- Clotheslines Non &	Graffiti	Ψ

<sup>&</sup>lt;sup>248</sup> The checklists here do not include all forms used by CIIC staff during the inspection process.

## AREA INSPECTED: CELL BLOCKS/PODS

HOUSING UNIT: A2	Inmate Count:	12/2000
		COMMENTS
What is the security classification an privilege level of the unit population?	classed or	level 3
2. Is there a specific unit mission/focus	/   werit	Sanction GP Other reception
	FACILITIES	Outer 1600 STOLL
3. How clean are common areas?	Exceptional 🔼	
o. How clean are common areas:	Good	
	Acceptable	
	Needs Improve	
4. How many of the following are	Toilets-	
inoperative?	Sinks - 🚫	
	Showers -O	-one leaking
5. If any of the above are inoperative,		- one leaking
have maintenance work orders been	YESNANO	_
submitted?	1,1,1	
6. How quickly are maintenance work	Lusthin a co	upk days
orders completed?		OPE CICIYS.
7. How clean are shower facilities?	Exceptional	- on leading
- Inmate porter asked ☐	Good 🗹	- raint issues, but
	Acceptable  Needs Improve	- on leaking - paint issues, but very clean
8. How often are shower facilities	Every shift	
cleaned?	Daily 🖸	
- Inmate porter asked ☐ N <sup>G</sup> ovall-	Weekly	
9. What is the room temperature?	Acceptable 🗶	
	Too hot/cold	
10. Are the following all operational?		
- Phones #(_	Y N N MA	- one out; issues by connect ons
- Laundry Facilities #_ <u>3'aFead</u> r	Y ☑ N ☐ N/A ☐	(chronic)
- Drinking Fountains #/	Y N N NA	
- Ice machines #_/_	Y N NA	
- Microwave(s) #/_	Y M N N/A	
11. How clean are cells?	SECURITY CHECK	
11. How clean are cells?	Exceptional 🗌 Good 🔀	
	Acceptable	
	Needs Improve	
12. How many of the following:	1	
- Cell window obstructed Alone	Cell door wind	ow obstructed Now
- Towel on floor ONL	Material in loci	
- Inappropriate pictures <u>kana</u>	Material in cuf	
- Clotheslines Nov o	Graffiti <u>Min</u>	imal

			<u> </u>			CCOUN	TABIL	ΠY					
13. Are	approp	riate cle	aning r	material	ls in	VED							
	ed conta ntainer			ist nair	TUII?	YES	NO						
- Bo	ttles ma	tch inv	antory	Y IJ/NI									
14. Is t	he first a	id box	secure	12									-
	st Aid bo			,		YES	NO						
15. Is t	ne fire ex	xtinguis	her rec	eiving									
	ithly ins <sub>l</sub> inguishe			•		(YES)	NO						
16. How	many o	fficers	are on (	duty ne	r	1 <sup>st</sup> - 2							-
shif						<b>2</b> nd – 2							
17. Are officers performing security						3 <sup>rd</sup> -   +	Float	28					
17. Are	officers	perfori	ning se	curity	1								
	cks at st rvals?	aggere	d, 30 mi	n	(	YES)	NO						
	rvais r Log obs	erved [	a		ĺ								
	many s			e perfor	med	mov	/i	Date	#		Million	3 12t,	100
on e	ach shif	t?				Sper	71	Date	\#	$\sum L$	SNIEN	35this	Fr
nameno na inobiado Colorado	Log obs	erved 🖸	J/			shift		Date	#	<u> </u>	2ndsw	u6:89	<u> </u>
40.4			A	CCESS	TO CII	C, PRO	GRYAMI	s, Siapf					
	the follo				ŀ,	Y 🖳 N							
	rison R			n Act		YN	_						
	rogram					Y 📈 N							
- 8	Staff pho	tos			1.	Y 🗹 N							
	the follo	wing fo	orms in	stock c		Kites [							
	ınit? ms obse	rved [	I			ICRs     [ HSRs	$\dashv$						
			!			_							
Staff	Date	In	Out	EXE Date	CUTIV In	E/ST/AFF	The St. Day Mark St. Co. Co. Co.	***************************************		D-4-			
Ward			1 12	2/3	.20	. aQ	Date	e In	Out	Date	ln	Out	4
	131	601	6 à	90	1130	1139 Q	'						
DWO	1/28	971	916										1
Diviso	1100	~	4 CL	ļ						ļ			4
DWSS	1/14	3412	255	1/29	318	32							
IIS	1.	- 1		1 .		1		-				<u> </u>	4
													_
UMC	11/10	1020	1230	115	1,20	1130	1/21)	40	1,50	1/27	120	138	7 2
	1710	120	100		110	1130	109	10 a	110a		IP	110	
ADDITIO	MAL CC	MMEN.	TS (incl	luding i	nmate	commu	nicatio	n):			,	r	
													1
							,						

ARE	A INSPECTED: CE	LL BLOCKS/PODS					
HOU	ISING UNIT:	A3	Inmate	Count:	137	arte de la estada e	
						VIMENTS	
1. V	Vhat is the security	/ classification and	1 2.3		Suppose	1 to be	
		e unit population?	1,2,3		20 hroad	7 10 100	
					lan	id 2	
2. is	s there a specific u	nit mission/focus?	Merit		Sanction 🗌	GP	
			Faith-Based	d 🔲 🔒	Other Rocko	tou -	
			FACILITIES				
3. H	low clean are com	mon areas?	Exceptional	I 🔯			
			Good 🗔	_			
			Acceptable				
			Needs Impr	ove 🗌			
	low many of the fo	llowing are	Toilets- ♡				
ir	noperative?		Sinks - $\Diamond$				
ļ. <u>.</u>			Showers -	0			
	any of the above						
	ave maintenance v	work orders been	YES NA	10			
	ubmitted?						
	low quickly are ma		W/in a	deey			
	rders completed?						
7. н	low clean are shov		Exceptional	ᄔ	mac Ad-	_ paint/	
-	Inmate porter as	Kea ⊠	Good  Acceptable	<b>₩</b>	,	Store soots	i under
					V	acce of or	
0 11	low often are show	ov focilities	Needs Impre			ware par	T(1)
	leaned?	er lacinues	Daily 🔼				
U	Inmate porter as	kod 🕅	Weekly [				
0 1/1	That is the room te		Acceptable	IX.	<del></del>		
J. ¥1	mat is the room te	inperature :	Too hot/colo				
10. A	re the following <u>al</u>	onerational?	100 1100001				
-	Phones	# (p	YNØ	N/A 🗆	-pope->is	sues W/,c	envile
_		es # 300 each		N/A		, 0	
_	Drinking Founta			N/A 🗔 📗			
_	lce machines	# \		N/A 🗍 │			İ
-	Microwave(s)	#_1		N/A 🔲			ļ
		CELLS	ECURITY CH	ECK			
11. F	łow clean are cells	?	Exceptional				
			Good 🔀				
			Acceptable				
			Needs Impro	ove 💹			
12. I	How many of the fo	ollowing:	<b>~</b>			<b>&gt;</b> - 0	
-		tructed Nove			w obstructed	J)XXV	
-	Towel on floor				None	<del></del>	
-	Inappropriate pi				port NA	<del></del>	
	Clotheslines N	3NE	Gramiti	<u> 2002</u>	<u>د</u>		

					CCOUNT	ABILIT	Ϋ́				4	
lock - Co	appropriate cle sed container ar intainer checked ottles match inve	nd at lea d ☑	st half	full?	YES	NO -	- dete	rgent orone	padus	<b>&gt;</b>		
14. Is t	he first aid box st Aid box checl	secure	j?		YES	NO			· · · · · · · · · · · · · · · · · · ·			
mor -Ext	he fire extinguis hthly inspection inguisher checl	s? ked ☑				NO						·
shif				r	1 <sup>st</sup> - 2 2 <sup>nd</sup> - 2 3 <sup>rd</sup> - 1	+1+16	at			-		
che inte	officers perfori cks at staggered rvals? Log observed	d, 30 mi			YES	МО	,		-all de	0000) 1057 1050	* species	ilender
18. How on e	v many shakedo each shift? Log observed []	wns are		. [	3 per smet	D: D:	ate( ate	##		210 E	La Par	MAN.
			CCESS	TOCI	IC, PROC	RAMS	STAFF				V	MAKON
- ( - F - F	the following po Current CIIC Me Prison Rape Elir Program Schedu Staff photos	mo ninatior ule			Y D N Y D N Y D N							
the i	the following founit? ms observed				Kites [ ICRs [ HSRs [		out E	se de				
					ESTAFF							
Staff Ward	1/3 6 d	Out 621	2/3	1120	Out 1133	Date	ln ln	Out	Date	In	Out	
DWGG	130 1055											
DWSS	1/14 35g	49		-								
UMC	110 125	n32	115	11/50	1125.	1124	1045	1/65	1/27	130	140	212
ADDITIC	DNAL COMMEN	TS (incl	udina i					In a	1'/-	I P	11/	
		(11101	aamy II		- Cimilan	vaavii	· · ·					

119 +0 219

						ACCOUNT		A					
lock - Co	ed conta	iner ar :hecked	nd at lea d Ⅳ	st half i		YES	иο	peds	+0	be (	clean	Ø	
14. Is th	he first a	id box	secured	<u>ч [[] N [</u> [?		YES	NO			•			
mon	thly ins	ection	s?	eiving		('-)	NO						
16. How	many o			luty per	r	2 <sup>nd</sup> - 2	Clan-	<del> </del>					
chec inter	cks at sta rvals?	aggere	d, 30 mi		(		NO 1	127 - Sto	geconc gger	the los	ft no begin	it	
18. How on e	many s ach shif	hakedo t?	wns are ☑∕	-		3	Da Da	ate ate	# # #	<u> </u>	/th -1. eh	thgh 日本 missir	X).
- Container checked   - Bottles match inventory Y   - N    14. Is the first aid box secured? - First Aid box checked   - First Aid box secured?  - First Aid box checked   - First Aid box secured?  - F													
Ctoff	Data	l <sub>lo</sub>	04	1	TAKEDO JELLONIA		Carried State of the Control of the	T	04	Dete	I	04	
			73d		,27	116		41	1.60	Date	1(1	Out	-
DWO	1/28		948										-
DWSS	114	404 P	410p										
IIS													
		· -	10 0		0	<u> </u>			110	1/27	140	153	72/2
ADDITIC	ONAL GC	OMMEN'	TS (incl	uding ii	nmate	commun	ication	):			•	•	

AREA INSPECTED: CELL BLOCKS/PODS		encode and the control of the second of the control
HOUSING UNIT: BA	Inmate Count:	38 an Men and the
		COMMENTS
1. What is the security classification and		
privilege level of the unit population?	reception	
2. Is there a specific unit mission/focus?	Merit	Sanction GP ,
	Faith-Based	Sanction GP GP GO H
	FACILITIES	7
3. How clean are common areas?	Exceptional _	
	Good 🔀	bed bunk area
	Acceptable	bed bunk area is cluffered
	Needs Improve	
4. How many of the following are		
	Toilets-	·
inoperative?	Sinks - D	
8-	Showers – 🕖	
5. If any of the above are inoperative,		1.010
have maintenance work orders been	YES NO	n/o
submitted?		'
6. How quickly are maintenance work	listing have	
orders completed?	WIL 24 hrs	<b>) '</b>
7. How clean are shower facilities?	Exceptional	
- Inmate porter asked ፟፟፟፟፟፟	Good	
Parana Parana Tage	Acceptable 🛛 🖰	-paint pelling
	Needs Improve	
8. How often are shower facilities	Every shift	
cleaned?	Daily 🔯	
- Inmate porter asked ⊠	Weekly .	
	<u> </u>	
9. What is the room temperature?	Acceptable X	
	Too hot/cold	
10. Are the following <u>all</u> operational?		L. Marantona C. Marantona
- Phones #\ \Q	Y   N   W   I	- I broken for 2 months
- Laundry Facilities # 3 5 0 \$ 5	Y 🔯 N 🗌 N/A 🗌	
- Drinking Fountains # <u> </u>	Y D NA 🔲	
- Ice machines #	Y [⊠] N □ N/A □	
- Microwave(s) #	Y 12 N □ N/A □	
CELLS	SECÚRITY CHECK	
11. How clean are cells?	Exceptional 🗌	* - v
	Good 🗌 💮 🖊	
	Acceptable 🗹	·
	Needs Improve	e e e
12. How many of the following:		
- Cell window obstructed None	Cell door windo	ow obstructed <u>∧)⊘∩</u>
- Towel on floor Fu)	Material in lock	
- Inappropriate pictures \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	Material in cuff	port None.
- Clotheslines	Graffiti /	1/201

							CCOUN	TABILIT	Ϋ́					
		approp ed cont ntainer ttles ma	ainer ar	id at lea	ast half t	full?	YES	МО			,			
	14. Is ti	ttles ma ne first a st Aid bo	id box	secured	1? ∏ N [		YES	NO	*					
		thly ins	pection	s?	eiving		YES	NO						_
	-EXt 16. How shift		er cneci officers	are on (	duty per		1 <sup>st</sup> -2 2 <sup>nd</sup> - 2 3 <sup>rd</sup> - 1		wl FI	na-A-				
	inter	officers ks at st vals? Log obs	aggere	d, 30 mi				NO	WJ 1 3	0001				
	18. How on e		hakedo t?	wns ar	-		3 per Smitt	Da Da	ate <u>//</u> ate <u>//</u> ate <u>//</u>	# 7 #			,	
	- P	urrent ( Prison R Program Staff pho the follo	CIIC Me ape Elir Schedu tos	osted? mo ninatio ule	n Act	n	Y N N N N N N N N N N N N N N N N N N N							
		ms obse	erved 🎾	L	EVE		HSRs [				201			
ľ	Staff	Date	In	Out	Date	اران في In	E STAFF Out	ROUN	ອຣ In	Out	Date	ln	Out	
2/9	Ward	1/15	6"4	657	1/31 Achmu	701	714	Date					Out	
	DWSS	1/13	950	1033	1715	235	235	1/30	1040	lone	2/2	11/28	[(33	more.
	IIS	1/19	230	2 <sup>35</sup>	Acting	912								
	UMC	1/14 1/10	1 1 35	W 1756	1/15	1100	11,0	1/24	1/15	1125	1/29	910	920	
4	ADDITIC	NAL CO	DMMEN.	TS (incl	l luding ii	nmate	commun	• •	):		11.01	1 1	'	
									1. ÷				i	

											/	· Of the			
				ST	AFF A	COUN	TABIL	ITY			- /	,			
lock - Co - Bo	Are appropriate cleaning materials in locked container and at least half full?  - Container checked [X],  - Bottles match inventory Y [X] N []						NO)	missin deterg	g lou unf/	undh May	dete	engent			
14. Is t	14. Is the first aid box secured? -First Aid box checked							YES NO							
mor	15. Is the fire extinguisher receiving monthly inspections? -Extinguisher checked ∑						YES NO								
16. How shif	fficers	are on o	luty per	1 2	1 <sup>st</sup> - 2 2 <sup>nd</sup> - 2 3 <sup>rd</sup> - 2										
17. Are officers performing security checks at staggered, 30 min intervals? -Log observed ☑						YES	NO								
18. How on e	18. How many shakedowns are performed on each shift? -Log observed 尽						St	Date Date Date	# # #		Sall it	ntello lane			
	ACCESS TO CIIC, PROGRAMS, STAFF														
- ( - F - S 20. Are	19. Are the following posted? - Current CIIC Memo - Prison Rape Elimination Act - Program Schedule - Staff photos  20. Are the following forms in stock on the unit? -Forms observed														
	a.			EXE	CUTIVE	STAFF	ROU	NDS							
Staff Ward	Date	ln	Out	Date	In	Out	Date	e In	Out	Date	ln	Out			
DWO												,			
DWSS								,							
IIS															
UMC															
ADDITIO	ONAL CC	OMMEN	TS (incl	uding i	nmate (	commur	nicatio	on):			- · ·				

Material in cuff port

Graffiti

Inappropriate pictures

Clotheslines

none

none

						CCOUN	TABIL						
lock - Co	Are appropriate cleaning materials in locked container and at least half full?  - Container checked						NO	Mob	dry c	leter	gount f poo	Kets	
- Bottles match inventory Y ☒ N ☐  14. Is the first aid box secured? -First Aid box checked ☒						YES	NO			<u> </u>			
15. Is the mon -Ext		YES	NO										
-Extinguisher checked 1 16. How many officers are on duty per shift?						1 <sup>st</sup> - 2 2 <sup>nd</sup> - 2 3 <sup>rd</sup> - 1							
17. Are officers performing security checks at staggered, 30 min intervals? -Log observed ☆						YES	NO						
18. How on e	hakedo	wns are			SPR	X [	Date_ Date_ Date_ SySTAFF	# # #		) m	ne gi 1221/ce 1311/0 I	4	
- P - P - S	osted? mo ninatior ule		Y X N Y X N Y X N					to	ior ior )	01/			
- Staff photos Y N D  20. Are the following forms in stock on the unit? -Forms observed HSRs HSRs													
<b>2</b> 4 E	T			T. M. C.	T	ESTAF		OCCUPANTION OF ORESERVED					
Staff Ward	Date	In 6:07	0ut	Date 1/31	In	Out 1 8 1 5	Date	e In	Out	Date	ln	Out	
owo	1/15 ACTING 1/9			Acting 1124		110:25							
owss	1/15	3:45		1-4		) K							
IS	1/13		10:10	1/21	9:20	)	1/27	ACTING	9:27				
UMC	1/10		12:47		1 -	10:40		+ 11.35	11:45	1/29	9:30	9:40	mo
ADDITIONAL COMMENTS (including inmate communication):  WSP COVS COVN U													

7/a

AREA INSPECTED: CELL BLOCKS/PODS	e. On each and the control of the appearance <mark>gr</mark> own in the control of the contro							
HOUSING UNIT: B4	Inmate Count: Wall and an an areas							
	COMMENTS.							
What is the security classification and privilege level of the unit population?	1-3, reception							
2. Is there a specific unit mission/focus?	Merit							
	│ Faith-Based │ │ │ Other │ │ S0 仏 │ │ │ │ │ │ │ │ │ │ │ │ │ │ │ │ │ │							
3. How clean are common areas?	Exceptional 🛚							
or from Great and Goldmon areas.	Good  Acceptable  Needs Improve							
4. How many of the following are inoperative?	Toilets-Cells, none Sinks-Cells, hone Showers-Mone							
5. If any of the above are inoperative, have maintenance work orders been submitted?	YES NO NO							
6. How quickly are maintenance work orders completed?	wli 24 hrs.							
7. How clean are shower facilities? - Inmate porter asked	Exceptional   mold, Paint peeling   Acceptable   Needs Improve							
<ul> <li>8. How often are shower facilities cleaned?</li> <li>- Inmate porter asked </li> </ul>	Every shift  Daily  Weekly  Daily							
9. What is the room temperature?	Acceptable ⊠ Too hot/cold □							
10. Are the following all operational?  - Phones # # \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Y N N NIA D ONLY ONE Washer @ Y N N NIA D ONLY ONE Washer @ A time Y N N NIA D ONLY ONE WASHER @ A TIME ONLY N N NIA D ONLY ONLY ONE OF THE ONE OF THE ONLY ONE OF THE ONLY ONE OF THE ONE OF TH							
11. How clean are cells?	Exceptional							
	Good  Acceptable  Needs Improve							
12. How many of the following:  Cell window obstructed NONL, Towel on floor FLW Material in lock NONL Inappropriate pictures NONL Graffiti NONL								

	1				and the second second	COUNT	ABILIT	Y				
lock - Col - Bo	<ul> <li>13. Are appropriate cleaning materials in locked container and at least half full? <ul> <li>Container checked □</li> <li>Bottles match inventory Y □ N □</li> </ul> </li> <li>14. Is the first aid box secured? <ul> <li>First Aid box checked □</li> </ul> </li> </ul>						NO	one	bott1	e ves		in 1/2
14. Is th -Firs							МО					
mon -Exti	15. Is the fire extinguisher receiving monthly inspections? -Extinguisher checked [汉]						NO					
	16. How many officers are on duty per shift?					$ \begin{array}{c} \mathbf{I}^{\text{st}} - 2 \\ 2^{\text{nd}} - 2 \\ 3^{\text{rd}} - 1 \end{array} $						
inter	officers ks at st vals? Log obs	aggered	d, 30 mi		(	YES	NO C	cu/cl ra	is va	e atac	Berea	an 3 <sub>NC</sub>
	many s ach shif Log obs	t?	 ☑	-		3 per shift	D:	ate ate ate	# # #			ample èlo,
- C - P - P - S 20. Are the u	AGGESS TIO G  19. Are the following posted?  - Current CIIC Memo - Prison Rape Elimination Act - Program Schedule - Staff photos  20. Are the following forms in stock on the unit? -Forms observed						I no	ine, al	l out	-		
S. 55		•		1		STAFF		1				
Staff Ward	1/15	5.53	(e:09	1/31	8:00	8:17	Date	<u>In</u>	Out	Date	In	Out
DWO	(1/24)	10:15	10,50	1/30	11:14	1130						
DWSS	1/15	3:55	4:05									
IIS	1/13	10:25	10:35									
UMC						10:35			12:00	1/29	9:20	9:30
ADDITIONAL COMMENTS (including inmate communication):												
* "[1	nspei — e	xpla Xpla	cor	ner. ion	oF	199	; e	X CUM	Ne			

## AREA INSPECTED: CELL BLOCKS/PODS

НС	DUSING UNIT:C \	Inmate Count:	93 2000 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100
			COMMENTS
1.	What is the security classification and privilege level of the unit population?	3A	
2.	Is there a specific unit mission/focus?	Faith-Based 🔲	Sanction ☐ GP ☒ Other ☐
		FACILITIES	
3.	How clean are common areas?	Exceptional  Good  Acceptable  Needs Improve	
	How many of the following are inoperative?	Toilets- O Sinks - O Showers - O	
	If any of the above are inoperative, have maintenance work orders been submitted?	YES NO	
	How quickly are maintenance work orders completed?	within I we	5K
7.	How clean are shower facilities? - Inmate porter asked ⊠	Exceptional ☐ Good ☐ Acceptable ☒ Needs Improve ☐	-chipped paint
	How often are shower facilities cleaned? - Inmate porter asked  What is the room towns are true?	Every shift ☐ Daily ☑ Weekly ☐	
	What is the room temperature?	Acceptable ⊠ Too hot/cold □	·
10.	Are the following all operational?  - Phones #	Y	
11	How clean are cells?	Exceptional 🗌	
	,	Good 💢 Acceptable 🗌 Needs Improve 🗍	
12.	How many of the following:  - Cell window obstructed Some  - Towel on floor Many  - Inappropriate pictures Many  - Clotheslines Some	Material in lock Material in cuff	

	approp					VEC	NO  -	e few , full	empt	( me	sta	re	
- Co	ed conta ntainer ( ttles ma	checke	ı 🛛		`	YES	NO	fùll	•	` ,			
- Bo 14. Is th -Firs	ne first a st Aid bo	id box ox chec	secured ked 🔼	1?		YES	NO						
mon	ne fire ex thly ins inguishe	pection	s?	eiving		(ES)	NO						
	many o			duty per	2	1 <sup>st</sup> - 2 2 <sup>nd</sup> - 2 3 <sup>rd</sup> - 1							
17. Are officers performing security checks at staggered, 30 min intervals? -Log observed ⊠					•	YES (	NO	not 6	+ 3rd	Sta	ggered		
18. How on e	many s ach shif Log obs	hakedo t?	wns ard ≰			3		Date <u>2/3</u> Date <u>2/5</u> Date <u>2/7</u>	# #	6 (~		on one si	
AGCESS TO  19. Are the following posted?						e, Proc	RAMS	STAFF					- Indiana
- C - F	the follo Current ( Prison R Program Staff pho	CIIC Me ape Elir Schedi	mo ninatio	n Act	l Y	N N N N							
20. Are the u		owing fo		stock o	n K	ites K CRs K ISRs		-Just	ran o	urof	HSR.	s.	
				T TOTAL PROPERTY OF THE PARTY O	CONTRACTOR CONTRACTOR	STAFF	CHE WAS ASSESSED TO THE PERSON NAMED IN	NO. STATE OF THE PARTY OF THE P					
Staff Ward	Date	In	Out	Date	ln	Out	Date	In `	Out	Date	ln	Out	1
DWO	1/15	11:51	12:00	1/28	12:00	18:10	2/3	7:14	7:25		i		
DWSS	1/10	1:56	2:00	1/24	10:46	10:55	1/31	12:31	12:40				
	1/16	9:58	10:10	1/30	1	12:45		1 **		-		,	
IIS			II:Ho	1/16	11:00	11:10	1/23	12:50	1:00	1/28	1:10	1:20	M
UMC	1/9				nmate c	ommun	iicatio	n):			-		l
	1/q )NAL CC		TS (incl	uding i	innaec c								
UMC	1/9 )NAL C(		TS (incl	uding i	innaco o								

## AREA INSPECTED: CELL BLOCKS/PODS

НС	DUSING UNIT: C2	Inmate Count:	11.3
			COMMENTS.
1.	What is the security classification and privilege level of the unit population?	3 A	
2.	Is there a specific unit mission/focus?		Sanction GP 🔀 Other
2	How clean are common areas?		in the second se
3.	now clean are common areas?	Exceptional 🔀 Good 🗔 Acceptable 🔲	·
		Needs Improve	
4.	How many of the following are	Toilets- €	
	inoperative?	Sinks - 0	
	,	Showers - ()	
5.	If any of the above are inoperative,		
	have maintenance work orders been submitted?	YES NO	
6.	How quickly are maintenance work	- within 8 hour	5 come down
	orders completed?	<b>基本</b> 35000000000000000000000000000000000000	
7.	How clean are shower facilities?	Exceptional 🗌	- chipped paint
	- Inmate porter asked ⊠	Good 🗌	Company famou
		Acceptable 🛚	
		Needs Improve	ich of a
8.	How often are shower facilities	Every shift 🛛	1st + 2nd shift
	cleaned? Inmate porter asked Chew	Daily 🔲	
_	- Inmate porter asked □ Chew What is the room temperature?	Weekly _	
9.	what is the room temperature?	Acceptable 🔀	
10	Are the following all operational?	100 Hot/cold	
10.	- Phones # %	Y X N D N/A D	
	- Laundry Facilities #3\u00e4\u00e3\u00bb	Y   N   N/A     Y   N   N/A	
	- Drinking Fountains # \	Y 🛛 N 🗌 N/A 🗍	
	- Ice machines #	Y 🔯 N 🗆 N/A 🗆	
	- Microwave(s) #2	Y 💢 N 🗌 N/A 🗌	
		ECURITY CHECK	
11.	How clean are cells?	Exceptional 🗌	·
		Good 🛛	
		Acceptable	
12	How many of the following:	Needs Improve	
14.	- Cell window obstructed None	Cell door winds	ow obstructed None
	- Towel on floor		None
	- Inappropriate pictures Some	Material in cuff	
	- Clotheslines Some	Graffiti ∧	

							CCOUN	TABIL	ITY					
	13. Are appropriate cleaning materials in locked container and at least half full? - Container checked ☒ - Bottles match inventory Y ☒ N ☐							NO						
	14. Is th		id box	secured			YES	NO						
	15. Is the fire extinguisher receiving monthly inspections? -Extinguisher checked 区 16. How many officers are on duty per shift?							NO						
						i	1 <sup>st</sup> - ス 2 <sup>nd</sup> - ス 3 <sup>rd</sup> - 1							
	inter	officers ks at st vals? _og obs	aggered	d, 30 mi		(	YES	NO						
	18. How on ea	many s ach shif _og obs	hakedo t?	wns are ব্	-		3		Date <u>2/3</u> Date <u>2/5</u> Date <u>2/7</u>	# ' #	وي			7
	40 0	ba <b>f</b> alla			CCESS	TO CI	C, PRO	BRAM	S, STAFF			Antonia (a)		
	- P - P - S	urrent ( rison R rogram taff pho	CIIC Mei ape Elin Schedu tos	mo ninatior ıle			Y X N Y X N Y X N Y X N			وشد .				
	the u	20. Are the following forms in stock on the unit? -Forms observed   ✓						Kites   - Currently out of kit ICRs   ICRS HSRs   ICRS				Kites	ont	
		1000				100-11-12-1	E STAFF		******					
	Staff	Date	In	Out	Date	ln	Out	Date	e In	Out	Date	In	Out	1
/9	Ward DWO	1/15	12:25	122 33	1/28	(2)/3	12:21	2/3	7:20	7:31				
rough	DWSS	1/10	2:00	2:08	1/24	10:56	11:15	1/3	1 12:46	12:56				
' 1	IIS	1/16	10:11	18:01	1/20	ļ,,.,,	ושוובו							
-	UMC	1/9	11:26	11:35	1/16	10.48	10:55		12:40	(द्र:६०	1/28	60:1	1:10	more
	ADDITIO	NAL CO	OMMEN.	TS (incl	uḋing i	nmate	commur	nicatio	on):		·			
	11:00		. '											

							CCOUN	TABIL	ITY					
	13. Are appropriate cleaning materials in locked container and at least half full? - Container checked ☒ - Bottles match inventory Y ☒ N ☐							NO						
	14. Is th		id box	secured			YES	NO						
	15. Is the fire extinguisher receiving monthly inspections? -Extinguisher checked 区 16. How many officers are on duty per shift?							NO						
						i	1 <sup>st</sup> - ス 2 <sup>nd</sup> - ス 3 <sup>rd</sup> - 1							
	inter	officers ks at st vals? _og obs	aggered	d, 30 mi		(	YES	NO						
	18. How on ea	many s ach shif _og obs	hakedo t?	wns are ব্	-		3		Date <u>2/3</u> Date <u>2/5</u> Date <u>2/7</u>	# ' #	وي			7
	40 0	ba <b>f</b> alla			CCESS	TO CI	C, PRO	BRAM	S, STAFF			Antonia (a)		
	- P - P - S	urrent ( rison R rogram taff pho	CIIC Mei ape Elin Schedu tos	mo ninatior ıle			Y X N Y X N Y X N Y X N			وشد .				
	the u	20. Are the following forms in stock on the unit? -Forms observed   ✓						Kites   - Currently out of kit ICRs   ICRS HSRs   ICRS				Kites	ont	
		1000				100-11-12-1	E STAFF		******					
	Staff	Date	In	Out	Date	ln	Out	Date	e In	Out	Date	In	Out	1
/9	Ward DWO	1/15	12:25	122 33	1/28	(2)/3	12:21	2/3	7:20	7:31				
rough	DWSS	1/10	2:00	2:08	1/24	10:56	11:15	1/3	1 12:46	12:56				
' 1	IIS	1/16	10:11	18:01	1/20	ļ,,.,,	ושוובו							
-	UMC	1/9	11:26	11:35	1/16	10.48	10:55		12:40	(द्र:६०	1/28	60:1	1:10	more
	ADDITIO	NAL CO	OMMEN.	TS (incl	uḋing i	nmate	commur	nicatio	on):		·			
	11:00		. '											

AR	REA INSPECTED: CELL BLOCKS/PODS	the analysis of the second	
НС	DUSING UNIT: C3	Inmate Count:	106 m
			COMMENTS
1.	What is the security classification and privilege level of the unit population?	3A	
2.	Is there a specific unit mission/focus?		Sanction GP GP Other medical & reception X
		FACILITIES	Other resultant of the Children
3.	How clean are common areas?	Exceptional  Good  Acceptable  Needs Improve	
4.	How many of the following are inoperative?	Toilets- 0 Sinks - 0 Showers - 0	
5.	If any of the above are inoperative, have maintenance work orders been submitted?	YES NO	<b>A</b>
6.	How quickly are maintenance work orders completed?	usually same	day
7.	How clean are shower facilities? - Inmate porter asked ⊠	Exceptional  Good  Acceptable  Needs Improve	
	How often are shower facilities cleaned? - Inmate porter asked   ✓	Every shift ⊠ Daily □ Weekly □	
9.	What is the room temperature?	Acceptable 🔀	
10.	Are the following all operational?  - Phones # 4 4  - Laundry Facilities # 3 \( \omega \) 3 \( \omega \)  - Drinking Fountains # 2  - Ice machines # 1  - Microwave(s) # 42	Y	
11.	How clean are cells?	Exceptional 🗌	
		Good ズ Acceptable ☐ Needs Improve ☐	
12.	How many of the following:  - Cell window obstructed None  - Towel on floor None  - Inappropriate pictures Alone  Clotheslines	Material in lock Material in cuff	ow obstructed None  ( None (only a few hold)

40 A		-:-41-				CCOUNT	ABILI	TY					
- Co	ainer an checked	id at lea I⊠	st half	full?	YES	No							
14. Is th	ttles ma ne first a it Aid bo	id box	secured			YES	NO			·			
15. Is th	ne fire e	xtinguis	her rec	eiving									
-Exti	thly ins inguishe	er check	ced 🔀				NO						
16. How many officers are on duty per shift?						1 <sup>st</sup> - 2 2 <sup>nd</sup> - 2 3 <sup>rd</sup> - 1							
inter	officers ks at st vals? Log obs	aggered	d, 30 mi			YES I	NO						
18. How on e		hakedo t?	wns are	_		3		Date <u>2/</u> Date <u>2/5</u> Date <u>2/</u>	# #	\(\omega_{15}\omega_{6}\)		•	
19. Are t	iho follo	wing n		©@ESS	TO CI	IC, PROC	RAM	S, STAFF					
- C - P - P	Current ( Prison R Program Staff pho	CIIC Me ape Elir Schedu	mo ninatioı	n Act		Y X N Y X N Y X N Y X N		-ciic d memo				wities.	
20. Are the ι	the follo	owing fo	_	stock o	n	Kites [ ICRs [ HSRs [		- none get t rec - innote	reafie	<b>~</b>	,	utch	
l de la companya de				EXE	CUTIV	E STAFF	ROU	NDS					
Staff Ward	Date	In U24	Out	Date	In  :45	Out	1/28		Out	Date 2/3	8:03	8:17	-
DWO	1/21	1:45	<u> </u>	11001	7 10		117.0	14.70	14008	-47	0.45	0.4.1	
DWSS	1/10	2:15	a:31	1/21	1:45	3;00	1/31	1:05	1:20		٠.		
IIS	1/16	10:20	10:31	1/30	11:25	11:35							
UMC	1/9	11:10	11:20	1/16	10:39	10:45	1/23	12:35	12:45	1/28	12:50	1:00	~
ADDITIC	NAL CO	OMMEN	TS (incl	luding i	nmate	commun	nicatio	n):					

1/

		and a		50
HC	DUSING UNIT:	BD-4	Inmate Count:	
1.		rity classification and the unit population?	Levels 2-34	COMMENTS
2.	Is there a specific	c unit mission/focus?	Faith-Based 🗌	Sanction GP GP Other
			ACILITIES	
3.	How clean are co	ommon areas?	Exceptional  Good  Acceptable  Needs Improve	• .
	How many of the inoperative?		Toilets- // Sinks - // Showers - //	
5.		e are inoperative, e work orders been	YES NO	
6.	How quickly are orders completed	maintenance work 17	Within 24	
7.	How clean are sh Inmate porter		Exceptional  Good  Acceptable Needs Improve	Show byse flow Whas sompsom A Chippel pant
8.	How often are she cleaned? - Inmate porter		Every shift ☐ Daily Weekly ☐	
9.	What is the room	temperature?	Acceptable 🔀	

Y N NA

ECURITY CHECK Exceptional 
Good 
Good

Acceptable 🗌 Needs Improve

Graffiti

Material in lock \_\_\_\_\_\_ 

AREA INSPECTED: CELL BLOCKS/PODS

10. Are the following <u>all</u> operational?

#

Cell window obstructed Mone

Clotheslines \_\_\_\_\_

Towel on floor None

Laundry Facilities # Drinking Fountains # Ice machines

Phones

Microwave(s)

12. How many of the following:

11. How clean are cells?

				ST	AFF	ACCOUN	TABII	LITY							
- Coi - Bot	ed conta ntainer d ttles ma	ainer an checked tch inve	id at lea l □ entory \	st half /	full?	YES	NO	) Take	n an	Merl Nor	why				
14. Is th -Firs	t Aid bo				(	YES	NO								
-Exti	thly ins <sub>!</sub> nguishe	pection er check	s? (ed.[☐	-		YES	NO	2-44-14							
16. How shift		officers	are on d	luty pei	*	1 <sup>st</sup> - 2 2 <sup>nd</sup> - 2 3 <sup>rd</sup> - (									
inter -l	ks at st vals? ₋og obs	aggered erved [	d, 30 mii	1		YES	NO	excups!		8 m ,		2,0m			
	many s ach shif _og obs	t?	1			Shit	+	Date <u>2 - a</u> Date <u>2 -</u> Date <u>2 -</u>	<u>6</u> # -7 #	30	(건년) 살) *>				
				CESS	TOC	IIC, PRO	GRAN	IIS, STAFF							
- P - P - S	urrent ( rison Ra rogram taff pho	CIIC Me ape Elir Schedu tos	mo nination ıle	¥.*		Y X N Y X N Y X N Y X N				; , ,					
20. Are the u -Forr		_	_	stock o	n	Kites ICRs HSRs ↓	<u> </u>								
					1	VE STAF									
Staff	Date	ln	Out	Date	ln		Dat		Out	Date	ln	Out			
Ward	47	m-	1:48 pm	1/21	11:32		Y3	31 Sist	2:30						
DWO	1/21	1:32	1193	17	10129	0 ////2		·	21-1						
DWSS	47	pm	gm.	1/21	12:3	8 1:43	1/3	1 157 pm	5:01						
IIS	Y30 7/3	11:15 am	11:25 am 4:25												
		41.15 pm	m	<del></del>	<u> </u>		<u>L.</u>								
ADDITIO	NAL CC		TS (incl	-		e commu	nicati	on):	,						

AREA INSPECTED: CELL BLOCKS/PODS	
HOUSING UNIT: R	Inmate Count:
	COMMENTS
What is the security classification and privilege level of the unit population?	Reception In-Talke
2. Is there a specific unit mission/focus?	Merit Sanction GP Faith-Based Other Reception In Take
	FACILITIES
3. How clean are common areas?	Exceptional
	Good 🔽
	Acceptable
	Needs Improve
4. How many of the following are	Toilets- 0
inoperative?	Sinks - ()
	Showers –()
5. If any of the above are inoperative,	V
have maintenance work orders been submitted?	YES NO NA
6. How quickly are maintenance work orders completed?	MA
7. How clean are shower facilities?	Exceptional 🕱
- Inmate porter asked 🔲	Good
. –	Acceptable 🗌
	Needs Improve
8. How often are shower facilities	Every shift Countifficae
cleaned?	Daily 🔀
- Inmate porter asked □	Weekly Did not Ask Parter
9. What is the room temperature?	Acceptable 🔀
	Too hot/cold □
10. Are the following <u>all</u> operational?	
- Phones # <u></u>	Y N N/A D -> / had no alle I to
- Laundry Facilities #	Y 💆 N 🔲 N/A 🔲
- Drinking Fountains #	Y
- Ice machines #f	Y 💹 N 🗌 N/A 🔲
- Microwave(s) #_/_	Y 🔯 N 🗆 N/A 🗀 📗
	ECÚRITY CHECK
11. How clean are cells?	Exceptional
	Good
	Acceptable
40 11 40 11 40 11	Needs Improve
12. How many of the following:	Cell door window obstructed _ None
- Cell window obstructed	
- Towel on floor	
- Inappropriate pictures	Material in cuff port
- Clotheslines	Gramm // Or CC

				ST	AFF /	ACCOUNT	TABIL	.ITY							
- Cor - Bot	ed conta ntainer o ttles ma	iner an hecked tch inve	d at lea I ☑ entory \	st haif f / 🛛 N 🛚		YES	NO	1 B.	offle Hy l	ris t	han	holf			
14. Is th -Firs	t Aid bo			Sy		YES	NO								
-Exti	thly insp nguishe	ection r check	s? red 📈				NO	0-14-14							
16. How shift	-	fficers	are on d	luty per		1 <sup>st</sup> -2 2 <sup>nd</sup> -2 3 <sup>rd</sup> - / 4	Rod	in							
inter -	ks at sta vals? _og obs	aggered erved [/	d, 30 mii Z	1			NO	28-2	mm	enge	boch	ver			
	many s ach shif _og obs	t?	_	perfori	med	3 per Shipt		Date 2 Date 2 Date 2	<u> 3-14</u> #						
	1		A	CCESS	тос	IIC, PROC									
- P - P - S	urrent C rison Ra rogram taff pho	CIIC Me ape Elir Schedu tos	mo nination ıle			Y N Y N Y N Y N				·					
20. Are the u -For				stock o	n	Kites LICRs DICRs	_ <b>X</b> <b>Ø</b>								
		10		EXE	CUTI	VE STAFF	ROL	INDS		7					
Staff	Date	ln	Out	Date	ln	Out	Dat	e In	Out	Date	ln	Out			
Ward	2/3	12:20	12:35												
DWO		-pn	6												
DWSS	2/6	1:20 m	\$1.613 pm												
IIS		V													
UMC	2/2	Ovv	12:03												
ADDITIC						commur									
	New	S 20	K Ste	rted	F-1	Elserum	1,	2014							

## AREA INSPECTED: CELL BLOCKS/PODS

НС	ousing unit: $R2$	/ Inmate Count:	102 married of the specified
1.	What is the security classification and privilege level of the unit population?	Recaption	Leuls 1-3
2.	Is there a specific unit mission/focus?	│ Merit □ │ Faith-Based □	Sanction GP GP Other Reception
		FACILITIES	
3.	How clean are common areas?	Exceptional Good  Acceptable Needs Improve	
4.	How many of the following are inoperative?	Toilets- O Sinks - O Showers -  /	
	If any of the above are inoperative, have maintenance work orders been submitted?	YES NO	NEAR.
	How quickly are maintenance work orders completed?	segando	an Maintenance issue
	How clean are shower facilities? - Inmate porter asked ☐	Exceptional  Good  Acceptable  Needs Improve	except 2 had clubbal print
8.	How often are shower facilities cleaned? - Inmate porter asked  -	Every shift ☐ Daily ☑ Weekly ☐	
9.	What is the room temperature?	Acceptable 🗹	
10.	Are the following all operational?  - Phones #  - Laundry Facilities #  - Drinking Fountains #  - Ice machines #  - Microwave(s) #	Y N NA N	Jehone had no clind- tone finilar to R-1
11	How clean are cells?	Exceptional _	
17.	now clean are cells?	Good Acceptable Needs Improve	Some Clutter but good condition
12.	How many of the following:  Cell window obstructed	Cell door windo Material in lock Material in cuff	ow obstructed Non- Port None

STAEF	ACCOUNTABI	LITY				
13. Are appropriate cleaning materials in locked container and at least half full? - Container checked  - Bottles match inventory Y N □  14. Is the first aid box secured?	YES NO	m-s Filled	far	, -R3	0 cm	
First Aid box checked	YES NO					
15. Is the fire extinguisher receiving monthly inspections? -Extinguisher checked	YES NO					
16. How many officers are on duty per shift?	1 <sup>st</sup> - 2 2 <sup>nd</sup> - 2 3 <sup>rd</sup> - ( +/2					
17. Are officers performing security checks at staggered, 30 min intervals?  -Log observed	YES NO	betwee				
18. How many shakedowns are performed on each shift?  -Log observed   ☐	Shift-	Date <u> </u>	# 5 2 #	3 3 3 (	スツ) バ*) バ*)	
	JIC, PROGRAI	VIS, STAFF				<i>2</i>
19. Are the following posted?	, m					
- Current CIIC Memo	YN					
Prison Rape Elimination Act     Program Schedule	Y					
- Staff photos	YEN	1				
20. Are the following forms in stock on the unit? -Forms observed	Kites I	- Kept	ont	sh d	"/Cite	<b>⊘</b> √"
EXECUTI	I VESTAFERO	UNDS				
Staff Date In Out Date In	THE STATE OF SAME AS A STATE OF THE SAME AS A	NASA-BUWANNER HAS BERKEVENER HIS CHANGE	Out	Date	ln	Out
Ward 131 5:36 5:41 2/3 11:4						
DWO 1/28 8:41 8:50						
DWSS 1/2 3:20 3:31 V/4 3:20	4 3:30 /20 m m	1 2:45 1 pm	215%			
iis   '						
UMC						
ADDITIONAL COMMENTS (including inmat	e communicat	ion):	· · · · · · ·	· · · · · ·		
1/3/						
112/14- 2	2/3/19					

Inspector: GTG		Facility: <u>C/LC-Y/U/U</u> Date:
AREA INSPECTED: RESIDENTIAL TREATM	IENT UNIT (RTU)	
HOUSING UNIT: D WAY D1	Inmate Count:	13
4 What is the sale of the sale		COMMENTS
What is the activity of the unit upon entrance?	Lockdown ☑ Active ☐	
	Disruptive _	
2. What is the atmosphere of the unit	Calm ☑ Tense ☐	
upon entrance? 3. Breakdown of inmates by RTU level	ALL CAUSIC A-O	NO LEVELS MA W
	SIB INMATES	THIS COURCE
	ILITIES	
4. How clean are common areas?	│Excellent ∐ │Good ☑	
	Acceptable	
	Needs Improve	
5. How many of the following are	Toilets- Ø	
inoperative?	Sinks – ∅ Showers –∅	
6. If any of the above are inoperative,	Silowers -()	
have maintenance work orders been submitted?	YES NO	
7. How quickly are maintenance work	24-48 horrs	MOVIL LEGERSIUM I HELLY COND
orders completed?	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	phose represent them call take larger is distroyed
8. How clean are shower facilities?	Excellent	
- Inmate porter asked ☐	Good ☐ Acceptable ☑	
	Needs Improve	
9. How often are shower facilities	Every shift 🗓	
cleaned?	Daily 🌋	
- Inmate porter asked  40 What is the recommendation	Weekly	
10. What is the room temperature?	Acceptable \(  \) Too hot/cold	
11. Are the following <u>all</u> operational?	/	
- Phones	Y I N I ,	A distance
- Laundry Facilities	YANA	LAUWORY POWTER
- Drinking Fountains - Ice machines	Y   N   MA	
- Microwave(s)	Y IN I MA	
	URITY CHECK	
12. How clean are cells?	Excellent 🗌	
	Good 🗸	
	Good ☑ Acceptable ☐ Needs Improve ☐	
13. How clean are <u>// </u> %_ crisis cells?	Acceptable  Needs Improve  Excellent	
13. How clean are <u>// </u> %_ crisis cells?	Acceptable  Needs Improve  Excellent  Good	
13. How clean are <u>// </u> %_ crisis cells?	Acceptable  Needs Improve  Excellent	

Inspector:		Facility: Date:
14. Do crisis cells have clear visibility?	YES NO	
RESIDENTIAL TREATMENT UNIT CONT.		
15. Do cells have protective secure screening on the windows and are they intact?	(E8) NO	
16. How many of the following:  - Cell window obstructed	Object at top o	f port
	OUNTABILITY	
17. Are appropriate cleaning materials in locked container and at least half full? - Container checked ☑ - Bottles match inventory □	YES NO	Bottles don't match all
18. Is the first aid box secured? -First Aid box checked ☑	YES NO	
19. Is the fire extinguisher receiving monthly inspections? -Extinguisher checked ✓	YES NO	
20. How many officers are on duty per shift?	1 <sup>st</sup> - Z 2 <sup>nd</sup> - Z 3 <sup>rd</sup> - 1	
21. Are officers performing regular security checks? - Log observed	YES NO	9 20.30min 217 - V 2/10 V 24- V
22. How many shakedowns are performed on each shift?  - Log observed	3/obuft	24-1 2/10/
23. How often are medical rounds conducted?  - Documentation observed □	NA	Number on unit
24. How often are mental health rounds conducted? - Documentation observed ✓		
ACCESS TO CIIC	PROGRAMS, STAFF	
25. Is the current CIIC memo posted?	YES NO	1 1 1 1
26. Are the commissary, programs, and library schedules posted?	YES NO	pregran/schieble est by & treatment ten
27. Are the following forms in stock on the unit?	Kites ☑ ICRs ☑	

RESIDE	NTIAL	TREAT	MENT			STANE	ROUN	ns		1		
Staff	Date	l In	Out	Date	In	Out	Date	In	Out	Date	In	Out
Ward	1/21	1045	1108	1/28	1237	1247	2/10	1030	10-15			
DWO	1/21	1041	1124									
DWSS	1/21	1041	1124									
IIS	1/16	1040	1102									
UMA	1/14		950	1/23	1/50	1200	1/28	1205	1215	1/30	1045	1030
ADDITIO	ONAL C	OMME	NTS (in	cluding	j inmat	e comr	nunica	tion):				

Inspector:	Facility: CKC Date: 2-12-14								
AREA INSPECTED: RESIDENTIAL TREATMENT UNIT (RTU)									
HOUSING UNIT: RTU - D2	Inmate Count:	20							
		COMMENTS							
1. What is the activity of the unit upon entrance?	Lockdown ☑ Active ☐ Disruptive ☐								
2. What is the atmosphere of the unit upon entrance?	Calm Tense								
3. Breakdown of inmates by RTU level	16164=1 16164=2=16	OUTHFROM FOR SEG = 8 SCIDCIFC							
	CILITIES								
4. How clean are common areas?	Excellent ☐ Good ☐ Acceptable ☐ Needs Improve ☐								
5. How many of the following are	Toilets- 3	SHOWEN > 14r							
inoperative?	Sinks – Ž Showers – Ž	TOLETS SINK 1.5 MONTHS							
6. If any of the above are inoperative, have maintenance work orders been submitted?	YES NO								
7. How quickly are maintenance work orders completed?		acceptly gootf qually							
<ul><li>8. How clean are shower facilities?</li><li>- Inmate porter asked □</li></ul>	Excellent  Good  Acceptable  Needs Improve								
9. How often are shower facilities cleaned? - Inmate porter asked □	Every shift  Daily	mWF							
10. What is the room temperature?	Weekly ☑ Acceptable ☑ Too hot/cold ☐								
11. Are the following <u>all</u> operational?  - Phones  - Laundry Facilities  - Drinking Fountains  - Ice machines  - Microwave(s)	Y								
	URITY CHECK								
12. How clean are cells?	Excellent  Good  Acceptable  Needs Improve								
13. How clean are crisis cells?	Excellent	nove on This unet							

Λ .			
Inspector:			Facility: ${\cal OW}$
			Facility: W Date:
	1		
14. Do crisis cells have clear visibility?	YES	NO	none on this out
RESIDENTIAL TREATMENT UNIT CONT.			
15. Do cells have protective secure screening on the windows and are they intact?	(YES	NO	
16. How many of the following:	Ra_4	امما اساما	. (A tone a
- Cell window obstructed NAU Towel on floor		eriai in iock erial in cuff	nort
- Inappropriate pictures		ect at top o	
- Clotheslines		oot at top o	
STAFF ACC	COUNTAB	ILITY	The second secon
17. Are appropriate cleaning materials in		(ON)	not on unit off unit
locked container and at least half full? - Container checked □	YES	(NO)	dor restorsion
- Container checked [_] - Bottles match inventory [_]		_	120110 140
18. Is the first aid box secured?			
-First Aid box checked	YES	NO	
•	حص	***************************************	
19. Is the fire extinguisher receiving	777		
monthly inspections? -Extinguisher checked ☑	YES	NO	
20. How many officers are on duty per	1st - 2		
shift?	2 <sup>nd</sup> - 2		
	3 <sup>rd</sup> - (	:	
21. Are officers performing regular			920. Dunwits
security checks?	(YES)	NO	<b>,</b>
- Log observed ☑  22. How many shakedowns are performed	29=6	2/4=6	
on each shift?	1 1 2	• • • • • • • • • • • • • • • • • • • •	
- Log observed 🗹	2454	25=3	
23. How often are medical rounds			makes rands in
conducted? - Documentation observed			1+2
24. How often are mental health rounds			
conducted?			
- Documentation observed 🗹			
ACCESS TO CIIC	PROGRA	MS, STAFF	
25. Is the current CIIC memo posted?		NO	
·	YES	NO	
26. Are the commissary, programs, and	-		Show IX.WK, Show.
library schedules posted?	YES	NO	Shop IX WIZ, Ships Submitted on Ind Shift
	İ		

Kites /

27. Are the following forms in stock on the unit?

	Inspecto	r:	61	9						Fac Da	cility: ate:	CKC 2-12-	74	
	-For	ms obs	erved [	Z			HSRs	HSRs 🗌			HSKS NOT OBSCHUED			
	RESIDE	NTIAL 1	ΓREAT	MENT			SIAF	#FYOTHUN	n)e		48460		E	
(lon	Staff	Date	In	Out	Date	In	Out	Date	In	Out	Date	ln	Out	
MANCO	Ward													
2110,	DWO													
2/10- 2/12	DWSS													
	IIS													
	UMA	2/10	155	205									<del>                                     </del>	
	ADDITIO	NAL C	OMME	NTS (jn	cluding	j inma	te com	nunicat	tion):				1	
	ADDITION BY HULL	val 9	PREA	postu	s pos	kel								
													•	

Ins	spector:		Facility:
AR	REA INSPECTED: RESIDENTIAL TREATM	MENT UNIT (RTU)	41419
НС	DUSING UNIT:	Inmate Count:	28_
4			COMMENTS
1.	What is the activity of the unit upon entrance?	Lockdown Active Disruptive	
2.	What is the atmosphere of the unit upon entrance?	Calm /	1
3.	Breakdown of inmates by RTU level	AU WIELZ	
	FAC	ILITIES.	
	How clean are common areas?	Excellent  Good  Acceptable  Needs Improve	
	How many of the following are inoperative?	Toilets-♥ Sinks - ♡ Showers -\	Bulks-no foilets to place it
	If any of the above are inoperative, have maintenance work orders been submitted?	YES NO	
	How quickly are maintenance work orders completed?		greff guickly
	How clean are shower facilities? - Inmate porter asked ☐	Excellent  Good  Acceptable  Needs Improve	
9.	How often are shower facilities cleaned?	Every shift ☐ Daily ☑	
10.	- Inmate porter asked ☐ What is the room temperature?	Weekly ☐ Acceptable ☑ Too hot/cold ☐	
11.	Are the following <u>all</u> operational?  - Phones  - Laundry Facilities  - Drinking Fountains  - Ice machines  - Microwave(s)	Y	
	CELL SEC	URITY CHECK	
	How clean are cells?  How clean are crisis cells?	Excellent	
10.	TIOW Cloun are Crisis cond.	Good  Acceptable  Needs Improve	none on this unit

Inspector: GTG			Facility: <i>CKL</i> Date: 2//2///
14. Do crisis cells have clear visibility?	YES	NO	none on the must
RESIDENTIAL TREATMENT UNIT CONT.			
15. Do cells have protective secure screening on the windows and are they intact?	Vès	NO	
16. How many of the following:  - Cell window obstructed	Ma Ol	iterial in lock iterial in cuff oject at top c	f port
STAFF ACC	ATMUOS	BILITY	
<ul> <li>17. Are appropriate cleaning materials in locked container and at least half full?</li> <li>- Container checked ☐</li> <li>- Bottles match inventory ☐</li> </ul>	YES	NO	still out being motocked
18. Is the first aid box secured? -First Aid box checked [	YES	NO	
<ol> <li>Is the fire extinguisher receiving monthly inspections?</li> <li>-Extinguisher checked ☐</li> </ol>	YES	NO	
20. How many officers are on duty per shift?	1 <sup>st</sup> - 7 2 <sup>nd</sup> - 2 3 <sup>rd</sup> - 1		
21. Are officers performing regular security checks? - Log observed ✓	YE8	NO	
22. How many shakedowns are performed on each shift? - Log observed ☑	211=60	21:3	
23. How often are medical rounds conducted?  - Documentation observed  -			
24. How often are mental health rounds conducted?  - Documentation observed			
ACCESS TO GIIC	PROGR	ams, staff	
25. Is the current CIIC memo posted?	YES	<b>(NO</b>	Huyge as sout
26. Are the commissary, programs, and library schedules posted?	YES	NO	
27. Are the following forms in stock on the unit?	Kites   ICRs		

Inspecto	r:	CVI	C						Fac Da	cility: nte:	CKC JPY19	<u></u>	
-Fori	ms obs	erved [	1, .			HSRs	· 1						
RESIDE	NTIAL 7	ΓREAT	WENT (				1/9 ROUN					· · · · · · · · · · · · · · · · · · ·	1
Staff	Date	ln	Out	Date	In	Out	Date	In	Out	Date	ln	Out	
Ward	1/28	121	187										
DWO	1/21	1158	1255										
DWSS	1(4	1158	1283	1/31	212	224							
IIS	1/16	1110	1/25										
UMA	1/9	1105							1225	1/28	1237	1247	More
ADDITIC	ONAL C	OMME	NTS (in	cluding	j inmat	e comi	nunica	tion):					
!													

Inspector:		Facility: CMC Date: 4/2/14
AREA INSPECTED: RESIDENTIAL TREATM	IENT UNIT (RTU)	
HOUSING UNIT: <u>04 1070</u>	Inmate Count:	5/
1555 (1555) 1867 B. A. (1557)	1	COMMENTS
1. What is the activity of the unit upon entrance?	Lockdown ☑ Active ☐ Disruptive ☐	
2. What is the atmosphere of the unit upon entrance?	Calm Tense	
3. Breakdown of inmates by RTU level	LEVEL 3:49 LEVEL 4 < 2	
	DILITIES	
4. How clean are common areas?	Excellent ☑ Good ☐ Acceptable ☐ Needs Improve ☐	
5. How many of the following are inoperative?	Toilets- <i>O</i> Sinks - <i>O</i> Showers - <i>T</i> )	
6. If any of the above are inoperative, have maintenance work orders been submitted?	YES NO	
7. How quickly are maintenance work orders completed?		
8. How clean are shower facilities? - Inmate porter asked ☐	Excellent ☐ Good ☐ Acceptable ☑ Needs Improve ☐	Hillis Win
9. How often are shower facilities cleaned? - Inmate porter asked □	Every shift  Daily  Weekly	
10. What is the room temperature?	Acceptable  Too hot/cold	
11. Are the following all operational?		
- Phones	Y [ N [	
- Laundry Facilities	YANA	
<ul> <li>Drinking Fountains</li> <li>Ice machines</li> </ul>	YNN	
- Microwave(s)	YNN	
	URITY CHECK	
12. How clean are cells?	Excellent  Good  Acceptable  Needs Improve	more property
13. How clean are crisis cells?	Excellent  Good  Acceptable  Needs Improve	done on my out

Inspector:		Facility: Date:
14. Do crisis cells have clear visibility?	YES NO	now on this court
RESIDENTIAL TREATMENT UNIT CONT.		
15. Do cells have protective secure screening on the windows and are they intact?	VES NO	
16. How many of the following: - Cell window obstructed	Object at top o	port
STAFF ACC	COUNTABILITY	
17. Are appropriate cleaning materials in locked container and at least half full? - Container checked ☐ - Bottles match inventory ☐	YES NO	out for astocking
18. Is the first aid box secured? -First Aid box checked	YES NO	
19. Is the fire extinguisher receiving monthly inspections? -Extinguisher checked ☑	(ES) NO	
20. How many officers are on duty per shift?	1 <sup>st</sup> - 2 2 <sup>nd</sup> - 2 3 <sup>rd</sup> - 1	
21. Are officers performing regular security checks? - Log observed ☑	YES NO	
22. How many shakedowns are performed on each shift?     - Log observed □	2/2=6 2/10=3 2/1=0 2/8=4	
23. How often are medical rounds conducted?  - Documentation observed  -		
24. How often are mental health rounds conducted?  - Documentation observed   -		
ACCESS TO CITE	PROGRAMS, STAFF	Harris Barrello
25. Is the current CIIC memo posted?	YES NO	
26. Are the commissary, programs, and library schedules posted?	YES NO	
27. Are the following forms in stock on the unit?	Kites ☑ ICRs □	none is stock

Inspecto	r: <u> </u>	774						/	Fac Da	cility:	CKC 112/19	<del>/</del>	
-Fori	ms obs	erved [	7			HSRs	· 🔽				<u> </u>		
RESIDE	NTIAL <sup>-</sup>	TREAT	MENT (			• •	14 - 2		ł				J
Staff	Date	ln	Out	EXE@ Date	UTIVE In	STAFF Out	ROUN Date	DS In	Out	Date	In	Out	
Ward	UZ.	1200	180	17	132	148	1/28	148	165	1/31	221	238	-
DWO	1/21	1239	143										
DWSS	47	132	145	1/21	1531	143	1/3	157	201				
IIS	1/30	1116	1125										
UMA	1/9		1040			945	_		1050	1/28	1151	1201	Mone
ADDITION PRESA	POS	OMME Fors a	NTS (in	cluding alls	g inmat	te comi	nunica	tion):					

Inspector:	Facility:CRC Date:2/11/14	
AREA INSPECTED: INMATE HEALTH SERVICES		

		FAC	ILITIES	
	#	Clean?	Organized <sup>4</sup>	? Comments
Offices	2	(Yes No	Yes No	
Exam Rooms	5	(Yes) No	Yes No	
Infirmary Beds	5	Yes No	(Yes) No	
Records Areas	2	(Yes) No	Yes No	
Bathrooms	2	Yes No	Yes No	
Waiting Area	1	∕Yes No	Yes No	
Is the space availa sufficient to perfor duties?	ble m	X Yes No	Comments	
Do other governme agencies inspect y facility?		Yes No	Which ager	ncies and how frequently?
		SAFETY and	SANITATIO	N
Review documenta	tion of o			
Observed		,		
Overall appearance	e of	Exceptional		Comments:
infirmary.		Good 🗹		
		Acceptable		
		Needs Impro	ovement 🔛	
Are clearly marked			NI.	Comments:
sharps/ biohazard	:	Tea	No	BUCKEDS THAT MUE STONES
containers present exam rooms?	ın an		•	IN SECUED LOCATION
exam rooms?				in soletice coen from
Observed 🗹				
Are officers making				Comments:
frequent checks of				OBENITO COS MAKING
inmates housed in	cells	(Yes)	No	Hours, Sesura
Observe officer log				Sonson
_				
	•			

Comments Every two weeks

Medical, Security, Mental Health, and Recovery Services

meet quarterly or sooner if

necessary.

Medical and Mental Health ave a Treatment Team meeting.

Inspector:	GTG	Facility:CRC
		Date: 2/11/14

STAFFING and ADMINISTRATION

	PIAFFII	NG and ADMI	MIST	NATION	
MD/ALP	NP	RN		LPN	DDS
2 MD	3.5	17		6	2
1 GP -1 MECEPTION					
DDS Asst	Hygienist	Radiology		Phlebotomy	HIT
2.5	.1 (4 ms 1 km/k)	1		3	6
Diet Tech	QIC	Other			
.3	1				
Do you have con	sistent				past year. One
physician/ALPs?	•	NP providin	g 20/	week	) And Alem
(ALPs >1 year)		could per N	10,0	pulluse anovi	an actor,
Yes 🗌 No 🔀 🔃		& Cost No	Wd	Docker Startery 2	/ef-part time
List any vacanci				loss of the Med	
(include length o	,	1		a decrease in A	
Medical Director		now we are	back	to 5 FTE of ALI	P Hours.
	4 55 01117				
List any contract				pay contract po	
FTE, 3 FTE Lab,	• •			ent turnover of	
FTE RN, all Dent	ai Staff			itions. This has cal services.	аттестеа
Are there any cu	rrant cancarne			turnover rate wi	th UIT's offeets
related to their p				acy of filing, sci	
Yes 🛛 No 🗍	crioritianioc.			nt to the inmate	
.00 🖾				Chronic care cl	
What is the annu	al average			e have been 1 F	
turnover of nursi				ast year and 1L	
					of organization.
What are some o	f the versus	•			<del>-</del>
vvnat are some o nurses leave?	r the reasons	Comments:			
iuises leave?					
Do supervisors v		X Yes N	0	How often? we	ekly
to monitor opera	tions?			- until Aften sometimes till	830pm 100au
				TO STATE STATE	I would

X Yes No

X Yes No

X Yes No

occur with departments?

Do interdisciplinary meetings

**Mental Health** 

**Recovery Services** 

Security

Inspector:		Facility:CRC
		Date:2/11/14
	İ	
	AC	
Is information provided to		How? Information is provided orally and
new inmates regarding how	X Yes	written when the patient enters CRC.
and when to seek medical	No	
care?		
Are inmates educated when		How? If a change in a patients plan of
changes to their treatment	X Yes	care is indicated it s discussed at the
plan made?	No	ALP appointment. Any changes in a
		patient's treatment plan is always
		discussed with the ALP or nurse.
Are inmates with special		Types?
needs or infectious	X Yes	1. STDs are discussed with the patient.
diseases provided with	No	The client is treated if one is
education/counseling?		available.
		2. HIV most patients know they are
		positive before they arrive at CRC. If
		a newly diagnosed HIV patient occurs
		the patient is seen by the ALP and
		referred the Mental Health for
		continued counseling.
		3. Every inmate that enters CRC is
		screened on arrival. Then staff and
		inmates are scanned annually.
		4. All open wounds are cultured to
		•
		ensure proper treatment and monitor
		for MRSA.
		5. The number of patients treated for
		scabies is monitored for
		commonalities and trends.
		6. Patients whose medical issues limit
		their mobility are housed in a unit
•		where meals and prescribed
		medication are brought to the unit.
		<u>'</u>

Inspector:	<u> </u>			Facili	ty:CRC 2/11/14	<del></del>
		Chronic	Cara (			-
How many inmates		Total all o			35	
Cardiac 186		(HepC)		ipid 9	Pulmonary 74	
Diabetes 56	Gen I	led	H 1	IIV 3	Oncology 0	incionible
PPD(TB) 36	Seizu 59	re	P 1	ain	Other	Action plants to days to
Is there a backlog a Chronic Care clinic beyond 15 days?		X Yes No	(34	many? (WA) COTTY C 1 of them are IN 1 Sea	7 ore TC, FMC) 4 cmc/osu 550 - 7 0 UM7 SM)	Difficulty pifficulty to see in
Number of Chronic appointments in laddays: 1153			nic Ca	re inmates ws in past 90	22	Segrique No eque
What measures are ensure compliance Patient education, medication monito patients commissa purchases are mor	? ring, ry	patient ar usually or before go chronic c appointm medical D	nd are nly be ing to are we ent so octor provi	only here for a here to have o a parent institute not being b we have work goes to the RI de Doctor Sick	U twice a week for a Call and Chronic	II We to her over over over over over over over ov
Are Patient satisfaction surveys conducted				annually by	: They are done y the QIC	
		X Yes	No			
. *	·					
Kites (last 6 months)	1,113	Response 3-7 days	) Tilme	?	Backlog?	
Nurse Sick Call (from Health Service		1-2 days	٠.	-no		

	Inspector:		Facility:CRC Date:2/11/14
			Date2/11/14
	Request)		_
À)	Doctor Sick Call	2 days	Hys over put
y	(from nurse referral)	) /5	beyond 5 days
	Outside Consults	- 45 Cerclulo aptome	An /Archatry)
	(from doctor referral)	To Cardinal Co	
	30 OKU S	- 334VINVER (ASAP V	In same week
		EQUIPMENT	
	Is all medical and dental		How long for repair:
	equipment operational?	X Yes No	,
	The Infirmary Crash Cart	(Yes) No	OBSERVED ENT BAG
	is accessible and sealed?	No	]
	Observed 🗹		
	Any specialized or		Comments
	additional equipment		
	needed?	Yes (No	
		Tes (NO)	
	D(e)	CUMENTATION AND TRAI	NINC)
	How are records kept	Comments: Kept in Se	extend file room
	secure to ensure	-	
	confidentiality?		
	Observed 🗸		
	How soon after intake are	Comments: During intak	rue- sureneed by
	inmate medical records	AN the day they or	nue- Rusen charts/orders
	reviewed to ensure	•	
	continuity of care between facilities?		
	How frequently are	Comments: menthly C.	he f Calles No COI
	patient records audited?	program	nor income per car
ĺ		•	
İ	How are staff trained on	comments: Introduced a policy protocol testing, U.	way staff nulting
	departmental policies and	policy protocol testing, L	ixpin cott
	procedures?	. "	<b>'</b>
	Does staff receive		How Often?
	training in emergency	$\widehat{}$	
	response and	(Yes No	not suce if the drills on bury coordinated more than transfer
1	equipment? Are drills	110	Them quarterly
	conducted?		way doctand
	What is the response time	24 minutes	
-1	to emergencies?	= 1,,,,,,	

l

Inspector: 46	Facility: _ Date:2/	CRC 11/14
Statistics since January 2012		# #
	Expected Deaths	Ø 1
lank (	Unexpected Deaths	92+3
Citat	Suicides	8 M 2
aleak (	Homicides	8/
[ Will ]	MRSA Cases	15
\ \ \ \ \ \		
List cause of death for each case:	1. Coronary went v	
	1.MI V	
	1- cancon	
·	1-00	
	1- dancina	
	1. MI V 1. 0ANCOL 1. 0D / 1. JANGUA / 1. HOMMICOD	
61	·	

Inspector:	π4_		-			Facility: Date: _	exe 2/12/14
AREA INSPECTE	D: MENT	AL HEA	LTH SE	RVICES	5		
			FACIL	ITIES			
Offices	#	Clea (Yes)	an? No	Organi	ized? No	Coi	nments
Offices	30		140		140		
Conference Rms	3	(Yes)	No	(res)	No		
Classrooms	2	/ (PS)	No	(res)	No		
Records Areas	2	A S	No	(res)	No		
			Crisis	Cells			
Describe number 14 Med 2	2y - 1	ells and I	ocation	J-51	ega ti	on - 2	
How clean are the cells?	e crisis						
Do crisis cells havisibility?	ve clear	YE	<b>§</b> . I	<b>1</b> 0			,
Do cells have pro secure screening windows and are intact?	on the	(	YES	NO			
Provide most rec cell checklists for		Check	nents:	wence	d 1	119/14	
				FING		-	
Psychiatrist	Psychologi	ist	APN-N	/IH	RI	(25/ate)	Psych Asst
LSW (2-st)	LISW A	3	sw		P		MHA
QIC	Other AT-5						
List any vacancie アルーノ ンンルー3 (4) A	S. 2 (1) NP (1)	P	Sychia	trist	(1)		
List any contract	staff	6	PN-5 PN-5				

			Ç,	SE	LOAD			
2	Total Caseload		#3/4	/	Non-Psychiatry	Back	dog?	
	Number of C1/SMI	_	# 198	)			<b></b>	
	How many inmates are or MH Caseload are in segregation?	n the	# 18		How many are C1/SMI?		#	····
	Any inmates on mandated medications?	to	# 34		Types?			
->	Number of watches (consciose, MHO in past year)	tant,	Consta # 7u(			MHC #	13/5	
	Suicide Attempts (past ye Self-Injurious Behavior (p		# 7	7	Most Common	Metr	100:(3) OZ	) 4hangin
	year) Inmates Transferred to R (past year) Avg wait time		# 32		Inmates Transf (past year) Avg			# 45
	(pas. y = 1)	l		AC(	ESS Response Time			cklog?
7	Mental Health Requests (review kite log for last 90 days)		69	Se de	Inst track, cut and botton be	May 7	rackyny	gras our
	Referrals (review Mental Health evaluation/referral log for last 90 days)	Jun 4019 Dec 309 New 419 TOOL 1154		Ca-	Issues reported?		Number past two weeks divided by total number completed timely:  Assessment post-seg placement?  30/14/10 ON MAY CONSTRUCTION OF THE PLACES	
	Segregation Rounds	Fred	Frequency?					
	Time period for initial psy	chiatr			sum Should to edulibrals are a	ke k	o longer Ple	m 14 days
	appointment? What information is provinted inmates re MH care?	ided to	new	- I- 7.	nmak onestation MHS completed	n' du	ale Macel	How process
			CRISI	ș Pi	REVENTION		- 46-	
Ŷ	What strategies do you employ for crisis intervention?	- 540; who - 01.	FF CMIL OUSUS IM VAIIAS WA	nute	REVENTION  h who notifies , and deferming if s, one still which	in me	respond to C	net to DI 11515- Thest roth
	What measures are taken to prevent suicide?	- Sura In or	de grwn Herdr	store	s, one staff ments. poking-immedi	are i	cepur by	ishtf to are

Inspector:	ata	Facility: <i>CKe</i>
		Date: 2/12/14
		<del>-1:                                    </del>

## MENTAL HEALTH SERVICES CONT.

	RESTI	RAINTS		Company of the Company		
Have restraints been used on any inmates in the past year?	Yes M	Total #?	# on MH caseload?	Type of restraint? 4-way rustraint		
If yes to above, how long were inmates in the restraints?	How often are inmates in restraints checked by staff?					
Have any injuries resulted from restraints?	Yes No	Example?				
What type of training does staff receive in regard to restraints?	Describe training scenarios and who attends: SUMF COMPUTE POLICIES TRAINING CUSTODY SUMF SUMF					
	ACCOU	NTABILITY		and the second s		
What is the system for maintaining patient and record confidentiality?	private meet	thy space	u/offineles	LED HT ALL THEES LL-HINES-SIGNOUT LUX 1		
How do you ensure that mental health information is kept current on DOTS?	one stoff person is responsible for managery DOTS new ports is also perhase same detres.					
Is the MH caseload list distributed weekly?	Yes No	Who rece	HL'S			
Do interdisciplinary meetings occur with the following departments?  Medical	Yes No	Describe	: Win CQ	1 process governing		
Security	(Yes) No	RTU	Meeting			
Recovery Services	Xes No		-			
Outside of the QIC process, how frequently are patient records audited?		Describe Maxl - W		1- 10 per month of is audited across		

What actions are taken if errors are revealed throug the audit?	h cousting	with the staff	y of staff o	r ope to an
the audit?	PRO(	GRAMS		
What evidence-based MH programs are currently off to inmates?	ered Depte Mindfi 1/wk 1/099	ession Grp. Calhoss 11 for Cor For Deprossion	13T Ni 518 Di 2 Anxiet	cole 4. dosiho 7
Any additional programs offered?	1:1 5	18 has been st	artal	
How many inmates partic in the programs?	pate Mogq - 4	1 - (, 1 - 55 - Aug. (6)		
How many treatment programs have been scheduled in the past 90 days?	Report Sto	Jan 2014 2 8 Schedules		
How many treatment programs have been conducted in the past 90 days?	Report	38 canceled = 95% conelve	kd	
44	20 AT 130	STACK = 8 (Seg grayor	m) 184/	
neeled 0 1  20 SW 11 PS1 13 AM  San 0 4	0 4 0 4	orten le	203/	<i>,</i>
1 sw 9 ps/13 0 4	RRIG NT	135 other 8 3 2	181/61	

Facility: CRC Date: 2/11/2014

# AREA INSPECTED: RECOVERY SERVICES PROGRAM AREA

	#	Clean?	Organized?	Comments
Offices	7	Yes	Yes	Inventory of videos/resource documents need evaluated for relevance/need
Class Rooms	2	Yes	Yes	Inventory of videos/resource documents need evaluated for relevance/need
Is the space avai sufficient to perf duties?		Yes & a resounding No	Comments: Bldg. 17 has	a capacity of 30-35.

# List all staff working in recovery services:

B. Beatty, Social Work Supervisor 1(SWS1); S. Mapp, Correctional Program Coordinator (CPC; H. Robinson, CPC; B. Stokes, CPC; J. Jenkins, HIT/Secretary (contract position)

What additional duties outside of recovery services does these staff perform? SWS1- as a supervisor I am on various committees, perform investigations, and other duties as required. CPC -- H. Robinson is an 1199 union rep, CPC -- S. Mapp is on blk hx month committee.

# What is the instructor to student ratio? 1 to 15 per policy

List any vacancies: 1= 3 days (include length of time vacant)	Comments: CRC gained on CPC position through the Re- Structuring of DRC RS Dept. state-wide
Are contract staff utilized? Yes ⊠	Health Information Technician / Performs all duties of previous civil servant position of secretary
Are there any current concerns related to their performance?  No ⊠	Comments: N/A
Are inmate graduates used to facilitate programming? Yes ⊠	Inmate Sealy, 617389
Are there any current concerns related to their performance? No ⊠	

Do you utilize volunteers? Yes ⊠	How Utilized: AA, NA, 12Stp grp		
How Many? About 4 or 5			
INMATE OUTREACH AND PARTICIPATION			
What efforts are made to reach out to inmates who do not admit to a need for recovery services?	As a reception center we administer a self-report AOD screen. We encourage that if they don't feel they have a problem now, to attend AA/NA at parent institutions since they are open meetings and to contact RSDept if they see their behavior is/was indicative of having a problem with AOD use/lifestyle. Open sign-ups sheets in units to attend AOD programming. Encourage them to send a kite for individualized services/interviews.		

Describe efforts to prepare inmates to successfully complete recovery services programming	They are brought over for an orientation and again for a separate individualize assessment. These are prior to program start dates. The TRP address Treatment Readiness in a more formal evidenced based practice.
What efforts are made to retain inmates in programs?	As much as we can without violating policy. If medical or other issues arise we thoroughly look into the matter to see if we can think/respond "outside of the box" to retain them. We have had men come over in the mornings to work in their journals and talk with staff to make up hours All subjective within policy.
What support do you receive from other departments (security, mental health)?	CRC supports the efforts of Recovery Services on a large scale. Where/when issues arise, once effective communication is established then an understanding is made and the departments work more effectively with each other. This most recently worked with RS/Unit staff and Food Service concerning hours that conflicted.
Are there any special recovery services units or living quarters?	Not at this time. But the discussion is on the table. Due to being cell based, having men in cell by cell would be a good thing.
How does your staff conduct outreach to family or incorporate them into recovery?	Family members are invited to the "Completion Ceremony" once TRP/IOP/RMP are completed. This includes children/minors as well. It has been very inspiring.
Describe the efforts to connect inmates with resources in the community.	When requested we provide information to connect to community resources (counseling/AA/NA). Due to the nature of security, most of the RS men have their security levels dropped and move to a lower SL institution and do not leave from CRC.

KE	JUKUS WANA	IGENIEN I
Are all records stored in a locked filing cabinet?	-	Comments:
S Observed	:	
How often are records audited to ensure they have all information required by 70-RCV-02?	Full audit 2XMn Dialy with rides in and out.	Comments:
How often does the recovery services quality improvement committee meet?	Quarterly	Comments:
	DUI OFFEND	DERS
How many DUI offenders are currently in the prison? 18 as of 2/3/2014	Comments:	
How many DUI offenders are enrolled in programs? 0	screen those	All 18 are reception inmates. However, we inmates that have a release date within 8 recommend them for treatment.
Additiona		nd Information;
	NROLLMENT	
How many inmates are assessed	R0: 426 59	)
as:	R1: 189 25	S CADNÓ
Column 1 = 1621 total CRC	R2: 265 46	> 134
inmates with an RSL Column 2 = 218 total <del>C1/2</del> CACC inmates with an RSL	R3: 741 88	
How many R2 and R3 inmates are	R0: 0	- Self Franciation, substance abuse
currently enrolled in programs?	R1: 0	<del>April</del>
Total enrolled in CBT program?	R2: 3	

	R0: 0	These numbers represent 3TRP,
How many R2 and R3 inmates have completed programming in	R1: 0	2IOP, and 2RMP, total 7 programs.
the past year?	R2: 16	Average of 10 completers per prog.
	R3: 54	
Total COMPLETED= 70		
II	RO: 3 3 ON OK	MS, NOMSSESS THESE IMMUTES
How many of R2 and R3 inmates are on the wait list?	R1: 7 J	
	R2: 14	
Total WAITLISTED= 62 Jan. '14	R3: 38	
Number of Groups	neia vs. Numi	per of Groups Cancelled
Number of treatment groups scheduled in the past 90 days?	55	er of Groups Cancelled

RECOVERY SERVICES PROGRAMMING		
List all recovery services programs conducted at the institution by program name, enrollment by recovery services level, and total number completed in previous year: July 1, 2012 to June 30, 2013		
Program name	Completion by recovery services level	
Name: Treatment Readiness Program	R0: 0 R1: 0	
Total Enrolled: 44	R2: 11	
Total Completed 39 = 89%	R3: 28	
	R0: 0	
Name: Intensive Outpatient Program	R1: 0	
Total Enrolled: 27	R2: 8	
Total Completed 19 = 70%	R3: 11	
	R0: 0	
Name: Recovery Maintenance Program	R1: 0	
Total Enrolled: 19	R2: 7	
Total Completed 16 = 84%	R3: 9	
We provide AOD Education type classes/groups /meetings to the reception inmates from all the reception units to engage them in initial programming and encourage them to contact/sign-up/enter Recovery Services Programming once at parent institution. Types of AOD Ed. at CRC as follows;  General AOD: discussion with handouts as well  General Smoking Cessation and education on same  General Gambling awareness/addiction education  Reception AA; General intro/meetings  Reception NA; General intro/meetings	2013-14 Annual report shows CRC with 2071 inmates receiving AOD Education 5,700 combined	
Another service CRC/RS provides is a SAMI type group. We provide AOD Ed, 12step supports meetings and as available combined Recovery Services / Mental Health staff groups.	This is provided two groups weekly to approx an average of 8 per group, with a goal to increase the attendance of those recommended by increased motivation.	



	VICES PROGRAMMING
List all recovery services programs co	onducted at the institution by program
previous year: July 1, 2012 to June 30	s level, and total number completed in
Program name	Completion by recovery services level
Other Services by CRC RS:	
<ul> <li><u>IPP Screening</u> weekly: approx</li> </ul>	
20 plus weekly	
<ul> <li><u>TCU Screening</u> daily: approx 900-1000 per month</li> </ul>	
Screening weekly for	
Therapeutic Communities :	
approx 30 wkly	
Name:	R0:
Name,	R1:
Total Enrolled:	R2:
Total Completed	R3:
	R0:
Name:	R1:
Total Enrolled:	R2:
Total Completed	R3:
	R0:
Name:	R1:
Total Enrolled:	R2:
Total Completed	R3:
	R0:
Name:	R1:
Total Enrolled:	R2:
Total Completed	R3:

ctor: Jackson

Facility: CRC Date: 2-10-14

# NSPECTED: FOOD SERVICES

DINING HALL	COMMENTS
1. What is the atmosphere of the dining hall	
upon entrance?	Calm Marie
2. How many staff are assigned to supervise	1st
inmates in the dining hall?	1 <sup>st</sup> - 2 2 <sup>nd</sup> - 2
3. Menu on the day of the inspection.	Beef Patty, Brand, Comy, Cottage Potators,
4. Inmates rated the meal:	Exceptional Good Acceptable
5. CIIC rated the meal:	Needs Hiprove
	Exceptional Good Acceptable Needs Improve
6. Are groups of inmates predominately mixed races or segregated races?	Mitel
7. How clean is the dining area?	Exceptional Good Acceptable Needs Improve
8. What is the temperature of the food in the	
serving line?	
Serving line:	
Are trays scraped in a different area from the food serving line?	YES NO
KITCHEN PREP AREA (including tools an	d equipment) COMMENTS
10 How clean is kitchen area?	Exceptional Good Acceptable
10. How clean is kitchen area?	Needs Improve
11. Does the equipment appear to be clean?	YES NO
12. Is a chit system used to issue tools to	//ES NO
inmate workers?	(TES) NO
-Chit closet observed	
13. Is the quantity of the food served according	YES NO
to the menu?	NO
14. Is soap available in the inmate/staff bathroom?	YES NO
15. Are knives issued according to procedure?	YES) NO
If so, are inmates supervised	YES NO
16. What is the date of last fire equipment	DATE:
inspection?	DATE: Feb 2014
-Extinguisher checked	
17. What is the date of the last inspection by	DATE: 4-25-2013 (PASS) FAIL
health inspectors? Did the facility pass?	TALL THE TALL THE
,	Main Issue/Concern: 4 minor issues
	( Minor 156VES
18. What is the date of the last visit from the DRC Food Service Contract Monitor?	DATE: 1-8-2014
	Main Issue/Concern: 2 min w cmccs
	Sille in allumie
·	Main Issue/Concern: 2 minor concers  9, 120 congliance
	L-11.13

^			1 2
Inspector: <u>Jackson</u>		Facility: WV	
		Facility: <u>WC</u> Date: <u>-</u> 2-70-74	
do Have there have any recent concerns	YES NO		
19. Have there been any recent concerns regarding inmate health issues due to food?	TES (NO		
regarding inmate nearth issues due to rood:			
Are 72-hour test trays used?	(YES) NO		
20. How often is the cooking equipment	Timiles		
sanitized?	Aftrenhose	- A 1	
21. Is a kite log maintained? Inmates' Biggest Concern(s)?	YES NO	de fectical	
-Log observed 🔀		A TOTAL OF THE PARTY OF THE PAR	
22. Monthly Inventory and Usage Report	YES NO		
Maintained?			
-Previous month log observed 🗹			
23. Are all chemicals secured?	YES NO	Refiller 1- F	Come
-Log observed 2. 24. Are the surrounding walls, floors, and the	YES NO	, , , , , , , , , , , , , , , , , , ,	55 French
receiving racks that hold washed meal trays			
clean and sanitized on a regular basis?			
25. Are there open trash containers near food	NO)		
preparation or dish wash areas?			
FOOD STORAGE AND APPLIANCE	NATIONAL PROPERTY OF STREET OF STREET OF STREET OF STREET, STR	COMMENTS  olers- 5 Grilles/Skillets	
26. The number of appliances?		itles- 3	- /
27. Are any appliances in need of repair?	Ketste	- Zmonths 0	Jer Gare
-Service Call or work order requested ⊠	Revent Oven	- Zmonths D	sporal
28. Are there any visible facility maintenance	YES MO	Leget out	
concerns?	V/50 NO	whouser	
29. Are there any standing puddles of water on the ground?	YES NO		
30. Do the coolers and freezers appear orderly			
	YES NO		
and clean? Is there ice on the floor of			
and clean? Is there ice on the floor of coolers?	YES NO		
and clean? Is there ice on the floor of coolers?  31. Is stored food wrapped and dated?			
and clean? Is there ice on the floor of coolers?  31. Is stored food wrapped and dated? Storage shelves observed	YES NO YES WO		
and clean? Is there ice on the floor of coolers?  31. Is stored food wrapped and dated? Storage shelves observed  32. Are containers of food stored off of the	YES NO		
and clean? Is there ice on the floor of coolers?  31. Is stored food wrapped and dated? Storage shelves observed  32. Are containers of food stored off of the ground?	YES NO YES WO		
and clean? Is there ice on the floor of coolers?  31. Is stored food wrapped and dated? Storage shelves observed  32. Are containers of food stored off of the ground?  33. Is the shelf-life of non-perishable items less than 90 days?	YES NO YES NO YES NO		
and clean? Is there ice on the floor of coolers?  31. Is stored food wrapped and dated? Storage shelves observed 32. Are containers of food stored off of the ground?  33. Is the shelf-life of non-perishable items less than 90 days?  34. Is the shelf-life of perishable items less than	YES NO YES NO		
and clean? Is there ice on the floor of coolers?  31. Is stored food wrapped and dated? Storage shelves observed  32. Are containers of food stored off of the ground?  33. Is the shelf-life of non-perishable items less than 90 days?  34. Is the shelf-life of perishable items less than 7 days?	YES NO YES NO YES NO YES NO		
and clean? Is there ice on the floor of coolers?  31. Is stored food wrapped and dated? Storage shelves observed  32. Are containers of food stored off of the ground?  33. Is the shelf-life of non-perishable items less than 90 days?  34. Is the shelf-life of perishable items less than 7 days?  35. The date of the most recent delivery for the food	YES NO YES NO YES NO YES NO		
and clean? Is there ice on the floor of coolers?  31. Is stored food wrapped and dated? Storage shelves observed  32. Are containers of food stored off of the ground?  33. Is the shelf-life of non-perishable items less than 90 days?  34. Is the shelf-life of perishable items less than 7 days?  35. The date of the most recent delivery for the for Dairy-	YES NO YES NO YES NO YES NO		
and clean? Is there ice on the floor of coolers?  31. Is stored food wrapped and dated? Storage shelves observed  32. Are containers of food stored off of the ground?  33. Is the shelf-life of non-perishable items less than 90 days?  34. Is the shelf-life of perishable items less than 7 days?  35. The date of the most recent delivery for the for Dairy- 2/6/14  Meat- 2/4/14  36. Is a safe distance maintained from the top	YES NO YES NO YES NO YES NO		
and clean? Is there ice on the floor of coolers?  31. Is stored food wrapped and dated? Storage shelves observed  32. Are containers of food stored off of the ground?  33. Is the shelf-life of non-perishable items less than 90 days?  34. Is the shelf-life of perishable items less than 7 days?  35. The date of the most recent delivery for the for Dairy-  Meat- 2/4/14  36. Is a safe distance maintained from the top of the stored food to the ceiling?	YES NO YES NO YES NO YES NO YES NO YES NO YES NO YES NO		
and clean? Is there ice on the floor of coolers?  31. Is stored food wrapped and dated? Storage shelves observed  32. Are containers of food stored off of the ground?  33. Is the shelf-life of non-perishable items less than 90 days?  34. Is the shelf-life of perishable items less than 7 days?  35. The date of the most recent delivery for the for Dairy- 2/6/14  Meat- 2/4/14  36. Is a safe distance maintained from the top of the stored food to the ceiling?  37. Are dishes/utensils washed/rinsed at	YES NO YES NO YES NO YES NO YES NO Ollowing items:		
and clean? Is there ice on the floor of coolers?  31. Is stored food wrapped and dated? Storage shelves observed  32. Are containers of food stored off of the ground?  33. Is the shelf-life of non-perishable items less than 90 days?  34. Is the shelf-life of perishable items less than 7 days?  35. The date of the most recent delivery for the for Dairy- 2/6/4  Meat- 2/4/4  36. Is a safe distance maintained from the top of the stored food to the ceiling?  37. Are dishes/utensils washed/rinsed at appropriate temperatures (wash 150)	YES NO YES NO YES NO YES NO YES NO YES NO YES NO YES NO		
and clean? Is there ice on the floor of coolers?  31. Is stored food wrapped and dated? Storage shelves observed  32. Are containers of food stored off of the ground?  33. Is the shelf-life of non-perishable items less than 90 days?  34. Is the shelf-life of perishable items less than 7 days?  35. The date of the most recent delivery for the for Dairy- 2/1/14  36. Is a safe distance maintained from the top of the stored food to the ceiling?  37. Are dishes/utensils washed/rinsed at	YES NO YES NO YES NO YES NO YES NO YES NO YES NO YES NO	GOMMENTS	
and clean? Is there ice on the floor of coolers?  31. Is stored food wrapped and dated? Storage shelves observed  32. Are containers of food stored off of the ground?  33. Is the shelf-life of non-perishable items less than 90 days?  34. Is the shelf-life of perishable items less than 7 days?  35. The date of the most recent delivery for the form the date of the most recent delivery for the form the stored food to the ceiling?  36. Is a safe distance maintained from the top of the stored food to the ceiling?  37. Are dishes/utensils washed/rinsed at appropriate temperatures (wash 150 degrees/rinse 180 degrees)?	YES NO YES NO YES NO YES NO YES NO YES NO YES NO YES NO YES NO YES NO	COMMENTS	
and clean? Is there ice on the floor of coolers?  31. Is stored food wrapped and dated? Storage shelves observed  32. Are containers of food stored off of the ground?  33. Is the shelf-life of non-perishable items less than 90 days?  34. Is the shelf-life of perishable items less than 7 days?  35. The date of the most recent delivery for the form the date of the most recent delivery for the form the stored food to the ceiling?  36. Is a safe distance maintained from the top of the stored food to the ceiling?  37. Are dishes/utensils washed/rinsed at appropriate temperatures (wash 150 degrees/rinse 180 degrees)?	YES NO YES NO YES NO YES NO YES NO YES NO YES NO YES NO YES NO YES NO	COMMENTS	
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and clean? Is there ice on the floor of coolers?  31. Is stored food wrapped and dated? Storage shelves observed  32. Are containers of food stored off of the ground?  33. Is the shelf-life of non-perishable items less than 90 days?  34. Is the shelf-life of perishable items less than 7 days?  35. The date of the most recent delivery for the form the date of the most recent delivery for the form the stored food to the ceiling?  36. Is a safe distance maintained from the top of the stored food to the ceiling?  37. Are dishes/utensils washed/rinsed at appropriate temperatures (wash 150 degrees/rinse 180 degrees)?	YES NO YES NO YES NO YES NO YES NO YES NO YES NO YES NO	COMMENTS	Jai'ts

Inspector: Jackson	Facility: <u>CRC</u> Date: <u>2 - 19 - 14</u>
39. How are inmates selected?	A 4 . Voluntary / Wark Castre
40. What is the monthly wage?	PAC Nove \$18-424
41. When do inmates receive performance evaluations?	
Are raises available for good performance?  42. Are all inmate workers trained regarding proper hygiene?	YES NO YES NO
-Forms observed ☑ 43. Are all inmate workers trained on proper handling of equipment? -Forms observed ☑	VES NO
44. Are all inmate workers and staff wearing hair nets and gloves?	YES NO
45. How could the current program be improved?	Incentive program the offer more our as an incertive for in mutes to work hander. Improve the Work office
INCENTIVE PROGRAMS	COMMENTS
46. Are incentive programs offered to increase inmate participation?  47. How many inmates participate in the	YES NO
program(s)? 48. How are inmates selected?	
49. What is the monthly wage?	
50. Do inmates receive performance evaluations?	<i>t</i>
If so, are raises available for good performance?  LOADING DOCK	YES NO
51. Is the trash dock free of odors, loose garbage bags, and bugs?	
52. Are there any current pest issues?	YES NO
53. How clean is the dock area?  Loading dock observed	Exceptional Good Acceptable Needs Improve
ADDITIONAL COMMENTS/IMPROVEMENTS: Aranawic Stuff 1, 13 (6-7.  Sturt 2 a sst. managers	are original here is soptember
2 walker or (Commerce / The 14 thens	

etor: 0H	Facility: <u>('RC</u> Date: <u>2/12 /14</u>
INSPECTED: RECREATION	
ACCESS TO RECREATION	COMMENTS
Are activities available to all inmates, including those with disabilities?	YES NO Examples: Boost games - tournaments
2. How many hours per day are inmates permitted to recreate?	2 1/2 (radre)
one now After  a exper week Ever  (AD + woundary	ning hours: 1:30-10:00 Cadre rnoon hours: 11:30-3:50 *hr in wither der ning hours: 5:30-8:00 *hr in wither der A+B > 2x per week
are permitted to recreate at any one	Reception = 124 inmates (pods)
How many inmates are involved in the following:	Music Program +> work cactre (2 IM bands) Arts/Crafts Program ( C unit ran)
down due to staffing/unexpected	Rarely \( - except for weather issues lately Sometimes (2-3 times per week) \( \)  Frequently (3+ times per week)
	- Winter months 7 gates
Where are activities posted for inmate information?	- housing unt show frequently are they updated: - in recischool - hall way
FACILITIES	- sign upder events like itom wen.  COMMENTS
Does recreation equipment appear to be clean and in good working order?	YES NO
10. What equipment is in need of maintenance?	Nathing correctly
11. How many staff are assigned to supervise inmates?	Nothing currently  1st -always male sire there  2nd 2 (super + one fift) is coverage
assistants are assigned to the recreation department?	le
VARIETY/SELECTION OF ACTIVITES	COMMENTS
13. How often are new activities introduced?	Often suggestion based just bought - newlest: scrabble townow bocci
	-newest: scrabble townoy bocci ron Man Ultimate Frisbee Insanity - Turkey Bawl

Date:	Interview of the selection of sociated? Weekly  Home this institution (ex. serobics, Zumba)?  Recompetition)?  Number of movies in rotation: 3 per week end towneys the sociated? Weekly  Home townament-based  (several per month)  Sociated (several per month)  The the top concerns inmates express about recreation?  Sice pregram; Carit have guitars in cell  ctivities or equipment would be recreation?  Recreation Facilities:  In must room, TV [multipurpose noon (confing-porg))  Lats in hall way  Lats in hall way  Hall, harseshees, pull-y, bases, field space, 2 full bloall traduct ball, hardball
programs are available at this institution (ex. aerobics, Zumba)?  16. What incentive-based health/wellness programs are provided at this institution (ex. Biggest Loser competition)?  17. How often is the selection of movies rotated? Neckly  18. What intramural sports are available at this institution:  18. What intramural sports are available at this institution:  19. What are the top concerns immates express about recreation?  19. What are the top concerns immates express about recreation?  19. What are the top concerns immates express about recreation?  19. What are the top concerns immates express about recreation?  20. What activities or equipment would improve recreation?  10. Describe Recreation Facilities:  21. Caym music room, Tr multipurpose noom (confing-pong)  12. Lats in hall way  22. Cart bloall horseshoes, pury boxs, feeld space, 2 for bloall tracket ball horseshoes.	Ins are available at this tion (ex. aerobics, Zumba)?  Incentive-based (wellness programs are ed at this institution (ex. st Loser competition)?  Iften is the selection of s rotated? (weekly hard)  It 7 M Number of movies in rotation: 3 per weekl hard (soveral per month)  It 7 M (soveral per month)  Incentive-based (soveral per month)  Intramural sports are available at this institution:  Bask atball (soveral per month)  Intramural sports are available at this institution:  Bask atball (soveral per month)  Intramural sports are available at this institution:  Bask atball (soveral per month)  Intramural sports are available at this institution:  Bask atball (soveral per month)  Intramural sports are available at this institution:  Bask atball (soveral per month)  County in the top concerns inmates express about recreation?  Sic pregram: Carit have guitars in call  Citivities or equipment would erecreation?  Recreation Facilities:  In music room, TV (multi purpose room (cooping-parg))  Lats in hall way  Lat
16. What incentive-based healthwellness programs are provided at this institution (ex. Biggest Loser competition)?  17. How often is the selection of movies rotated? weekly  18. What intramural sports are available at this institution:  (b) - Back etball  (b) - Back etball  (c) - Back etball  (d) - Soctball  (several per month)  19. What are the top concerns inmates express about recreation?  a. Music pregram: Carit have goiters in cell  b.  c.  d.  20. What activities or equipment would improve recreation?  Acts in hall way  or: -soctball, horseshoes, pul-y, bars, feld space, 2 ful boall racketball, horseshoes, pul-y, bars, feld space, 2 ful boall courses	meentive-based well institution (ex. st Loser competition)?  Iften is the selection of strotated? weekly Number of movies in rotation: 3 per well http://mintramural.sports are available at this institution:  Council of the concerns inmates express about recreation?  Succeptable of
Movies rotated? Weekly  H 7 M  18. What intramural sports are available at this institution:  (b) - backetball  (More townament-based  (several per month)  teams - sock-ball  19. What are the top concerns inmates express about recreation?  a. Music program; Can't have quitars in cell  b.  c.  d.  20. What activities or equipment would improve recreation?  NO  Describe Recreation Facilities:  b: -Crym music room, TV /multi purpose noom (cooping-parg)  -dats in hallway  or: -sock-ball, horseshoes, pul-y, bass, feeld space, 2 full bball tarketball, hordball	Number of movies in rotation: Oper Well  Hit M  Intramural sports are available at this institution:  Book etball  Flagfootball  Soctball  re the top concerns inmates express about recreation?  sic pregram: Can't have goitars in cell  ctivities or equipment would be recreation?  No  Recreation Facilities:  n in usic room, TV   multipurpose noon (confing-pong)  -dats in hall way  tocall, horseshoes, pur-y, bars, feeld space, 2 full bloall  tracket ball, hordball
19. What are the top concerns inmates express about recreation?  a. Music program: Carit have guitars in cell b. c. d.  20. What activities or equipment would improve recreation?  NO  Describe Recreation Facilities:  or: -Crym music room, TV/multipurpuse room (comping-pong)  -dats in hall way  or: -SCELECII, horseshoes, pul-y, bars, feel space, 2 full bloall tarketball, hardball	Eask etball Flagfootball Soctball Soctball  re the top concerns inmates express about recreation? sic program: Can't have guitars in cell  ctivities or equipment would be recreation?  No  Recreation Facilities: n imusic room, TV [multi purpose room (conping-parg) -dats in hall way +ball, horseshoes, pur-y, bars, feeli space, 2 full bloall tarwetball, hordball
(several per month)  teams - Flagforotball (several per month)  teams - Societball (several per month)  19. What are the top concerns inmates express about recreation?  a. Music program: Carit have guitars in cell  b.  c.  d.  20. What activities or equipment would improve recreation?  No  Describe Recreation Facilities:  or: -Gym imusic room, TV   multipurpuse noom (confing-pong)  -dats in hall way  or: -societball, horseshoes, pur-y, bars, field space, 2 full bloall racivetball, hardball	re the top concerns inmates express about recreation? sic program: Carit have guitars in cell  ctivities or equipment would e recreation?  No  Recreation Facilities:  n imusic room, TV   multipurpose noom (comping-pong)  -dats in hall way  thall, horseshoes, pull-y, bass, feeli space, 2 full bloall tarivet ball, hordball
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19. What are the top concerns inmates express about recreation?  a. Music program: Carit have guitars in cell b. c. d.  20. What activities or equipment would improve recreation?  No  Describe Recreation Facilities:  or: -Gym music room, TV [multipurpuse noom (confing-pong)  -dats in hall way  or: -soft-ball, horseshoes, pull-y, bars, field space, 2 full bloall tarivet-ball, hardball	re the top concerns inmates express about recreation? sic program: Carit home guitars in cell  ctivities or equipment would e recreation?  No  Recreation Facilities:  n imusic room, TV   multipurpose room (cooping-porg)  -dats in hall way  +ball, horseshoes, pull-y bass, field space, 2 full bloall tracivet ball, hordball
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d.  20. What activities or equipment would improve recreation?  Describe Recreation Facilities:  or: - Gym imusic room, TV   multipurpuse room (confung-pong)  -dats in hall way  or: - softball, horseshoes, pur-y, bass, feeld space, 2 full bloall tacket ball, hordball	Recreation?  Recreation Facilities:  n imusic room, TV (multipurpuse noom (cooping-porg)  -dats in hall way  thall, horseshoes, pur-y, bars, feeld space, 2 full bloall  tacketball, handball
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improve recreation?  NO  Describe Recreation Facilities:  or: - Gym imusic room, TV / multipurpuse noom (cooping-pong)  -dats in hall way  or: - Softball, horseshoes, pur-y, bors, feeld space, 2 full bloall  tacket ball, hardball	Recreation?  Recreation Facilities:  n imusic room, TV (multipurpuse noom (cooping-porg)  -dats in hall way  thall, horseshoes, pur-y, bars, feeld space, 2 full bloall  tacketball, handball
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Describe Recreation Facilities:  or: - Chym imusic room, TV /multipurpuse room (compling-pong)  -dats in hall way  or: - softball, horseshoes, pur-y, bass, feeld space, 2 full bloall  tarket ball, hardball	Recreation Facilities:  n imusic room, TV   multipurpuse noom (cooping-porg)  -dats in hall way  +ball, horseshoes, pur-y bars, feeld space, 2 full bloall  tacketball, handball
or: - Gym music room, TV/multipurpuse noom (confung-pong) -dats in hall way or: - Softball, horseshoes, pur-y, bars, feeld space, 2 full bloall tarketball, hardball	n music room, TV/multipurpose noom (confing-pong) -dats in hall way thall, horseshoes, pull-y, bars, feeld space, 2 full bloall tacketball, handball
-dats in hall way or: -soft-ball, horseshoes, pull-y, bars, flett space, 2 full bball tarket ball, hardball course	-dats in hall way  toall, horseshoes, put-y bars, field space, 2 full bloall  tacketball, handball  courts
or: -soft-ball, horseshoes, pull-y, bars, field space, 2 full bball courts	tachetball, hardball courts.
tarivetball, hardball courts	tarbetball, hardball courts.
ı	

Inspector:		Facility: <u>CRC</u> Date: <u>2//2</u>
Physical Activities	Level 3	
Aerobics		
Basketball Outside Team		
Basketball Intramural		
Bocciball	1	
Bowling (Rubberized Balls)	x trointerest)	
Bean Bag Toss	/	
**Dodgeball		
Exercise Bicycles	× 8	
*Fast/Slow)Pitch Softball		
Football Flag		
Frisbee	1	
Handball		
Horse Shoes		
Jogging	1/	
Kickball	×	
Pickleball	V	
Racquetball	/	
Soccer Intramural	y (have essu	ip/but no interest from cadre)
Softball Intramural	V	1 1300 100 11 1100 001)
Softball Outside Teams		
Track and Field	Try and days	
Track & Field Outside Teams	70	
Volleyball	V in lout door	
Volleyball Outside Teams	(used to no in	terest), just do a tournament occasional
Wellness Programs	X	occasional
Yoga	×.	
		ı
Cultural / Arts	Level 3	Frequency bands
Cultural Ethnic Events	-hosed as mon	oth (speakers takent snow)
Crafts	1	
Dance Performance \	SNEC.	
Holiday Shows	based on month	E holl doeses
Institutional Bands	00-00	^
Sign Language	(maybe w/ cheeple	un?
Talent Shows	4	
Theater	(in talent show	
	Laporos de la companya de la company	
Special Events		Frequency
*Charitable Fundraisers	Not recreat.	
Art/Craft Shows	used to	
Outside Catered/Fast Food	NIA	
Inmate Health Fairs		at least annually
Outside Entertainment	@ 2x per year	/
	, λ	

AREA INSPECTED: SEGREGATION			
ALLA INOLUTED. SEGNEGATION		COMMENTS	
1. Inmate Count	58		
Tracking Mechanism/Roster 🗵	50		
2. How many cells have more than two inmates?	0		
<ol><li>How many inmates are in segregation for refusal to lock due to safety concerns?</li></ol>	1		
4. What is the atmosphere of the unit	Calm 🗵		
upon entrance?	│Tense 🗌		
	CILITIES		
5. How clean are cells?	Exceptional	IHE as 20 1 DC Loughs	3
	Good _	had cell cleaning in	
	Acceptable ☐ Needs Improve ☒.	Mass cert Clearly and w	€.
6. How clean are hallways/rec areas?	Exceptional	diry 1 clear dirt in or	
ordan are manwayonee areas:	Good 🕅	'	•
	Acceptable		
	Needs Improve		
7. How often are inmates allowed to		4. but montes report	
clean their cells/ toilets, sinks?	that it is not	serra done.	
8. How many of the following are	Toilets- \	Work order?	
inoperative?	Sinks - <sup>©</sup>	Y ☑ N □ N/A □	
	Showers - O	·	
<ol><li>How quickly are maintenance work orders completed?</li></ol>	later that day		
10. How clean are shower facilities?	Exceptional  Good	very uncteon with	
	Acceptable	MOCIFICATION	
	Needs Improve 🗵		
11. How often are shower facilities	Every shift	In tells	
cleaned?	Daily 📗		
40. Have alaan aya ayi-i !!- 0	Weekly		
12. How clean are crisis cells? # of crisis cells _ Z	Exceptional 🗌 Good 🕅	being used for disc. inmotes. Appear	
# 01 611313 66113 <u>/_</u>	Acceptable	ene.	
	Needs Improve	elle.	
13. What is the room temperature?	Acceptable 🔯		
	Too hot/cold		
14. What recreation equipment or space		n mos w/40/2000	100
is available?	312000	ch range w/table 1 c	-v ₽-
		·	
		space wildball hours	
	1 PP511	1	
	1		

CELL SEC	URITY CHECK		
15. How many of the following:			
- Cell window obstructed rone	Cell door v	window obstructed <u>∩⇔</u>	
- Towel on floor	Material in	lock none	d.
- Inappropriate pictures none	Material ir	cuff port not sourced M	100
- Clotheslines Clotheslines	Graffiti <u> </u>	<u>3-m2</u>	
16. Are appropriate cleaning materials in	COUNTABILITY 		
locked container and at least half full? - Match inventory ⊠ - Container checked ☑	YMNM	*	
17. Is the first aid box secured?			-
-First Aid box checked \[ \square\)	YXN		
18. Is the fire extinguisher receiving monthly inspections? -Extinguisher checked ⊠	YND	However, very difficult	
19. How many officers are on duty per shift?	1 <sup>st</sup> - 3 2 <sup>nd</sup> - 3 3 <sup>rd</sup> - 2		,
<ol> <li>Are officers performing security checks at staggered 30 min intervals?</li> <li>-Log observed ☑</li> </ol>	Y 🛛 N 🗆		
21. How many shakedowns are performed		Date #	١
on each shift?	3 per	_ \ all	gave
-Log observed ⊠	aviet	Date #	resc
22. Are individual log sheets maintained			s. <b>0</b>
and up to date?	-	Inathicient recoffered	G(1)
-Log observed ⊠_	YND	- pour forcell chearing	
23. How often are medical rounds	OF 15037		
conducted?			
-Log observed∬	doing		
24. How often are mental health rounds	several	Dates in log book: 1/2/ ー	
conducted? -Log observed ⊠	times	1/24 328-425	
-Eog observed IVY	per,	1/24 615-650	
	week	1/2~ 150-155	
		1/31 (prych) 145-240	
		1/31 (usudh) 2:25~325	
ACCESS TO CIIC	PROGRAMS, SI	TAFF.	
25. Is the current CIIC memo posted?	YND	ζ.	
26. Describe inmates' access to the	Dates in log bo	ok:	
library: Howe a book cart	Dates in log bo	OR.	
STIPE book cont is empty exce	pt for a few	Byood On User, n	

27. Describe inmates' access to religious services personnel				Desc පැදැ	ribe:	loes n	ards	i IMs	(as) (	ute.			
28. Are the following forms in stock on the unit? -Forms observed.☑				Kites ICRs HSRs	, <del>L-</del>	N 🔲							
29. Are t		lephon ⊠ N ∣		ne unitî	?	Number:				ribe ac そか えゃし	cess: Emeri Pan r	eques Enor	<del>(</del>
30. How do inmates have access to the following: - 5120-9 series of ARs - 56-DSC-01 - Inmate rules of conduct - Pen/pencil			Desc Ke	ribe: Ot in	II,	s reor	n						
		10.11			STAFF	ROUN	IDS						
Staff	Date	l In	Out	Date	In	Out	Date	In	Out	Date	ln	Out	
			ļ.										
Ward	415	25:52	2,21	<i>4</i> 24	10,00	10:33	431	५७७४	પછી	1/31	3:112	35.1.	mere
Ward			1,32 2,21	<i>Y</i> Z4	16160	16:83	431	<b>५</b> ७७५	y:39	1/31	3:112	35.1.	more
	1/24	12:52 12:52		424 1/16	16100		431		1:35 4:39		3:112		
DWO	1/24 1/0 1/4	1005 1119 19115	1:35	1/16	Ċ	7140				<sup>7</sup> 3)	as 18		
DWO	1/24 1/0	1205	1:35 11:35 9:35	1/16	9:20 11:25	7140	1/24 Net/ra				as 18	9445	
DWO DWSS	1/24 1/10 1/10	1205	1:35 11:35 9:35 12:30	1/27 1/27 Addra 1/15	9:20 11:25 4:00	7240 (21/0)	1/24 Net/ra	1:05	1:32	1/3)	818	9445	·
DWO DWSS IIS Major	1/24 1/10 1/10	1205 1205 1205 1208	1:35 11:35 9:35 12:30	1/27 1/27 1/15 1/15	9:20 11:25 4:00	7240	1/24 Net/ra	1:05	1:32	1/3)	818	9445	

1/9

Corrections Analyst:	Facility: <u>CRC</u> Date: 2-パパゲ
. It is a soul a state of a	Date: 2 - 11 - 14
martin. david e odrc. state. oh. us	PRINCIPAL INTERVIEW
The second secon	PRINCIPAL INTERVIEW
EDUCATIONAL PROGRAM EVA	ALUATION (ORC 103.73) [for feedback to Principal]
	CIC CLASSROOM REVIEW
1. Overall, classroom management ar	id Exceptional (1)— Good [
student behavior were rated as:	Acceptable □
2. Overall, instructional strategies and	Needs Improvement
teaching methods were rated as:	Good ☐ Acceptable ☐
	Needs Improvement □
Overall, classrooms were appropriate	
size, acoustics, lighting, temperature	e, etc.   Acceptable
STORY THE OWNER OF STREET	Needs Improvement
4. Overall, lesson plans were rated:	Exceptional _
	Good ☐── Acceptable ☐
	Needs Improvement ☐ reements Exceptional ☐
Overall, student educational goal ag     were rated:	Good 5
weje rateu.	Acceptable \( \) Needs Improvement \( \) (NA - does Not marrian 56A)
A section of the sect	
EDUCATIONAL ADMINISTRATO	OR INTERVIEW [with input from Principal]
EDUCATIONAL ADMINISTRATO	N MIEKVIEW [with input from Frincipal]
. STU	DENT POPULATION and ACCESS
6. Current educational staff	Principal(s)/Assistant Principal vacant
7 al zvac.	4 Teachers (Academic, C-T, AJT, etc.)
<i>y</i> 24 -	
7. Current vacancies ( 2 total)	Positions:
8. What is the average or	Academic 25/1 Career/Tech NA Other NA
approximate student/teacher ratio?	7/0000/// Odlos/7/00// Odlos/2/
Number certified inmate tutors?	Academic 9 Career/Tech NA Other NA
10. Are there plans to expand the	a Control
training/use of certified inmate	if Im arries as a Cuit Tutor, can be put to work
tutors in delivering education?  11. What initiatives have been	
implemented to increase access to	10a. GED initiatives: What funding sources will you tap for payment of
educational programs?	(Still lighted) [2 people OCO, work on verify, H.S.
bost signs in mits re-	Still his moter (2 people &C.O. work on verify H.S. cribet & diplomated of the two trainings Lindenson Solar Souland
who to kept of educ, for Car	1 1 1 1
wide m reception ouestat	tr U
12. Describe education delivery (method & frequency) to	11a. What tracking system do you use to assure that segregation inmates are receiving educational programming?
segregation (to assure delivery no later	RAP6
than 60 days after segregation placements,	11b. How are Principal rounds documented in the segregation unit?
per Policy 57-EDU-02.)	11c. How much time and what tasks are addressed by the Principal
"ea week honewh yes to from the	during rounds in segregation?
"Le week homent by the tech the tooks to See,	during rounds in segregation! Lake ~ 10-15 min pr M
-T. puts log who RATG re-assigned to Sch Admini who take it that	during rounds in segregation? Take ~ 10-15 mm per IM.  4 privide percife to complete
to Sel Adami ah take it that	day work -
10 sca Vanim	Take anoth 10-15 of deat segime.
- Folly week pk-ip.	takes anoth 10-15 of sked 50 1m.
Y	40 - 1 0 mm

nspector:R	Facility: <u>CRC</u> Date: 2-11-14
	Date:

# AREA INSPECTED: LIBRARY/LAW LIBRARY

IFA	CILITIES.
1. Does the area appear to be clean and well-	
maintained?	YES -
	NO
Does the area have attributes of an inviting	But was somede
environment?	(YES) But very sparse.
	NO   ·
How many computers/typewriters are	<u>⊌</u> PCs (IM How many are inoperable at this time?
available for inmates' use?	access) work orders submitted?
[of the total PCs for IM use,	1 <del></del>
Henders	typewriters 2 word process / 4 legel 2 Remy Rs
Describe the resources that are available	Lexis Nexus.
electronically.	Rexes Nexus.
,	
5. How many chairs and seats are	13 main Chains
available for inmates in the library?	9 leas rom /21 = cap # ims : lib.
6. How often are new materials added to the	What are your sources for new library materials?
library? ~ Comech - intends	down time 100 %
C month withmeto	(There is new bright to purchase) IN
7. How many inmate workers are assigned to	What duties do the library aides fulfill?
the library/law library? 6 Fatal (3 +3)	circulato, repaiso
8. What media alternatives are available in	Audio books a - canthe Galso my thin
addition to books, magazines, and	Kindle O intulbely formig Im Rose Other a peans
newspapers? Young (34)	Other perga
(11) Cannot of Day/spirited distrely	Other <u>o</u>
9. Are you aware that the CIIC reports are	(YES) Have you ever requested a copy of any CIIC
available to inmates in the library?	NO report? Yes (No gets online
A	OCESS
10. What is the most frequent use of the library	Liction + Law
by the inmates?	( Because reception by locked down all day
44.6.19	C pecause, I
11. Are library services available daily, including	Sum 12-8 m T W 7130-3136 mmake 775
weekends and evenings?	VES NO Th 12-8 librar 40 h
12. What is the minimum amount of time that	Coedre ~ Son, mon Am, There = ~ 12 hors
most inmates are able to use the library?	reciption - ex port / week 5 12 mm mes lib
13. Is there a <i>cap/limit on the number of inmates</i>	Cap/limit #.
who may use the library at one time?  14. Describe access to library materials for	(TES) NO -
inmates housed in special management	sex 1 ms tites for pleasure paperbacks to
areas	150 books go to seg & replenished as they are
15. Describe your library initiatives that go	See IMs tites for pleasure paperbacks legged to book of to see treplenished as they are the and selected to see to
above and beyond routine library services	Literature Circles
and support literacy development, reading,	Tracking inmate interests and supplying additional
and learning.	materials based on interests
K	Other
terliben don so the big 10	Other acts regul to present week brown
Aterliber doing is the big plus	Other gets regent over ea. with boys
()	QOLC.
previous, recept. 11	n were not allowed to check ut bosh.
De nor the	n were not allowed to check up bosh.
Books to MH! maintain a cullendin	into a Liber dos a distinct

i

Inspector:K	Facility: <u>CRC</u> Date: <u>2 · // · / · /</u>
	LEGAL
16. Are DRC Administrative Rules (5120-9 series) available to inmates upon request?	YES IN PROPERTY OF THE PROPERT
17. Are forms on hand to allow inmates to file court actions?	YES NO Is there assistance (from whom) available to inmate in completing these forms?
18. Describe access to legal research resources (e.g. LexisNexis, Westlaw)	policy i pint also
How many computers are currently equipped for legal research?	# 🗶 4
	EENTRY
20. How would you describe your 'reentry section' of the library? What types of materials and specific resources are included in that part of the library?  32.	only ~ 8 books in stacks
21. What resources are available to teach inmates how to prepare resumes, cover letters, etc.?	no reception supports or trains Radre-the intulibrary four is the source
22. What specific materials and resources exist related to employment, companies, and job searches?	only mo. that can be looked up y
23. What reentry resource/information is available to inmates on a <i>county-by-county</i> basis?	onf the MUSCIE shut while
24. Now that the library's Reentry Resource Center is functioning, what <i>improvements</i> would you like to make?	it is NOT.
24. Describe your library stock of post- secondary educational materials and textbooks and other expository text.	ouly what can be found through libery Cast offe + donations.
25. Describe the African- American/Hispanic/ethnic section.	no separate sections to be found
ADDITIONAL COMMENTS (including library/law  No Reef Roome lister set up of	library schedule):
went ofen L1/LZ to L3 for	eyer ago
* Lebray Closes when hits med heft- could commence Stordard & GED	no one do come libe hours.
consum cone Stordard & GED	edur syppet motils

Unit Management Chief (UMC)/Unit Management Administrator (UMA) Reentry Interview Questions CLASSIFICATION REVIEWS Regarding inmate classification reviews: Number inmates on Past Due Report: ##
More than one month Past Due: ## What percent of the total inmate population is shown on the Due/Past Due Reports (for classification reviews)? Reasons for overdue reviews: [DOTS ... GRMEN...print full report (several pages) and print past Reciption Ims get due report (one page)] How would you rate the level of inmate access to purposeful Exceptional E activities at this institution? at this institution? interest of time of one wint act are attricted a standard to evening thirt pickelile included recreation Good [ Acceptable Needs Improve Approximately how many hours per day (Monday through Friday) are inmates permitted to be out of their cell? Cadra reception is full of progres are day cells on Joched resept What types of <u>purposeful activities</u> are available at this institution Education/Academic/Vocational/College Mental health/recovery programs Unit programs Religious programs Community service Code & Rept WANNIE mrags Other (please list): Per OPI NO Inmate-led groups 1-Step is cache (30 mm) months.

5. What percentage of inmates do over estimate are not volved first work " 7 his. to 20 neigh Im. nzonchow job that requires more than two hours per day of work? 250 C Collectively, what are the barriers to access to RTU - 150-200 purposeful activities and reentry, programming at your institution? . /m = m + m + too quick 5 chelules That overlap cause temporary nowait list, Do you offer incentives above and beyond the Ohio Offender Performance Merit System (OOPMS) (ES) NO 5a. If yes, what incentives: apprintusking Which of your incentives are most effective? Please print and provide a copy of your most recent Have you completed your most recent (January 20. YEAR) Needs Assessment Survey? Yes Needs and Staffing Assessment for Social Services Programs (per DRC Policy 71-SOC-10) 10. What barriers exist to inmates communicating with family, friends, or the So, people got tentetin community at this institution? 11. How active is your local reentry coalition? 11a. When was the last meeting? & CRC is connected to Fen not one L Pickawa 12. Describe the level of in-reach from localcommunity service providers or agencies. 13. When was your last job fair? 13a. What groups/agencies/providers attended? RIDGE NOV. 16,2013 (see copy) 14. Do you have any suggestions for how to increase community contact and/or in-reach?

REEN	
15. Does every inmate have the opportunity to be involved in a reentry program (unit programs, education, etc)	Please describe your tracking system and documentation used for monitoring inmates placed into
prior to release?	Was RAPS Opes by needs recommend
and in ENNA	ORAS of oral metal what promo to
when a nick reduction in them the then a propries	Please describe your tracking system and documentation used for monitoring inmates placed into recommended programs.  Week RAPS, Goes by reads recommended for the programs.  ORAS  ORAS  I much may "I'm tell what programs." the affirm programs for or west list affirm the programs of the schedule discuss option y im "his schedule.
16. What channels of communication or distribution of information are used to make reentry resources known	recourage do you feel are needed to provide reentry
to inmates?	assistance to inmates? projet (failus grp) frace to start a RIDGE projet (failus grp) - 1/m3
pre ancas soplem	to start new peggrand revelated to
	assistance to inmates?  to start a RIDGE projet (failer sp)  to start new pregnant revelated to jobs - final  future mer Land 4 MH mosts meet jobs:  butterpy, hydropone to start
17. TRANSITIONAL RELEASE PLAN (TR PLAN): What percentage of all inmates within 60 days of their release	18. What accountability system is in place to oversee the completion of each item or service on the RPLAN
date have all documents received or provided per their individual OTRP (F4443) form? [RPLAN screen in	per inmate? Pull the release list(s) from
DOTS portal]  Documents or services include:	DOTS & Check each RPLAN
Documents or services include:  Copy of DD214  Social Security Card Birth Certificate Driver's License Other:	For example:  * UMC filtering a list of 60-day, 30-day inmates on the  1st of each month and distributing to each Case Mgr for interaction/completion.
Transportation Reentry Resource Guide Institution Job History	* Required date-driven checkpoint meetings at 120, 90, ( 60, or 30 days between Case Mgr and inmate(s)?
<ul> <li>Housing Plan</li> <li>S.T.R.İ.V.E.</li> <li>A.P.A. Workshop</li> <li>SSA Screening</li> </ul>	* Unit Management 'tracking board' that is updated weekly for remaining tasks per inmate w/ less than one week.
Community Linkage Package     Medicaid Application     PASRR Nursing Home	*Other:
Career Passport to Forwarding Address     Recovery Service Discharge & Prognosis	*Other:
Ohio Benefit Bank Registration	
19. Overall, how well do you feel that the institution has prepared	Exceptional If exceptional, why?
inmates for post-release reentry? CRC refeases IMS to 66 counties, so inst. provides a lot of	□ Good □ Acceptable □ In need of improvement If in need, why?
20. How could this institution better prepare all inmates for reentry?  Being a reception Center and only  refeasing - Sha day. CR does a good  job providing information. Reception Ce	ter mission differs from parent inst.
Additional comments:	mitide who assist weesses of transport
Works Closely y PCT's UMC. que	volunteurs at a assist releasees of transport, etc.
0 1	1
, would like a VA down & a thris	3
at when are 13 and	

Inspector: Jackson

Facility: *CRC* Date: <u>2-10-14</u>

# ENERGY, WASTE, AND RECYCLING

	Energy Conservation
1.	Who is your designated Energy Conservation or Recycling Coordinator (position title only)?
	Maintenance Seperisor,
2.	What staff comprises the committee to evaluate the energy usage throughout the year
	(position titles only)? Worden Business Administrate
	Maintenance Superview DWO
3.	What staff member is the designated building operator?
	Maintenana Supervisor
4.	Was the most recent energy audit completed by September 28? Date:
	What strategies were developed to conserve energy usage?
	- De langing Stontagies
	- Eliminated All alay /All Nisht Lishts
	Lights in Warehouse Groupe Est Savings &
5.	What were the annual costs for the following utilities in 2012 and 2013? 8 ~ 27-13
	Natural Gas 2012: 18, 699.62 2013: \$ 249,094.39 Water 2012: NA 2013: NA
	Water 2012: N/A 2013: N/A
6	Electricity 2012: \$ 471,849.52 2013: \$501, 48137  Are institution staff made aware of the institution's waste reduction and energy conservation
0.	goals? Yes No
	If so, how? Through Degration Lead meetings
	and Executive staff neetings.
7.	Are inmates made aware of and trained regarding the institution's waste reduction and
	energy conservation goals? Yeş⊠ No □
	If so, how? Replainer are trained

# C. GLOSSARY OF TERMS

#### Α

- Administrative Assistant (AA) Staff member who is an assistant to the Warden and typically responsible for reviewing RIB (Rules Infraction Board) decisions and RIB appeals.
- Adult Basic Education (ABE)/Literacy Literacy classes are for student with reading levels at 226 and below the CASAS. The ABE/Literacy Unit consist of two afternoon sessions. Students attend school approximately 1 ½ hours each day on Monday Thursday. Students work individually or in small groups with tutors and focus on improving their reading and math skills. All tutors in the ABE/Literacy Unit are certified through a 10 hour training course.

# В

- <u>Brunch</u> Served on weekends as a cost savings initiative.
- <u>Bureau of Classification</u> Office located at the DRC Operation Support Center responsible with the ultimate authority for inmate security levels, placement at institutions, as well as transfers.
- <u>Bureau of Medical Services</u> Office located at the DRC Operation Support Center responsible for direct oversight of medical services at each institution.
- <u>Bureau of Mental Health Services</u> Office located at the DRC Operation Support Center responsible for direct oversight of Mental Health Services at each institution.

#### C

- <u>Case Manager</u> Staff member responsible for assisting inmates assigned to their case load and conducting designated core and authorized reentry programs.
- Cellie/Bunkie An inmate's cellmate or roommate.
- <u>Chief Inspector</u> Staff member at the DRC Operation Support Center responsible for administering all aspects of the grievance procedure for inmates, rendering dispositions on inmate grievance appeals as well as grievances against the Wardens and/or Inspectors of Institutional Services.
- <u>Classification/Security Level</u> System by which inmates are classified based on the following: current age; seriousness of the crime; prior offenses; most recent violence (not including the current offense); gang activity before going to prison; and present and past escape attempts.
- Close Security See Level 3
- Computer Voice Stress Analysis (CVSA) A device, which electronically detects, measures, and charts the stress in a person's voice following a pre-formatted questionnaire. Used as a truth seeking device for investigations.
- Conduct Report/Ticket Document issued to inmate for violating a rule.
- <u>Contraband</u> items possessed by an inmate which, by their nature, use, or intended use, pose a threat to security or safety of inmates, staff or public, or disrupt the orderly operation of the facility. items possessed by an inmate without permission and the location in which these items are discovered is improper; or the quantities in which an allowable item is possessed is prohibited; or the manner or method by

which the item is obtained was improper; or an allowable item is possessed by an inmate in an altered form or condition.

# D

- Deputy Warden of Operations (DWO) Staff member at each institution in charge of monitoring the Major, custody staff, the Unit Management Administrator, Unit Managers, Case Managers, and the locksmith. Other areas include count office, mail/visiting, Rules Infraction Board, segregation unit, and recreation. The Deputy Warden of Operations is also responsible for reviewing use of force reports and referring them to a Use of Force Committee when necessary for further investigation.
- <u>Deputy Warden of Special Services (DWSS)</u> Staff member at each institution in charge of monitoring education, the library, inmate health services, recovery services, mental health services, religious services, Ohio Penal Industries, and food service.
- <u>Disciplinary Control (DC)</u> The status of an inmate who was found guilty by the Rules Infraction Board and his or her penalty is to serve DC time. An inmate may serve up to 15 days in DC.

### F

 <u>Food Service Administrator</u> – An employee within the Office of Administration Services educated in food service management and preparation, to manage DRC food service departments.

# G

- <u>GED/PRE-GED</u> Pre-GED classes are for those who have a reading score between a 227 through 239 on level C or higher of the CASAS test. GED classes are for those who have a reading score of 240 on level C or higher on the CASAS test. Students attend class 1 ½ hours each day, Monday Thursday. Students study the five subjects measured by the GED. In addition to class work, students are given a homework assignment consisting of a list of vocabulary words to define and writing prompt each week. All GED and Pre-GED tutors are certified through a 10-hour training course.
- General Population (GP) Inmates not assigned to a specialized housing unit.

#### Н

- Health Care Administrator (HCA) The health care authority responsible for the
  administration of medical services within the institution. This registered nurse
  assesses, directs, plans, coordinates, supervises, and evaluates all medical services
  delivered at the institutional level. The HCA interfaces with health service providers
  in the community and state to provide continuity of care.
- <u>Hearing Officer</u> The person(s) designated by the Managing Officer to conduct an informal hearing with an inmate who received a conduct report.
- Hooch An alcoholic beverage.

Ī

- <u>Industrial and Entertainment (I and E) Funds</u> Funds created and maintained for the entertainment and welfare of the inmates.
- <u>Informal Complaint Resolution (ICR)</u> The first step of the Inmate Grievance Procedure (IGP). Inmates submit ICRs to the supervisor of the staff member who is the cause of the complaint. Staff members are to respond within seven calendar days. Timeframe may be waived for good cause.
- Inmate Grievance Procedure (IGP) The inmate grievance procedure is a three step administrative process, established in DRC Administrative Rule 5120-9-31. The grievance procedure allows for investigation and nonviolent resolution of inmate concerns. The first step is an informal complaint resolution, which the inmate submits to the supervisor of the staff person or department responsible for the complaint. The second step is a notification of grievance, submitted to the Inspector. The final step is an appeal of the Inspector's disposition to the Chief Inspector at the DRC Operation Support Center.
- Inspector of Institutional Services (IIS) Staff person at the institution in charge of facilitating the inmate grievance procedure, investigating and responding to inmate grievances, conducting regular inspections of institutional services, serving as a liaison between the inmate population and institutional personnel, reviewing and providing input on new or revised institutional policies, procedures and post orders, providing training on the inmate grievance procedure and other relevant topics, and any other duties as assigned by the Warden or Chief Inspector that does not conflict with facilitating the inmate grievance procedure or responding to grievances.
- <u>Institutional Separation</u> An order wherein two or more inmates are not assigned to general population in the same institution due to a concern for the safety and security of the institution, staff, and/or other inmates.
- Intensive Program Prison (IPP) Refers to several ninety-day programs, for which
  certain inmates are eligible, that are characterized by concentrated and rigorous
  specialized treatment services. An inmate who successfully completes an IPP will
  have his/her sentence reduced to the amount of time already served and will be
  released on post-release supervision for an appropriate time period.
- <u>Interstate Compact</u> The agreement codified in ORC 5149.21 governing the transfer and supervision of adult offenders under the administration of the National Interstate Commission.

# Κ

• Kite – A written form of communication from an inmate to staff.

L

Local Control (LC) – The status of an inmate who was referred to the Local Control Committee by the Rules Infraction Board. The committee will decide if the inmate has demonstrated a chronic inability to adjust to the general population or if the inmate's presence in the general population is likely to seriously disrupt the orderly operation of the institution. A committee reviews the inmate's status every 30 days for release consideration. The inmate may serve up to 180 days in LC.

# Ν

 <u>Notification of Grievance (NOG)</u> – The second step of the Inmate Grievance Procedure (IGP). The NOG is filed to the Inspector of Institutional Services and must be responded to within 14 calendar days. Timeframe may be waived for good cause.

# M

- Maximum Security See Level 4
- Medium Security See Level 2
- Mental Health Caseload Consists of offenders with a mental health diagnosis who
  receive treatment by mental health staff and are classified as C-1 (SMI) or C-2 (NonSMI).
- Minimum Security See Level 1

### 0

- Ohio Central School System (OCSS) The school district chartered by the Ohio Department of Education to provide educational programming to inmates incarcerated within the Ohio Department of Rehabilitation and Correction.
- Ohio Penal Industries (OPI) A subordinate department of the Department of Rehabilitation and Correction. OPI manufactures goods and services for ODRC and other state agencies.

#### Р

- <u>Parent Institution</u> The institution where an inmate is assigned to after reception and will be the main institution where the inmate serves his or her time. The parent institution is subject to change due to transfers.
- <u>Protective Control (PC)</u> A placement for inmates whose personal safety would be at risk in the General Population (GP).

# R

- Reentry Accountability Plan (RAP) Plan for inmates, which includes the static risk assessment, dynamic needs assessment, and program recommendations and participation.
- Residential Treatment Unit (RTU) The Residential Treatment Unit is a secure, treatment environment that has a structured clinical program. All offenders enter at the Crisis and Assessment Level (Level 1). This level is designed to assess conditions and provide structure for the purpose of gaining clinical information or containing a crisis. The disposition of the assessment can be admission to the treatment levels of the RTU, referral to OCF, or referral back to the parent institution.

 Rules Infraction Board (RIB) – A panel of two staff members who determine guilt or innocence when an inmate receives a conduct report or ticket for disciplinary reasons.

# S

- <u>Security Control (SC)</u> The status of an inmate who is pending a hearing by the Rules Infraction Board for a rule violation, under investigation or pending institutional transfer and needs to be separated from the general population. Inmates may be placed in SC for up to seven days. The seven day period can be extended if additional time is needed.
- <u>Security Level/Classification</u> System by which inmates are classified based on the following: current age; seriousness of the crime; prior offenses; most recent violence (not including the current offense); gang activity before going to prison; and present and past escape attempts.
  - Level 1A Security (Minimum) The lowest security level in the classification system. Inmates classed as Level 1 have the most privileges allowed. Inmates in Level 1 who meet criteria specified in DRC Policy 53-CLS-03, Community Release Approval Process, may be eligible to work off the grounds of a correctional institution. Level 1A inmates may be housed at a correctional camp with or without a perimeter fence and may work outside the fence under periodic supervision. Level 1A replaces the classification previously known as "Minimum 1 Security."
  - Level 1B Security (Minimum) The second lowest level in the classification system. Level 1B inmates may be housed at a correctional camp with a perimeter fence and may work outside of the fence under intermittent supervision. However, Level 1B inmates who are sex offenders are not permitted to work or house outside of a perimeter fence. Level 1B inmates may not work off the grounds of the correctional institution. Level 1B replaces the classification previously known as "Minimum 2 Security."
  - <u>Level 2 Security (Medium)</u> A security level for inmates who are deemed in need of more supervision than Level 1 inmates, but less than Level 3 inmates. Level 2 replaces the classification previously known as "Medium Security."
  - <u>Level 3 Security (Close)</u> This is the security level that is the next degree higher than Level 2, and requires more security/supervision than Level 2, but less than Level 4. Level 3 replaces the classification previously known as "Close Security."
  - <u>Level 4 Security (Maximum)</u> This is the security level that is the next degree higher than Level 3, and requires more security/supervision than Level 3, but less than Level 5. It is the security level for inmates whose security classification score at the time of placement indicates a need for very high security. It is also a classification for those who are involved in, but not leading others to commit violent, disruptive, predatory or riotous actions, and/or a threat to the security of the. Level 4 replaces the classification previously known as "Maximum Security."

- <u>Level 4A Security (Maximum)</u> A less restrictive privilege level, which
  inmates may be placed into by the privilege level review committee with the
  Warden/Designee's approval, after a review of the inmate's status in level 4.
- <u>Level 4B Security (Maximum)</u> The most restrictive privilege level assigned to an inmate classified into level 4.
- <u>Level 5 Security (Supermax)</u> A security level for inmates who commit or lead others to commit violent, disruptive, predatory, riotous actions, or who otherwise pose a serious threat to the security of the institution as set forth in the established Level 5 criteria. Level 5 replaces the classification previously known as "High Maximum Security."
- <u>Level 5A Security (Supermax)</u> A less restrictive privilege level, which inmates may be placed into by the privilege level review committee with the Warden/Designee's approval, after a review of the inmate's status in level 5.
- <u>Level 5B Security (Supermax)</u> The most restrictive privilege level assigned to an inmate classified into level 5.
- <u>Security Threat Group (STG)</u> Groups of inmates such as gangs that pose a threat to the security of the institution.
- <u>Separation</u> See Institutional Separation and Local Separation
- <u>Seriously Mentally III (SMI)</u> Inmates who require extensive mental health treatment.
- Shank Sharp object manufactured to be used as a weapon.
- Special Management Housing Unit (SMHU)/Segregation Housing unit for those assigned to Security Control, Disciplinary Control, Protective Control, and Local Control.
- Supermax Security See Level 5

#### Т

- <u>Telemedicine</u> A two-way interactive videoconferencing system that allows for visual and limited physical examination of an inmate by a physician specialist while the inmate remains at his/her prison setting and the physician specialist remains at the health care facility. It also includes educational and administrative uses of this technology in the support of health care, such as distance learning, nutrition counseling and administrative videoconferencing.
- <u>Transitional Control</u> Inmates approved for release up to 180 days prior to the
  expiration of their prison sentence or release on parole or post release control
  supervision under closely monitored supervision and confinement in the community,
  such as a stay in a licensed halfway house or restriction to an approved residence
  on electronic monitoring in accordance with section 2967.26 of the Ohio Revised
  Code.
- <u>Transitional Education Program (TEP)</u> Learn skills to successfully re-enter society. Release dated within 90-180 days.

#### U

 <u>Unit Management Administrator (UMA)</u> – Staff member responsible for overseeing the roles, responsibilities and processes of unit management staff in a decentralized or centralized social services management format. The UMA may develop centralized processes within unit management, while maintaining the unit based caseload management system for managing offender needs. The UMA shall ensure that at least one unit staff member visits the special management areas at least once per week and visits will not exceed seven days in between visits.

- <u>Unit Manager (UM)</u> Staff member responsible for providing direct supervision to assigned unit management staff and serving as the chairperson of designated committees. Unit Managers will conduct rounds of all housing areas occupied by inmates under their supervision.
- <u>Use of Force</u> Staff is authorized to utilize force per DRC Policy 63-UOF-01 and Administrative Rule 5120-9-01, which lists six general circumstances when a staff member may use less than deadly force against an inmate or third person as follows:
  - 1. Self-defense from physical attack or threat of physical harm.
  - 2. Defense of another from physical attack or threat of physical attack.
  - 3. When necessary to control or subdue an inmate who refuses to obey prison rules, regulations, or orders.
  - 4. When necessary to stop an inmate from destroying property or engaging in a riot or other disturbance.
  - 5. Prevention of an escape or apprehension of an escapee.
  - 6. Controlling or subduing an inmate in order to stop or prevent self-inflicted harm.

Administrative Rule 5120-9-02 requires the Deputy Warden of Operations to review the use of force packet prepared on each use of force incident, and to determine if the type and amount of force was appropriate and reasonable for the circumstances, and if administrative rules, policies, and post orders were followed. The Warden reviews the submission and may refer any use of force incident to the two person use of force committee or to the Chief Inspector. The Warden must refer an incident to a use of force committee or the Chief Inspector in the following instances:

- Factual circumstances are not described sufficiently.
- The incident involved serious physical harm.
- The incident was a significant disruption to normal operations.
- Weapons, PR-24 strikes or lethal munitions were used.

#### W

Warden – Managing officer of each correctional institution.

# **Ohio Department of Rehabilitation and Correction Institution Acronyms**

Allen Oakwood Correctional Institution	AOCI
Mansfield Correctional Institution	MANCI
Chillicothe Correctional Institution	CCI
Correctional Reception Center	CRC
Dayton Correctional Institution	DCI
Franklin Medical Center	FMC
Grafton Correctional Institution	GCI
Hocking Correctional Facility	HCF
Lake Erie Correctional Institution	LAECI
Lebanon Correctional Institution	LECI
London Correctional Institution	LOCI
Lorain Correctional Institution	LORCI
Madison Correctional Institution	MACI
Mansfield Correctional Institution	MANCI
Marion Correctional Institution	MCI
Noble Correctional Institution	NCI
North Central Correctional Complex	NCCC
Northeast Pre-Release Center	NEPRC
Ohio Reformatory for Women	ORW
Ohio State Penitentiary	OSP
Pickaway Correctional Institution	PCI
Richland Correctional Institution	RICI
Ross Correctional Institution	RCI
Southeastern Correctional Institution	SCI
Southern Ohio Correctional Facility	SOCF
Toledo Correctional Institution	TOCI
Trumbull Correctional Institution	TCI
Warren Correctional Institution	WCI

# D. ENDNOTES

Ohio Department of Rehabilitation and Correction, Correctional Reception Center website. Accessed at http://www.drc.ohio.gov/Public/crc.htm

Ibid.

Ohio Department of Rehabilitation and Correction, Correctional Reception Center website, Accessed at http://ov/Department.of.Rehabibitationnand Correction, Correctional Reception Center website. Accessed at http://www.drc.ohio.gov/Public/crc.htm

Commission on Accreditation for Corrections. Standards Reaccreditation Audit Correctional Reception Center, May 23-25, 2012.

Ohio Department of Rehabilitation and Correction, "Institution Counts: CRC," provided on February 10, 2014.

vi Ibid.

vii Commission on Accreditation for Corrections. Standards Reaccreditation Audit Correctional Reception Center, May 23-25, 2012.

"Monthly Fact Sheet," Ohio Department of Rehabilitation and Correction, Accessed at http://www.drc.ohio.gov/web/Reports/staffing/February%202014.pdf

<sup>ix</sup> Commission on Accreditation for Corrections. Standards Reaccreditation Audit Correctional Reception Center, May 23-25, 2012.

\* Bureau of Internal Audits and Standards Compliance, CRC Full Internal Management Audit, May 14-16, 2013.

xi Significant Incident Summary reports provided by Correctional Reception Center for the following periods: January 2013 - December 2013.

<sup>xii</sup> Ibid.

Significant Incident Summary reports provided by Correctional Reception Center for the following periods: January 2012 - December 2012.

Significant Incident Summary reports provided by Correctional Reception Center for the following periods: January 2013 – December 2013. \*V Ibid.

xvi Significant Incident Summary reports provided by Correctional Reception Center for the following periods: January 2012 – December 2012.

xvii Information provided by the Department of Rehabilitation and Correction, October 8, 2013.

<sup>xviii</sup> Ibid.

xix Ibid.

xx Ibid.

xxi Ibid.

xxii Ibid.

xxiii Ibid.

xxiv This data is based on the institutional monthly use of force reports submitted by each institution to

xxv Information provided by the Department of Rehabilitation and Correction, October 8, 2013.

xxvi Significant Incident Summary reports provided by Correctional Reception Center for the following periods: January 2013 – December 2013.

xxvii Significant Incident Summary reports provided by Correctional Reception Center for the following

periods: January 2012 – December 2012.

\*\*\*XVIII Information provided by the Department of Rehabilitation and Correction, October 4, 2013.

xxix Information provided by the Ohio Department of Rehabilitation and Correction, April 22, 2013.

xxx Information provided by the Department of Rehabilitation and Correction, January 24, 2014.

xxxi Information provided by the Ohio Department of Rehabilitation and Correction, October 8, 2013.

xxxii Ibid.

xxxiii Ibid.

xxxiv Ohio Department of Rehabilitation and Correction Bureau Recovery Services Site Visit Report, February 27, 2013.

xxxv Correctional Reception Center, inmate communication, February 10, 2014.

xxxvi State of Ohio Standard Inspection Report, Correctional Reception Center, September 25, 2013.

- xxxvii Correctional Food Service Contract Monitor Report Evaluation Standards, Correctional Reception Center, January 8, 2014.
- xxxviii Personal Communication, February 11, 2014. Correctional Reception Center.
- Department of Rehabilitation and Correction Total Institutional Overtime Calendar Year 2008-2013, Correctional Reception Center, January 2014.
- xl Ibid.
- <sup>xli</sup> Ibid.
- xlii Ibid.
- xiiii Correctional Reception Center Vacancy List, February 10, 2014.
- DRC Correctional Officer Turnover Rates by Institution: Correctional Reception Center: FY 2012, FY 2013, and FY 2014 year-to-date. Provided by Department of Rehabilitation and Correction, January 24, 2014.
- DRC Turnover Rates by Institution: Correctional Reception Center: FY 2012, FY 2013, and FY 2014 year-to-date. Provided by Department of Rehabilitation and Correction, January 24, 2014.
- Correctional Reception Center, personal communication, February 11, 2014.
- Department of Rehabilitation and Correction 2013 Performance Evaluation Data, Correctional Reception Center, provided January 2014.
- xlviii Ibid.
- xlix 2013 Ohio Standards Compliance Tally and Comments Form, Correctional Reception Center, May 14-16, 2013.
- Department of Rehabilitation and Correction Office of Administration: Bureau of Fiscal Audits. Correctional Reception Center. September 4, 2012 through November 7, 2012. Report Finalized: May 2, 2013.
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